



North Central State College



Board Packet
November 4, 2026

**NORTH CENTRAL STATE COLLEGE
BOARD OF TRUSTEE'S MEETING
Wednesday, November 4, 2026
5:30 pm – Avita Health Systems Ontario
715 Richland Mall, Ontario, OH**

NOTE: Tour of Avita HS Facilities to begin at 4:00pm

I. CALL TO ORDER – Ms. Linda Nelson

- Pledge of Allegiance, Global Ends Policy Statement

II. ROLL CALL – Mr. Stephen Williams

III. INTRODUCTION OF GUESTS – Dr. Dorey Diab

IV. FOCUS OF THE MEETING – Ms. Linda Nelson

V. BOARD-OWNERSHIP ACTIVITY Ms. Linda Nelson

1. Owners Linkage: Mr. Avi Zaffini, Executive Director & Ms. Sandy Barber, Board Chair, Ohio Association of Community Colleges

2. Link-n-Learn: Ms. Kimberly Winkle, Vice President of Operations, Avita Health Systems, Ontario

VI. OSU-MANSFIELD ADVISORY BOARD REPORT - Ms. Linda Nelson

- Next OSU-M Advisory Board Meeting is November 19, 2026 (NCSC Rep. *Elisabeth Morando*)

VII. PRESIDENT'S REPORT – Dr. Dorey Diab

A. Student Engagement Update

B. North Central State College Foundation/Development Update

C. Monitoring Report(s): ENDS (01-20 Equal Opportunity)

D. Updates/Other

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VIII. REQUIRED APPROVALS AGENDA (IAW 02.73) – Ms. Linda Nelson

Consent Agenda

(Action Required)

Minutes:

A. Approval of Minutes for September 23, 2026 “Regular Meeting”

Pages 9-25

Personnel Actions:

B. Consideration of Approval of Employment of College Personnel
– R-2026 – 36

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Regular Agenda

A. Consideration of Approval of 2026 Report of Efficiency Review and

Pages 27-91

(Action Required)

B. Treasurer’s Report for September 30, 2026 – *Dr. Dorey Diab/Ms. Lori McKee*

Pages 92-99
(Action Required)

IX. POLICY GOVERNANCE

A. Nominating Committee Report – *Dr. Dwight McElfresh*

B. Board Policy Governance Continuity Plan Discussion – *Ms. Linda Nelson*

C. Discussion of Agenda Planning – *Ms. Linda Nelson*

1. 2026-2027 Annual Calendar (IAW 02.70) Pages 100-101

2. Review of Actionable Items Page 102

3. Community Connections

D. Board Training (IAW 02.70(b)) Page 103

1. Policy Governance Rehearsal Scenario 3.10 (Case Study) Pages 104-105
– *Ms. Linda Nelson “We Like and Trust Our CEO: Isn’t That Governance?”*

2. Governance Policy Review (4.3, 4.4 & 4.5) – *Ms. Kimberly Winkle* Pages 106-108

D. Self-Evaluation Trends Report (IAW 02.70) (b) – *Ms. Linda Nelson*

1. Reflections on 3rd Quarter Self-Evaluation Survey Trends (IAW 02.16)

X. BOARD CHAIRPERSON’S REPORT – *Ms. Linda Nelson*

A. Follow-up from 2026 ACCT Leadership Congress (October 21-24, 2026)

B. 2026 OACC Annual Conference
- November 12th - Columbus State Community College, 315 Cleveland Ave., Columbus
- November 13th - The Event Center at Mitchell Hall, 250 Cleveland Ave., Columbus

C. Joint Ohio State University Mansfield/North Central State College Board Meeting
- December 2, 2026, 4:00pm – 5:00pm, Eisenhower 113 (Board Room)

D. Employee Appreciation/Awards Event (December 3rd 3:30pm-5pm/Ralph Phillips Conf. Center)

X. EXECUTIVE SESSION

To discuss collective bargaining strategy.

XI. MEETING EVALUATION (IAW 02.13 & 02.16) – *Ms. Linda Nelson*

XII. TIME AND PLACE OF NEXT MEETING – *Ms. Linda Nelson*
– Wednesday, December 2, 2026 – The Gorman Room (165-Fallerius)

XIII. ADJOURNMENT – *Ms. Linda Nelson*



North Central State College

BOARD OF TRUSTEE MEETING DATES 2026

**All meetings will be held either at NC State Main Campus
Fallerius Technical Building Board Room (Room 165) or via Zoom or in a
Hybrid Environment offering both options beginning at 5:30 pm
(unless otherwise announced)**

<u>NCState Rep.</u>	<u>OSU-M Meeting Date</u>	<u>NCState Meeting Date</u>	<u>OSU-M Rep.</u>
		January 21, 2026	
		February 25, 2026	
P. Williams	March 19, 2026 <i>Cancelled</i>	March 25, 2026	K. Kmetz
		April 22, 2026	
K. Aspin	May 21, 2026	May 27, 2026	M. Smith
		July 22, 2026	
		August 26, 2026	
TBD	September 17, 2026 <i>Cancelled</i>	September 23, 2026	
E. Morando	November 19, 2026	November 4, 2026 <i>Link-n-Learn @ AvitaHS</i>	TBD
		December 2, 2026	TBD

OSU-M 2026 Meeting Information:

Meetings are 4:30p.m. – 6:00 p.m. via Zoom or Eisenhower 113 (Board Room)

North Central State College

ENDS Policy Statements

1.0 Global Ends Policy - North Central State College exists for the citizens of its service region to attain the knowledge and skills to succeed in their chosen path for learning, work, or enrichment, sufficient for the college to justify available resources.

1.1 Valuing and Respecting Individuals - The College fosters a welcoming environment that values individual differences, promotes mutual respect, and ensures that all individuals have meaningful opportunities to participate and contribute.

1.2 Equal Opportunity - The proportion of students from economically or educationally disadvantaged backgrounds is at least equivalent to the proportion in the local communities.

1.3 Career Readiness and Development - Students acquire and enhance relevant business and industry credentials, job skills, work habits, job leads and pathways to economic self-sufficiency especially in high demand technologies.

1.4 Transferability - Students prepared for advanced academic success will have the ability and the prerequisite academic experience sufficient for entry into a four-year college or university.

1.5 Enrichment - Enrichment opportunities exist to reflect community needs and values.



North Central State College

Vision

North Central State College changes lives and transforms communities through exceptional and accessible education within a caring environment for continuous learning. *(Revised July 2, 2025)*

Mission

Providing individuals with the knowledge, skills and inspiration to succeed in their chosen path. *(Revised June 28, 2017)*

Values *(Revised July 2, 2025)*

In all we do, we value and foster a culture of integrity, respect, and excellence.

We value our students and are committed to an exceptional learner-centered environment that is caring, supportive, responsive, and accessible.

We value our employees and are committed to an appreciative environment that is reflective of our region, collaborative, supportive and respectful.

We value our communities and are committed to an engaging environment and partnerships that are innovative, responsive, and impactful.

Differentiating Value

North Central State College (NCSC) is exceptional among higher education institutions in providing high quality, accessible opportunities to people who seek to learn, grow, and thrive. NCSC program offerings align technical proficiency, interpersonal skills, and experiential learning to address employers' needs. As education after high school is vital to improve social and economic prosperity in a changing world, NCSC remains the College of value for all. *(Revised July 2, 2025)*

North Central State College Board of Trustees (2026-2027 COLLEGE ACTIVITIES/PLANNING CALENDAR)

October 2026	8 – Foundation Scholarship Luncheon (Kehoe) 15 –Forging the Future Workforce Breakfast (Kehoe) 21-24 ACCT Leadership Congress (Chicago, IL)
November 2026	4 - Regular “October” Board meeting (LnL @ AvitaHS/OACC Visit) 12 – OACC Governing Board Meeting (Columbus State) 12-13 OACC Annual Conference (Columbus State) 19 - Ohio State Mansfield Advisory Board Meeting
December 2026	2 – Regular Board of Trustees Meeting (Fallerius) 2 – NCSC/OSU-M Joint Board Meeting (Eisenhower Hall) 3 – NCSC Employee Appreciation Event (Ralph Phillips Conf. Ctr.)
January 2027	20 – Regular Board of Trustees Meeting (Fallerius)
February 2027	24 – Regular Board of Trustees Meeting (Fallerius)
March 2027	24 – Regular Board of Trustees Meeting (Fallerius)
April 2027	15 – NCO Hall of Excellence Event (Ralph Phillips Conf. Center) 28 – Regular Board of Trustees Meeting (Fallerius)
May 2027	6 – Graduate Picnic 7 – Commencement (Graduation) 26 – Regular Board of Trustees Meeting (Fallerius)
June 2027	No Regular Board meeting scheduled for June 2027
July 2027	28 – Regular Board of Trustees Meeting/Annual Planning Retreat (Kehoe)
August 2027	25 – Regular Board of Trustees Meeting (Fallerius)
September 2027	?? – 2027 ODHE Trustee Conference (Columbus) 22 – Regular Board of Trustees Meeting (Fallerius)
October 2027	13-16 ACCT Leadership Congress (Philadelphia, PA) 20 – Regular Board of Trustees Meeting -3rd Wednesday (Fallerius)

Required Approvals Agenda

Consent Agenda

Minutes:

A. Approval of Minutes for September 23, 2026 “Regular Meeting”

Personnel Actions:

B. Consideration of Approval of Employment of College Personnel *R – 2026-36*

Regular Agenda

A. Consideration of Approval of 2026 Report of Efficiency Review and Implementation Plans for North Central State College – *R-2026-37*
– *Dr. Dorey Diab/Dr. Kelly Gray*

B. Treasurer’s Report for September 30, 2026 – *Dr. Dorey Diab/Ms. Lori McKee*

**North Central State College
Board of Trustees' Meeting
September 23, 2026**

I. CALL TO ORDER

Public notice of this meeting was given on 9/15/26 under §121.22(F). This meeting was held in a hybrid format with some participants attending in-person in the Board Room (165-Fallerius) and others online via Zoom. Trustee participation was eight in person and one online. One in person and one online arrived late and were not present for voting items.

Chair, Ms. Linda Nelson called the meeting to order at 5:32 p.m. and asked all to rise and join her in reciting the pledge of allegiance followed by the Global ENDS Policy for North Central State College.

II. ROLL CALL

The Secretary, Mr. Stephen Williams called the roll.

Present:

Ms. Kristin Aspin (Virtual 6:31 p.m.)
Mr. Mark Masters
Dr. Dwight McElfresh
Ms. Elisabeth Morando
Ms. Linda Nelson
Ms. Duana Patton
Mr. Steven Stone
Ms. Kimberly Winkle
Mr. Patrick Williams (6:31 pm)

III. INTRODUCTION OF GUESTS

President Diab introduced: Dr. Kelly Gray, Vice President of Academic and Student Services; Ms. Lori McKee, Vice President of Business Services; Mr. Tom Prendergast, Executive Director for Strategic and Institutional Transformation; and Ms. Amber Wertman, Executive Director for Development and the College Foundation. President Diab introduced Ms. Aubrey Place the new facilitator representing the Faculty Caucus who was present virtually.

IV. FOCUS OF THE MEETING – *Ms. Linda Nelson*

Ms. Linda Nelson explained that the primary focus of tonight's meeting will be pretty routine with some discussion regarding what we will be doing at the next meeting in November at Avita Health Systems.

V. OSU-MANSFIELD ADVISORY BOARD REPORT – *Ms. Linda Nelson*

Board Chair, Ms. Linda Nelson announced that there is an OSU-M Advisory Board meeting coming up on November 19th and called for any Trustees who would be available to represent the NCSC Board at that meeting. Following some discussion, Ms. Elisabeth Morando responded that she could do it. Ms. Nelson thanked her for agreeing to represent the Board at this meeting.

VI. PRESIDENT’S REPORT – *Dr. Dorey Diab*

A. Student Organizations/Activities Updates

Dr. Diab provided the following student engagement updates:

- Honors College: Received 14 project contracts from 11 students for the fall semester, with 13 faculty members participating.
- Outstanding Faculty Member: Pamela Robison was named the Outstanding Faculty Member for Spring 2026.
- College Film: The first college film event was scheduled for September 23, 2026, featuring guest speaker Ayla Boslin of Cleveland State University. Boslin is pursuing degrees in psychology and criminology while working toward a master’s degree in clinical mental health counseling.
- Phi Theta Kappa: Student leadership meetings resumed the previous Friday, with returning members beginning their second year. Recruitment of first-year students is ongoing through email outreach and classroom visits. Current members have expressed interest in attending the regional Phi Theta Kappa meeting in October, if possible.

Dr. Diab concluded the report and invited questions.

B. North Central State College Foundation Development and Update – *Ms. Amber Wertman*

President Dorey Diab introduced Ms. Amber Wertman, Executive Director for the College Foundation. Ms. Wertman presented the following report:

Annual Campaign: The Foundation has reached 28% of its \$525,000 annual campaign goal. The target is to raise approximately 10% of the goal each month to meet or exceed the target. An additional amount of \$41,500 in secured pledges has not yet been processed and is not included in the reported total.

Fundraising and Alumni Outreach: Preparations are underway for Richland Gives, along with a new alumni mailing intended to increase individual donors. Additional updates will be provided over the next several months.

Grant Activity: Four grant final reports were submitted during the quarter, along with a new donor-advised fund request to the Richland Foundation. Four additional grant applications are in progress, with deadlines approaching within the next month. The Foundation also presented a new funding concept to the Milliron Foundation and received an invitation to apply.

Engineering Program Support: Foundation Board member Glenn McClellan has been advocating for the College's engineering program by soliciting \$1,000 contributions from companies. He has raised nearly \$10,000 to date. The Foundation plans to submit a grant request to the Hire Family Fund, which has indicated it may consider matching the funds raised. Amber encouraged Board members to share similar fundraising and advocacy ideas.

Upcoming Events:

- The Scholarship Lunch and Alumnus of the Year Award event is scheduled for October 8. Amber thanked Board members who plan to attend.
- Planning meetings have begun for Scholarships for Success, scheduled for March at the Crawford Success Center. Additional opportunities for advocacy and giving will be shared as planning progresses.

Community Partnerships: Amber welcomed suggestions for potential donors, community partners, and grant opportunities that could benefit the College and its students. Discussion also highlighted upcoming outreach to the Ashland Alliance, where Amber will speak next month alongside a College alumnus who serves as a local chief of police. Amber also reported a recent conversation with Kim Winkle regarding Avita-related activities.

Ms. Wertman concluded the report by thanking the group and noting that she would continue reaching out to Board members regarding potential fundraising and partnership opportunities.

C. Monitoring Report: Executive Limitations Policy – Valuing and Respecting Individuals Policy (04-10)

Dr. Dorey Diab explained that the monitoring report discussion is continuing with going over the six Ends policies and the 10 Executive Limitations.

Valuing and Respecting Individuals Policy (ENDS) Policy No. 3357:13-01-10

Valuing and Respecting Individuals – The College fosters a welcoming environment that values individual differences, promotes mutual respect, and ensures that all individuals have meaningful opportunities to participate and contribute.

The College values our students and our employees and respect individual differences. We continue to encourage an environment that provides opportunities for participation and contribution by all. This is evidenced by the open enrollment process for any student who is willing and able. The President continues to visit classrooms throughout the year to hear directly

from the students, as well as the faculty; and through the employee hiring process that is focused on knowledge, skills, and experience; as well as a good fit for the College mission and culture. We also hold monthly meetings for all faculty, and open forum for all faculty and staff once or twice a semester to enhance communication and exchange of ideas.

As a community college, that represents its community, one evidence to measure the impact of this policy is through the representation of different community groups.

From the charts shown during the retreat on student representation for last fall, we have exceeded our service region representation in the students' minority category (14.5% vs. 11.3%) for Fall 2025. Staff representation (full-time and part-time) was at 9.3%. Faculty representation (full-time and part-time) was at 9.4%. For representation on an annual basis, all employees are at 8%, adjunct faculty are at 7%, full-time faculty are at 12% (was 17% last year), full-time staff are at 9% (was 11% last year).

D. College Updates / Other

College Updates

1. From September first through September third, the College had a visit from the Accreditation Commission for Education in Nursing (ACEN). The three-members visitation team met with students, faculty, and administration and tour the campus facilities. The exit interview was very positive. We are awaiting their final report.
2. On September third, we had another Rural Guided Pathway meeting that was an Aspen Virtual Leadership workshop that focused on student success principles.
3. On September third, Dr. Diab attended the AACC Commission meeting virtually. It focused on aligning commission structure with AACC strategy and the direction of the board.
4. On September third, Dr. Gray and the administrative team led the faculty divisions meeting to prepare the College for the Higher Learning Commission accreditation visit, and went over the associated committees assignments.
5. On September fourth, Dr. Diab participated virtually on the exit interview with the state auditor delivering the report for the Ohio Association of Community Colleges. The report was good, yet with a management letter on improper use of Executive Session, Timely Posting of Credit Card Transactions, and ensuring all board members are responding to fraud questionnaire.
6. With this year focus on improving enrollment access, Dr. Diab and team presented to the Ashland Board of Education, at the Mansfield City School Staff Convocation (to be followed by a meeting on dual enrollment), and currently working on a meeting with the Crawford superintendents.

7. On September eight, Dr. Diab attended the Business Program Advisory Committee. The faculty focused on presenting a new bachelor degree: The Associate of Science in Business, with focus on artificial intelligence, to be finished in three years with around 90 credit hours (instead of 120). **If approved, imagine the ability of having our CollegeNow Business high school students finishing their associate degree one month before graduating from high school, and finishing their bachelor degree in one year past that, with no tuition (Tuition Freedom or scholarships), and at 19 years of age. WHAT A SUCCESS story that would be.**

8. On September nine, the trustees and the president attended the Governor's and the Ohio Department of Higher Education's (ODHE) Trustees Conference. There were multiple presentations on board governance, facilities and planning, state and federal law, the student experience, and institutional advancement. Presenters included the Governor, Lt. Governor, the Chancellor, college and university presidents, and ODHE staff. The College did very well in addressing ODHE's Trustee Challenge in the five different financial metrics:
 - a. ***On the Operations – FY25 Days Cash on Hand metric:*** the College was in the top quintile with the highest score of 390 among the community colleges, within the range of 390 to 199 of all community colleges.

 - b. ***On the Wealth – FY25 Expendable Net Assets Per FTE metric:*** the College was also in the top quintile with a score of \$24,159, within the range of \$27,258 to \$14,132 of all community colleges.

 - c. ***On the Net Income – FY23-FY25 Three-Year Average Net Income Ratio metric:*** the College was also in the top quintile with a score of 9.92%, within the range of 13.03% to 9.41% of all community colleges.

 - d. ***On the Margin – FY25 Change in Net Assets Per FTE metric:*** the College landed in the fourth quintile with a score of \$416, within the range of +\$416 to -\$240 of all community colleges (i.e. we need to increase our net assets by generating more revenues relative to our expenses).

 - e. ***On the Plant Costs – FY25 Percent of Operating Expenses metric:*** the College landed in the fifth quintile with a score of 12%, within the range 10.47% to 12.62% of all community colleges (i.e. we need to reduce our plant cost relative to our operating expenses).

9. The College is submitting an application to the Bellwether Award which is a prestigious national honor presented annually to community colleges with cutting-edge, trendsetting programs worthy of replication. We are looking into submitting applications in one or more of their three categories:
 - a. **Instructional Programs & Services:** Programs or activities that have been designed and successfully implemented to foster or support teaching and learning in the community college.

- b. Planning, Governance, & Finance: Programs or activities that have been designed and successfully implemented to improve efficiency and effectiveness in the community college.
 - c. Workforce Development: Public and/or private strategic alliances and partnerships that promote community and economic development by producing an industry-aligned workforce.
10. Just like we did last year, we are restarting the Leadership and Management Academy. The Academy is an internal program designed to help identify, develop, and prepare the next generation of leaders and managers at North Central State College. In simple terms, it's our way of growing our own. Faculty and staff participate in monthly meetings covering topics that include: understanding the institution; leading people; self-awareness and leadership presence; strategy and planning; Budget, finance, and resources; student success and community impact; communication and influence; and others.
11. On September 17 and 18, College faculty, staff, and administration participated in the Ohio Association of Community Colleges Student Success Leadership Institute with presentations on student success topics.

VII. REQUIRED APPROVALS AGENDA

CONSENT AGENDA

The Chair, Ms. Linda Nelson, presented the Consent Agenda and called for any items that should be removed from the Consent Agenda for further discussion. On a motion by Dr. Dwight McElfresh and seconded by Ms. Kimberly Winkle and passing unanimously, the following items were approved.

A. Approval of Minutes for August 26, 2026 "Regular Meeting"

B. Consideration of Approval of Employment of College Personnel – R-2026-33

CONSIDERATION OF APPROVAL OF EMPLOYMENT OF COLLEGE PERSONNEL

R-2026-33

NEW HIRES

BE IT RESOLVED: by the Board of Trustees that the following faculty and staff members are hereby employed at the dates stipulated below:

BEGINNING September 8, 2026

Jessie Furner, Admissions Representative

Ohio University, Bachelor of Science, Human and Consumer Science

Marion Technical College, Associate of Applied Science, Human Resources

BEGINNING September 8, 2026

*Shelby Jones, Advisor, College Credit Plus
College of Wooster, Bachelor of Arts. Anthropology*

BEGINNING September 8, 2026

*Megan Metcalf, Academic Liaison, Engineering Technology, Business and Criminal Justice
Division
Ohio University, Master of Science, Geological Sciences/Bachelor of Science, Applied
Management*

BEGINNING September 21, 2026

*Nicholas Calderone, Executive Director, Marketing and Public Relations
Columbus College of Art and Design, Bachelor of Fine Arts, Media Studies*

BEGINNING September 21, 2026

Alissa Brokaw, Part Time Substitute, Child Development Center

BEGINNING September 21, 2026

Georgiana Kosht, Part Time Substitute, Child Development Center

BEGINNING September 29, 2026

Shawn Conley, Accounting Clerk

BEGINNING September 29, 2026

*D'Ayjon Harris, Staff Accountant, Accounts Receivable
University of Akron, Bachelor of Science, Accounting*

EXPLANATIONS OF NEW HIRES FOR RESOLUTIONS R-2026-33

Jessie Furner is hired as Admissions Representative to replace Robert Wappner.

Shelby Jones is hired as Advisor, College Credit Plus to replace Marissa Hamilton.

Megan Metcalf is hired as Academic Liaison, Engineering, Business and Criminal Justice Division to replace Greer Gledhill.

Nicholas Calderone is hired as Executive Director, Marketing and Public Relations to replace Keith Stoner.

Alissa Brokaw and Georgiana Kosht are hired as Part Time Substitutes at the Child Development Center.

Shawn Conley is hired as Accounting Clerk to replace Tina Foley.

D'Ayjon Harris is hired as Staff Accountant, Accounts Receivable to replace Lisa Barrick.

**C. Consideration of Approval of College Personnel Professional Growth
Recognition – R-2026-34**

CONSIDERATION OF APPROVAL OF

COLLEGE PERSONNEL PROFESSIONAL GROWTH RECOGNITION

R-2026-34

Jordynn Liggett has completed a Doctor of Nursing Practice from Capella University.

THEREFORE, BE IT RESOLVED: *by the Board of Trustees that the appropriate monetary recognition is added to base salary effective September 25th in accordance with the policy adopted under resolution 1991-30 for “Professional Growth Recognition.”*

REGULAR AGENDA

A. Consideration of Approval of Bachelor of Applied Science in Business Administration and Technology Degree Curriculum – R-2026-35 – Dr. Dorey Diab/Dr. Kelly Gray

CONSIDERATION OF APPROVAL OF THE BACHELOR OF APPLIED SCIENCE IN BUSINESS ADMINISTRATION AND TECHNOLOGY DEGREE CURRICULUM

R-2026-35

WHEREAS, *the Board of Trustees of North Central State College is responsible for establishing and approving institutional policies that guide the academic and operational functions of the College; and*

WHEREAS, *Section 3345.457 of the Ohio Revised Code requires each state institution of higher education to adopt a curricular approval process that provides faculty the opportunity to offer advice, feedback, and recommendations regarding the establishment or modification of academic programs, curricula, courses, general education requirements, and degree programs, while affirming that such recommendations are advisory in nature and that the Board of Trustees retains final authority over such actions; and*

WHEREAS, *the administration has completed its evaluation of the College’s Bachelor of Applied Science in Business Administration and Technology curriculum, including learning outcomes, course requirements, assessment practices, and the degree to which the curriculum reflects the competencies identified by the State of Ohio; and*

WHEREAS, *the Academic Services leadership team, faculty, and curriculum committees have provided detailed findings and recommendations to inform this review by the Board of Trustees; and*

WHEREAS, *the Board has received, discussed, and evaluated the results of the College’s internal review as required under House Bill 96;*

NOW, THEREFORE, BE IT RESOLVED, that the North Central State College Board of Trustees formally acknowledges that it has completed the review and evaluation of the College's Bachelor of Applied Science in Business Administration and Technology curriculum in accordance with Section 381.750 of House Bill 96 and approves the program curriculum as presented; and

BE IT FURTHER RESOLVED, that the Board authorizes the submission of this resolution and all supporting documentation to the Chancellor of the Ohio Department of Higher Education.

ACTION TAKEN: Ms. Duana Patton moved for approval of resolution - R-2026-35 Bachelor of Applied Science in Business Administration and Technology Degree Curriculum. Mr. Mark Masters seconded the motion, and the item was approved with a unanimous vote.

B. Treasurer's Report for August 31, 2026 – Ms. Lori McKee

Ms. Lori McKee presented the Treasurer's Report for the period ending August 31, 2026. She stated that revenues for the month totaled \$1,814,260. Expenditures were \$1,977,251 leaving a deficit of \$162,991. Year-to-date revenues totaled \$8,371,863. Year-to-date expenditures totaled \$3,097,737 leaving an excess of \$5,274,126. The Month End Investment Balance for August 2026 was \$15,084,990 (\$3,381,607 in Star Ohio and \$11,703,383 in Park National Bank). Ms. McKee described the trends that are demonstrated by the Tracking of the Monthly Cash Flow feature as well as the dashboard indicators.

ACTION TAKEN: Dr. Dwight McElfresh moved for approval of the Treasurer's Report for the period ending August 31, 2026. Mr. Steven Stone seconded the motion, and the item was approved with a unanimous vote.

VIII. POLICY GOVERNANCE

A. 2027 Nominating Committee Report – Dr. Dwight McElfresh

Dr. Dwight McElfresh reported that the Nominating Committee recommends Ms. Linda S. M. Nelson, Ms. Elisabeth L. Morando, and Ms. Kristin Aspin for consideration of reappointment to another term of service to the North Central State College Board of Trustees. Ms. Nelson, Ms. Morando and Ms. Aspin have accepted the committee's recommendation for reappointment. Therefore, the nominating committee forwards these recommendations for consideration of reappointment. Furthermore, the committee has confirmed the ascension of Mr. Mark Masters to the office of Board Chair and Ms. Kristin Aspin to the office of Vice Chair and nominates Ms. Kimberly Winkle for appointment to the office of Secretary of the Board beginning in 2027 and Ms. Winkle as accepted this nomination.

ACTION TAKEN: Mr. Steven Stone made a motion for approval of the Nominating Committee's recommendation to forward the names of Ms. Linda S. M. Nelson for consideration of reappointment to a local appointment for Crawford County and Ms. Elisabeth L. Morando for consideration of reappointment to a local appointment for Richland County and Ms. Kristin Aspin for consideration of reappointment to a governor appointment for Ashland County and for consideration of approval to appoint Ms. Kimberly Winkle as the Secretary of the Board beginning in 2027. Ms. Elisabeth Morando seconded the motion, and the item was approved with a unanimous vote.

C. Discussion of Agenda Planning – Ms. Linda Nelson

1. 2026-2027 Annual Calendar/Agenda

Board Chair, Ms. Linda Nelson called for a preview of the 2026-2027 Annual Calendar\Agenda for the upcoming months of October, November, and December.

2. Review of Actionable Items.

Board Chair, Ms. Linda Nelson reviewed the listing of Actionable Items which included:

- a. Resend the registration confirmations for the 2026 Trustee Conference (September 9th) to all trustees. – This item was accomplished prior to the meeting.
- b. Send out the concept paper for the ACCT presentation to presentation team members for review and input. – This item was accomplished prior to the meeting.
- c. Schedule a meeting for the ACCT presentation team (Elizabeth, Dwight, Patrick, Steve Williams) for September 23rd at 2:00 PM. – This item was accomplished prior to the meeting
- d. Submit nominations for the OACC Excellence Awards (Mark Romanchuk, Steve Stone, Patrick Williams) by September 18th. – This item was accomplished prior to the meeting.
- e. HB96: General Education Curriculum Review – This item will be discussed at a later time as appropriate.
- f. HB96: General Education Curriculum Changes – This item will be discussed at a later time as appropriate.

3. Community Connections.

Ms. Kimberly Winkle

Trustee Kim Winkle shared an update on the partnership between AVITA Health System and North Central State College's nursing programs following a recent meeting with Amber Wertman.

- LPN Program: The partnership provides financial support to AVITA employees pursuing Licensed Practical Nurse (LPN) credentials. Foundation funding covers expenses such as tuition and workbooks, while AVITA pays the remaining costs, leaving employees with minimal out-of-pocket expenses. Since the program began, 34 AVITA employees have earned their LPN credentials, with 14 additional employees currently enrolled. Participants have included employees from various departments, including registration, environmental services, and food and nutrition.

- RN Program: The partnership has expanded to support employees pursuing Registered Nurse (RN) degrees. To date, 13 employees have earned their RN credentials, with 19 currently participating in the program.

- RN-to-BSN Program: The current academic year marks the first year of the RN-to-BSN program, with seven employees enrolled.

Trustee Winkle emphasized the value of the partnership to both participating employees and the broader community. The programs enable employees to advance their education and earning potential while helping address the community's need for nurses. She noted that she plans to share this information with the Board and throughout the community to highlight the partnership's impact.

Amber Wertman shared highlights from her discussions with OhioHealth and AVITA regarding opportunities to expand educational partnerships and workforce development. Discussions explored the future need for facilities management personnel at both healthcare organizations. Amber noted the potential for North Central State College to help prepare employees for these roles through relevant educational programs and suggested that employees could use the College's associate degree programs in leadership to advance into supervisory or leadership positions within their organizations. She emphasized the opportunity to work more closely with OhioHealth and AVITA to identify additional programs that address workforce needs and support employee career advancement. These kinds of conversations could lead to other opportunities for the College to expand its educational partnerships and better serve regional employers and their employees.

Ms. Elisabeth Morando

Trustee Elisabeth Morando commented on employment trends and the growing importance of healthcare and healthcare administration.

- Career Growth: Trustee Morando referenced a recent report identifying healthcare and healthcare administration among the career paths expected to experience the greatest growth over the coming years.

- Regional and Statewide Employment Trends: Dr. Dorey Diab added that healthcare is the leading business sector statewide, followed by manufacturing. In the College's region, manufacturing currently ranks first and healthcare second. However, manufacturing employment is declining while healthcare is growing, suggesting that healthcare may eventually become the region's leading business sector.

Dr. Dwight McElfresh

Trustee Dr. Dwight McElfresh shared recent conversations that reinforced the relevance of the College's proposed academic programs to student interests and workforce needs.

- Artificial Intelligence Program: Dr. McElfresh described meeting with an Apple employee who is pursuing an online degree in artificial intelligence (AI) and who had previously earned an associate degree from North Central State College. After learning about the College's proposed AI program, she expressed interest. Dr. McElfresh encouraged her to complete her degree and suggested she might consider teaching in the program in the future.

- Mechanical Engineering and HVAC: He also recounted a recent conversation with someone whose son was interested in HVAC. Dr. McElfresh discussed the potential value of pursuing mechanical engineering and noted that the College offers a related program.

Dr. McElfresh observed that these conversations reinforce the timeliness of the College's proposed and existing academic offerings in relation to student interests and workforce needs. He encouraged continued conversations with community members about their educational and career interests to help assess how well the College's programs align with regional needs.

Mr. Mark Masters

Trustee Mark Masters shared reflections on the long-term impact of Board service and the growing role of artificial intelligence (AI) in the workplace.

- Board Engagement and Long-Term Impact: Trustee Masters emphasized the importance of active Board engagement and the lasting influence trustees can have on an organization's future. Reflecting on his company's 140th anniversary and 100 years at its current location, he noted that the organization's longevity reflects the commitment of previous generations who understood its mission and customers. He encouraged trustees to recognize that their service extends beyond present-day responsibilities to preparing future generations, particularly College students, for the challenges ahead.

- Artificial Intelligence in the Workplace: Trustee Masters described his company's implementation of an internal AI agent, informally named "Millie," which provides employees with answers to questions about company policies, procedures, and archived documents. Following approximately seven years of work to digitize organizational records, the AI agent now searches relevant documents, summarizes findings, cites sources, and directs employees to appropriate contacts when additional clarification is needed. He noted that the system has substantially improved employees' ability to locate and apply procedural information.

- Practical Applications and Accessibility of AI: Trustee Masters explained that the AI project was developed by a 25-year-old employee with no prior AI experience, illustrating that effective AI applications do not necessarily require specialized expertise. He also described two recent presentations to his company's Board, including one delivered by college interns, that demonstrated practical applications of AI.

- Encouraging AI Exploration: Trustee Masters encouraged trustees to overcome apprehension about AI by experimenting with available tools and learning through firsthand experience. He observed that members of his company's Board who initially expressed uncertainty about AI became more interested and willing to explore its applications after seeing practical demonstrations. He expressed enthusiasm for the College's proposed AI degree program and emphasized that gaining personal experience with AI can help trustees better understand its potential and support the College's educational initiatives.

D. Board Policy Governance Training (IAW 02.70) – Ms. Linda Nelson

1. Ms. Linda Nelson led the discussion of Rehearsal Scenario 5.9 “Should the CGO Withhold Information from the Board?”

In this scenario: The CGO of a trade association learns that the association's new CEO left her former agency (a member of the association) in a financial condition far worse than was known. The CGO is asked by the member agency not to publicize this information, as in its struggle to regain solvency, bad publicity would harm its fundraising efforts. What should the CGO do?

2. Policy Governance Policy Review (IAW 02.14) – training includes a continuing review, refresher, and reassessment of current Policy Governance policies. Mr. Patrick Williams led the discussion and review of Governance Process policies 4.0, 4.1 & 4.2. The Board concurred that policies 4.0, 4.1, and 4.2 are still relevant and still accurate.

IX. BOARD CHAIRPERSON REPORT- Ms. Linda Nelson

A. Board meeting for October moved to November 4th

Board Chair Linda Nelson reviewed plans for the November 4th Board meeting, which was moved from October as discussed at the previous meeting.

- Meeting Location: The meeting will be held at AVITA's Cancer Center, located in the former Sears building. Trustees were directed to use the west entrance near the pharmacy driveway and red walk-in clinic signage. A sandwich board and/or balloons may be used to help identify the entrance and welcome trustees.

- Facility Tour: Trustees will gather at 4:00 p.m. to get oriented before taking a tour of the Cancer Center. Approximately one hour will be allotted for the tour and questions.

- Dinner Arrangements: A light dinner of pizza, salad, and dessert will be provided at approximately 5:00 p.m., with time to eat and prepare for the regular meeting.

- Meeting Schedule: The regular Board meeting is scheduled to begin at 5:30 p.m. on November 4th.

B. 2026 ACCT Leadership Congress (October 21-24, Chicago, IL)

Board Chair Linda Nelson provided the following updates regarding the upcoming Association of Community College Trustees (ACCT) Congress:

- Board Presentation: Chair Nelson reminded the Board that its presentation at the ACCT Congress is scheduled for 8:00 a.m. She referenced the participating Board members, including Elisabeth Morando, Dwight McElfresh, Patrick Williams and Steve Williams.

- ACCT Voting Instructions: Chair Nelson shared a letter from ACCT containing instructions for individuals who have not previously participated in ACCT voting. She noted that the materials provide a helpful overview of the voting process and encouraged trustees to review them as a possible introduction to future participation.

- Voting Participation: Chair Nelson indicated that Elisabeth Morando would handle the voting process this year on behalf of the Board but welcomed other trustees to consider participation at future meetings.

C. Reflections from ODHE Trustee Conference (September 9th @ Fawcett Event Center, Columbus, OH)

Multiple trustees shared their reflections on the Ohio Department of Higher Education Trustee Conference held on the 9th at the Fawcett Center.

- Conference Format and Accessibility: Trustees expressed concerns about the conference format, noting that attendees spent approximately six hours in an auditorium with few or no breaks. Some recalled that the previous year's conference offered sessions in separate classrooms, providing more opportunities for movement and interaction. The auditorium setting and limited access to alternative spaces were viewed as drawbacks.

- Educational Content: Several trustees indicated that much of the material covered was familiar and that they did not take away substantial new information. However, the morning presentation by the individual associated with the Gallup poll was described positively, and the Governor's remarks were also viewed favorably.

- Trustee Interaction and Networking: Trustees appreciated opportunities to interact with fellow trustees and other attendees, although they felt that interaction was limited once the conference sessions began in the auditorium. One trustee also noted the value of

greeting the Governor, speaking with him briefly, and interacting with other state officials.

- Governor's Remarks: Discussion included appreciation for the Governor's recent decisions and his willingness to act in accordance with his stated values.

- Chancellor's Remarks and Financial Concerns: A trustee expressed disappointment that the Chancellor devoted relatively little time to financial concerns in his remarks. The trustee observed that the Board spent considerably more time discussing its five areas of measurement and questioned why those issues received limited attention during the conference presentation.

D. OACC Annual Conference (November 12th Columbus State Community College & November 13th Mitchell Hall Event Center)

The Board discussed plans for the Ohio Association of Community Colleges (OACC) Annual Conference scheduled for November 12–13 at Columbus State Community College and the Event Center at Mitchell Hall.

- Board Participation and Presentations: Dr. Dwight McElfresh and Steve Williams were identified as presenters. The presentation will be similar to the one planned for the Association of Community College Trustees (ACCT) Congress and will focus on practical applications of Policy Governance that have helped the Board address challenges and overcome obstacles.

- Conference Schedule: The conference schedule was reviewed to help trustees determine whether they could attend. The governing board meeting is scheduled to begin at 10:00 a.m. Thursday, followed by lunch and afternoon breakout sessions. Friday's activities include morning breakout sessions and the awards and election program starting at noon. The primary conference activities were described as running approximately from noon Thursday through noon Friday.

- Attendance Considerations: One trustee indicated that attendance might be possible for part of the conference, depending on the agenda, but noted a scheduling conflict with a national board meeting. Reviewing the agenda was identified as helpful in determining whether attending for a portion of the two-day conference would be worthwhile.

- Additional Presenter Participation: The presenters explained that the Policy Governance material draws on practices the Board regularly uses, including rehearsal scenarios and other routine governance activities. They encouraged other trustees interested in participating in the presentation to volunteer, noting that the content reflects familiar Board practices.

The discussion emphasized confirming attendance, reviewing the conference schedule, and providing opportunities for additional trustees to participate in the presentation.

E. Review/Confirm Ethics/SB1 Training Requirements for 2026

The Board discussed the training requirements for trustees under Ohio Senate Bill 1 (SB1) and the status of confirming compliance for 2026.

- Trustee Attendance: It was confirmed that all trustees were present at the referenced trustee conference. A memorandum documenting the Board's attendance had been prepared and submitted to the Ohio Attorney General's Office.
- Confirmation of Training Compliance: Trustees discussed whether attendance at the conference would satisfy the annual SB1 training requirements. Although attendees recalled being advised that participation would fulfill the requirement, formal confirmation and individual training certificates had not yet been received.
- Clarification of Requirements: Questions were raised regarding whether additional requirements might apply and what documentation would be sufficient to demonstrate compliance. The Board noted that clarification was still needed from the appropriate authorities and discussed seeking further guidance through the Ohio Association of Community Colleges (OACC).
- Applicability to Community Colleges: Trustees expressed concern that portions of the training requirements and related content may be more applicable to universities than community colleges. Discussion emphasized the distinct workforce-focused mission of community colleges and the importance of ensuring that trustee training requirements appropriately reflect their governance responsibilities.
- OACC Follow-Up: It was noted that OACC would continue efforts to make the training more relevant to community college trustees.

X. MEETING EVALUATION

Board Chair, Ms. Linda Nelson called for the meeting evaluation. Trustees noted that the meeting ended with all present and appreciated the extra effort to make the meeting even if needing to arrive late.

XI. TIME AND PLACE OF NEXT MEETING

The next Regular meeting of the Board of Trustees is scheduled for Wednesday, November 4, 2026 at the Avita Health Systems, Ontario facility at 715 Richland Mall, Ontario Ohio. Note that Avi Zaffini of OACC will be present as well.

XII. ADJOURNMENT

The Chair called for any additional business requiring Board action.

ACTION TAKEN: As there was no further business requiring the Board's consideration, the Board Chair, Ms. Linda Nelson declared the meeting adjourned at 6:53 p.m.

Respectfully submitted:

Mr. Stephen R. Williams, Board Secretary

Ms. Linda S. M. Nelson, Board Chair

**CONSIDERATION OF APPROVAL OF
EMPLOYMENT OF COLLEGE PERSONNEL**

R-2026-36

NEW HIRES

BE IT RESOLVED: *by the Board of Trustees that the following faculty and staff members are hereby employed at the dates stipulated below:*

BEGINNING October 26, 2026

Jordann Garrett, Academic Liaison, Health Science Division

*University of Missouri, Master of Arts, Educational, School & Counseling
Psychology*

Ohio State University, Bachelor of Science, Middle Childhood Educational Studies

EXPLANATIONS OF NEW HIRES FOR RESOLUTIONS R-2026-36

Jordann Garrett is hired as Academic Liaison, Health Science Division to replace Justin Beeman.

**CONSIDERATION OF APPROVAL OF
2026 REPORT OF EFFICIENCY REVIEW AND IMPLEMENTATION
PLANS FOR NORTH CENTRAL STATE COLLEGE**

R-2026-37

WHEREAS: *In the early part of 2015, Gov. John R. Kasich created the Ohio Task Force on Affordability and Efficiency to make recommendations to Ohio's institutions of higher education based on three simultaneous principles,*

- 1) to be more efficient both in expense management and revenue generation*
- 2) while offering an education of equal or higher quality*
- 3) decreasing costs to students and their families, and*

WHEREAS: *In October 2015, the Task Force issued a report with ten recommendations to advise institutions on efficiency and academic practices which will improve both the quality of education and lower costs for students, and*

WHEREAS: *House Bill 49 (Section 381.550) requires each institution's board of trustees to complete an efficiency review, based on the Task Force's recommendations, and*

WHEREAS: *House Bill 49 (ORC 3333.951) requires colleges and universities to annually review best practices and shared services and include this review as part of the efficiency report, and*

WHEREAS: *House Bill 33 of the 135th General Assembly, (SECTION 381.700) requires that in each fiscal year, the board of trustees of each public institution of higher education shall approve the institution's efficiency report submitted to the Chancellor of Higher Education under section 3333.95 of the Revised Code.*

NOW, THEREFORE BE IT RESOLVED: *by the Board of Trustees that the following 2026 Report of Efficiency Review and Implementation Plans is hereby approved for submission to the Chancellor, Ohio Department of Higher Education as required.*

(see attached)



FY26 Efficiency Reporting Template

Introduction:

Ohio Revised Code section 3333.95 requires the chancellor of the Ohio Department of Higher Education (DHE) to maintain an “Efficiency Advisory Committee” that includes an “efficiency officer” from each state institution of higher education (IHE). Each IHE must then provide an “**efficiency report**” updated annually to DHE, which is compiled by the chancellor into a statewide report shared at year end with the governor and legislature. The committee itself meets at the call of the chancellor.

There are a number of topics that are required to be addressed per the Ohio Revised Code. Specifically, ORC Section 3333.951(C) requires IHEs to report on their annual study to determine the cost of textbooks for students enrolled in the institution. ORC 3333.951(B) requires Ohio’s co-located colleges and universities to annually review best practices and shared services and report their findings to the Efficiency Advisory Committee. ORC 3345.59(E) requires information on efficiencies gained as a result of the “regional compacts” created in 2018.

The reporting template also requests information regarding college debt and debt collection practices, among other things.

Your Efficiency Report Contact: **Alex Penrod**, Director of External Affairs, 614-995-7754 or apenrod@highered.ohio.gov. Your institution’s efficiency report must be submitted to ODHE by **Friday, October 23, 2026** via email.



As in previous years, the Efficiency Reporting Template is structured into the following sections:

- **Section I: Efficiency and Effectiveness** – This section captures information on progress made from strategic partnerships and practices that are likely to yield significant savings and/or enhance program offerings.
- **Section II: Academic Practices** – This section covers areas more directly related to instruction, with an emphasis on actions taken to reduce the costs to students of textbooks, including the options of Inclusive Access and Open Educational Resources.
- **Section III: Additional Practices** – This section requests information about ways to create efficiencies that have not been captured in the previous sections.

For purposes of this report, efficiency is defined on a value basis as a balance of quality versus cost:

- Direct cost savings to students (reducing costs)
- Direct cost savings to the institution (reducing costs)
- Cost avoidance for students (reducing costs)
- Cost avoidance to the college/university (reducing costs)
- Enhanced advising, teaching (improving quality)
- IP commercialization (improving quality)
- Graduation/completion rates (improving quality)
- Industry-recognized credentials (improving quality)
- Experiential learning (improving quality)

These are examples only. Please consider your responses to address broader measures of efficiency, quality, cost and value. Please also note that this is only a template. Feel free to respond in any additional way you believe is helpful.



North Central State College

Section I: Efficiency and Effectiveness

Each institution should regularly identify and evaluate its major cost drivers, along with priority areas that offer the best opportunities for efficiencies. Institutions should also track their progress in controlling costs and improving effectiveness.

1. Other than HEI, what other data, metrics, or benchmarks does your institution utilize to evaluate operational efficiencies and the appropriate balance of instructional vs. administrative expenses?

At the board-level, NCSC tracks the following Key Performance Indicators related to finances:

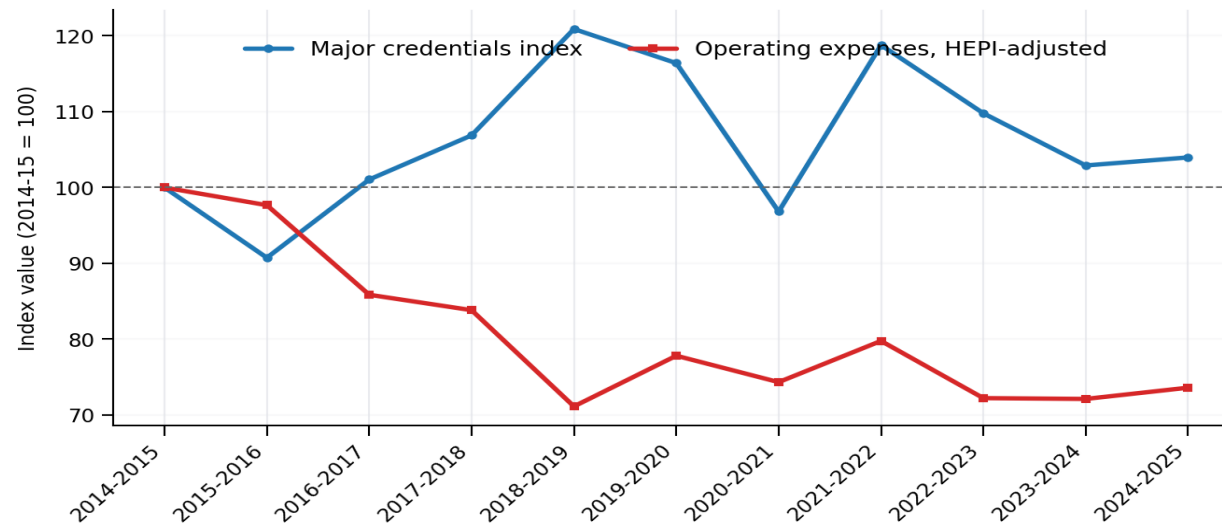
Resources					
Goal		FY 2022-23	FY 2023-24	FY 2024-25	Result
Maintain a primary reserve ratio that is above our peers*	NCSC	1.04	1.05	1.07	Exceeded
	Peers	0.48	0.54	0.50	
	SSI Year	2023-24	2024-25	2025-26	
Have an SSI Share greater than our Eligible FTE share**	SSI Share	1.9218%	1.9162%	2.0462%	Exceeded
	FTE Share	1.7503%	1.7537%	1.7540%	

Amongst the 22 community colleges, NCSC maintains the highest primary reserve. However, for 2025-26 it also maintained the highest state subsidy per FTE. Due to its student success work, it is maximizing PBF and ensuring a stable reserve.



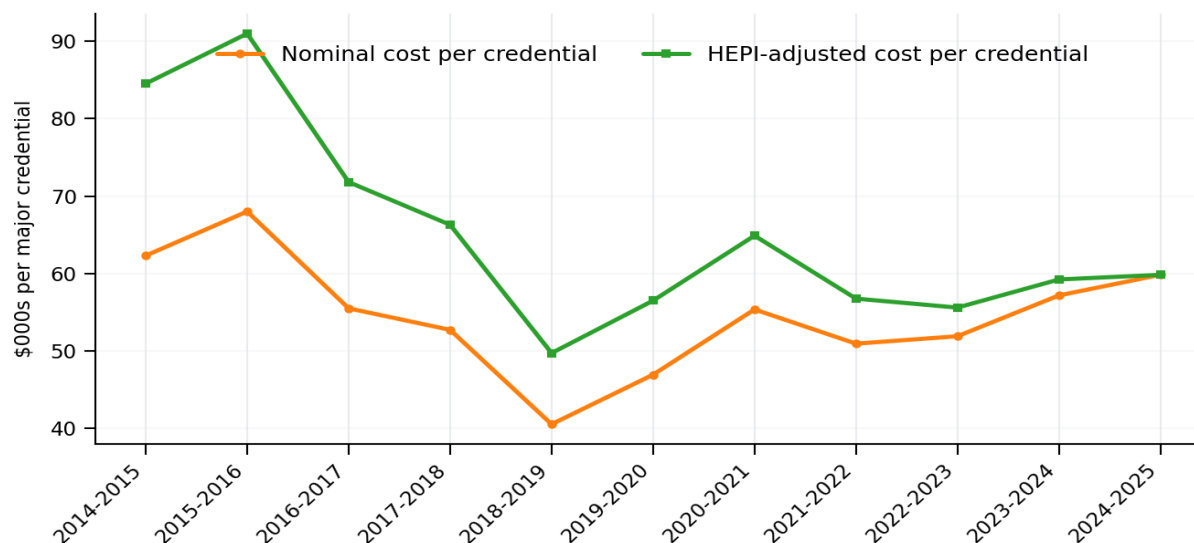
From 2015 to 2025, NCSC compared the annual production of degrees and major certificates vs. collegewide operating expenses for the same year. It adjusted costs according to the Higher Education Price Index, applying 2025 costs to all years. The inflation-adjusted cost per credential fell 29.2%, from \$84,508 to \$59,830. For the past seven years, NCSC has maintained perfect or near perfect scores on financial health ratios mandated for state public colleges. Further, it has moved financial reserve (as percentage of budget) from lowest amongst community colleges to highest.

Option 1: Credentials vs. HEPI-Adjusted Operating Expenses





Option 3: Cost per Major Credential



2. How is such data utilized by your institution? Please summarize and provide an overview of your performance based on each measure.

Community colleges are under increasing pressure to deliver academic programs that control costs for taxpayers and students. At the same time, these programs are expected to align with state- and federally-mandated workforce outcomes as measured by living wages. Community colleges cannot afford to be all things to all people, yet communities expect them to respond rapidly to emerging workforce needs. The historical solution to this challenge would have been a heavy output of transfer degrees based on high-enrolled, lower cost general education courses. But the national literature now shows that general pathways are not effective in leading to bachelor's completion. Community colleges, especially small rural institutions, must develop a sustainable model of academic portfolio management.

Strategic Program Development

New programs are introduced only when supported by labor market demand, stakeholder interest, and financial viability analysis. Years after retiring an applied early childhood education program over wage outcome concerns, NCSC received concerns on credentialed worker availability that was confirmed by labor market data. It has reintroduced the program as a transfer degree meeting workplace requirements while also clearing a path for eventual bachelor's attainment and higher wages.

NCSC optimizes inputs, especially new courses, to ensure it maintains capacity to deliver on curriculum innovations. It introduced a seven-course Artificial Intelligence in Business Certificate that only involves one completely new course.

NCSC prioritizes technical and discipline-specific degrees. Amongst declared majors (N=1,777 in 2025-26), 61% are in applied programs. Of the remaining transfer degrees, most are either pre-health or maintain a discipline concentration.

Continuous Program Review

NCSC has maintained a rigorous program review process since 2012. Institutional Research and Fiscal departments provide data on enrollment, leading/lagging academic success metrics, regional labor market demand, net program profit/loss and graduate outcomes including transfer, employment and wages.

The reviews provide an opportunity for programs to reflect on strengths and opportunities, and seek counsel from key support offices including Grants, IR, Fiscal, Marketing, and Student Affairs. The review concludes with a letter from the team with commendations and recommendations, which might include expediting the next review sooner than three years. Academic programs analyze results; the cross-functional program review team recommends interventions; leadership determines whether to improve, suspend or retire; and subsequent annual data measure the results.

After multiple years of lackluster performance, an often-overlooked degree combining industrial technology and management skills received a robust review in late 2025. Several corrective actions were implemented including improved assessment and improved communication with potential students including apprentices. Program enrollment is rising.



Intentional Program Retirement

Executive management reviews annual metrics, along with findings from recent program reviews, for programs in distress. It weighs this data, as well as potential impact on employees, in deciding whether to suspend or retire a program. While suspending a Bioscience STEM program seems counterintuitive, years of repeated viability indicators combined with a program faculty vacancy for Fall 2026 provided the opportunity for at least a temporary pause. NCSC is studying options for program revival.

Performance Indicators

As part of its annual strategic planning process, NCSC tracks programs introduced annually, programs retired annually and the ratio of new programs (active less than 3 years) over all active programs. Over the past five years, the ratio has dropped from 10% to 5%.

Post-graduate Outcomes

Using actual graduate wages as well as Lightcast data, NCSC created an enrollment tree map sorting workforce and transfer programs into low, medium and high value. The analysis determined little enrolment in low value programs (N=124), medium value (N=279) and high value (N=947).

NCSC has a KPI tracking the median wages of graduates six months after graduation. It sets a goal that graduate wages should exceed regional median wages for the same year as tracked by the Bureau of Labor Statistics. The past three years, this goal has been exceeded by 15-17%. NCSC also tracks bachelor attainment within three years for transfer degree graduates. This has risen from 23% to 39% the past three years.

1. Has your institution changed the use of campus space to reduce costs and increase efficient use of capital resources? If so, please describe. Approximately how many buildings have been affected and what is the projected average annual savings of the efforts?

North Central State continuously evaluates the facilities (space) both available and needed for both administrative and educational purposes. With this continuous evaluation process, North Central State College renovated space in the Kehoe Center to accommodate the Criminal Justice program and the Police Academy. This provided adequate space available in the Fallerius Technical Education Center to allow for a renovation project (completed July 2026). This renovation provided an overall update of the buildings interior as well as provided space for Financial Aid, Student Records, Accounting Services and Marketing to relocate to the Fallerius Building. With this renovation project's completion, we were able to vacate an entire building, Byron Kee Hall. This has allowed for set points to be adjusted in Bryon Kee Hall to allow for energy savings to be recognized, as well as



savings in custodial costs. We continue to evaluate the future use of Byron Kee Hall, whether that includes a renovation of the building to provide for an expansion of the Child Development Center or looking at an external entity that would like to lease the space to provide much needed services to our students, such as food pantry, mental health services, etc. Total savings will not be recognized until FY2027 as all offices did not vacate until July 2026.

2. What benchmarks or data sources does your institution use to assess demand for physical space?

North Central State College uses room utilization reports to drive course scheduling of all on-campus courses. This became critically important when students began to return to campus after COVID. As on-campus courses increased, we maintained this practice and have been able to close some classroom, which in turn has made the Criminal Justice move and the Byron Kee Hall move possible while reducing maintenance and utility costs.

ORC Section 3345.59 requires regional compacts of Ohio's public institutions, with an executed agreement in place by June 30, 2018, for institutions to collaborate more fully on shared operations and programs. The section identifies areas to be addressed to improve efficiencies, better utilize resources and enhance services to students and their regions. Per paragraph E of that section:

(E) Each state institution of higher education shall include in its annual efficiency report to the chancellor the efficiencies produced as a result of each compact to which the institution belongs.

Specific to the Regional Compact in which your institution is a member, please describe collaborations that have occurred within the regional compacts and the efficiencies or enhanced services provided in any of the relevant categories below.

Category	Description
Reducing duplication of academic programming	The duplication of associate degree programs is reviewed as part of shared services meetings with OSU-Mansfield. Students are provided with a choice of education by these options and have transfer opportunities to continue a bachelor's degree on campus. Collaborative efforts with career centers and adult education offerings allow for ease of transition without additional coursework. CCP and CTE partnerships continue to encourage CTAG options but still have articulation agreements where a CTAG is lacking, but coursework aligns to higher education course outcomes.



Implementing strategies to address workforce education needs of the region	Advisory Committee input is collected twice a year for employer feedback on program offerings and industry needed changes. Advisory groups may be convened more frequently when time sensitive feedback is needed. Surveys of employers and former students are also utilized for input into potential program expansion or new program development. Annual advisory convenings began including local K-12 and Career Center personnel two years ago to develop a more coordinated approach between industry, higher education and K12 at addressing workforce needs.
Sharing resources to align educational pathways and to increase access within the region	Career services offices continue to collaborate on resume workshops, career fairs, and internship opportunities. North Central State College and OSU-Mansfield are currently working to explore a shared Organic Chemistry course, and transfer opportunities for education students. Shared classroom space currently continues for Biology, Chemistry, Microbiology, and Engineering courses.
Reducing operational and administrative costs to provide more learning opportunities and collaboration in the region	Key administrative functions that are part of the shared services agreement with OSU-Mansfield include plant operations, library, student life, maintenance, grounds, select custodial services, security, campus recreation center, and child development center.
Enhancing career counseling and experiential learning opportunities for students	All applied programs have an experiential learning component. Special selection health programs may require hands on time as part of the application process and career services encourages lab shadowing for prospective students to enhance knowledge about selected career choices.
Collaboration and pathways with information technology centers, adult basic and literacy education programs and school districts	Work with local K12 partners continues to expand with visits to promote credentialing of high school teachers for CCP instruction. Professional development offerings for faculty have been expanded to provide training in classroom best practices, AI in the classroom, and online instruction with the use of grant funding to provide a small stipend for the completion of professional development modules. The Crawford Center continues to provide space utilization for Aspire and the TurboCert credentialing program for high school students.
Other initiatives not included above	The college is in year two of the National Center for Inquiry and Improvement Rural Guided Pathways Project to promote collaboration with high school, career center, and workforce partners.



Co-located Campuses

ORC Section 3333.951(B) requires Ohio's co-located colleges and universities to annually review best practices and shared services in order to improve academic and other services and reduce costs for students, and to report their findings to the Efficiency Advisory Committee.

(B) Each state institution of higher education that is co-located with another state institution of higher education annually shall review best practices and shared services in order to improve academic and other services and reduce costs for students. Each state institution shall report its findings to the efficiency advisory committee established under section [3333.95](#) of the Revised Code. The committee shall include the information reported under this section in the committee's annual report.

Co-located campus: _____Ohio State University-Mansfield_____

Type of Shared Service or Best Practice (IE: Administrative, Academic, etc.)	Please include an explanation of this shared service.	Monetary Impact from Shared Service
Administrative	North Central State College and Ohio State University – Mansfield have a shared services committee that meets monthly to discuss what is happening across campus. This committee reviews financials for shared departments, monitors monthly utility usage, and space utilization. Shared departments on campus include the Child Development Center, Campus Recreation, Library Services, Student Life, Maintenance and Campus Security	Undetermined
Facilities	During the monthly Shared Services meeting we review the utility usage on campus by building. Utilities are the largest expense on the shared campus. The committee identifies target areas for lighting upgrades, more efficient room utilization, and overall deferred maintenance on campus that could be completed that would allow for energy savings to be recognized. The committee also sends out messaging to staff and faculty on both sides of the campus about steps that they can take to help reduce energy costs, like turning	The Shared Services Committee reviews and evaluates utility usage each month. This includes kilowatt hours, HCF of water/sewer, and BG-MMBTU of Gas. While usage is going down, that does not



	off lights when leaving a room and making sure that classroom computers and projectors are turned off when classes are complete.	necessary reflect in a reduction in cost.
Academic	North Central State College and Ohio State University – Mansfield share a Chemistry classroom, Engineering classroom and labs, and the cadaver on campus.	Sharing the cadaver saves around \$3,500 every three years. Savings are undetermined on sharing of classrooms.

Section II: Academic Practices

This section covers areas more directly related to instruction, with an emphasis on savings strategies related to the cost of textbooks, and the expanded use of alternative instructional materials.

Textbook Cost Study and Reducing Textbook Costs for Students

ORC Section 3333.951(D) requires Ohio's public colleges and universities to do the following on an annual basis:

(D) Each state institution of higher education shall conduct a study to determine the current cost of textbooks for students enrolled in the institution, and shall submit the study to the chancellor of higher education annually by a date prescribed by the chancellor.

ORC Section 3333.951(C) requires Ohio's public colleges and universities to report their efforts toward reducing textbook costs for students.

(C) Each state institution of higher education annually shall report to the efficiency advisory committee on its efforts to reduce textbook costs to students.

Your institution's submission of information via the annual Efficiency Report is used to satisfy these statutory requirements. **Please attach one spreadsheet with two tabs.** The first tab should include the analysis of textbook costs developed by your institution as



shown in Table 1 below. The second tab should include the analysis of the number of courses that utilized other sources of information as shown in Table 2 below.

Table 1	
Category	Amount
Average cost for textbooks that are new	99.63
Average cost for textbooks that are used	99.63
Average cost for rental textbooks	99.63
Average cost for eBook	99.63

Table 2	
Category	Number of Courses
Did not require students to purchase course materials; includes OER and/or institutionally provided materials	121
Exclusively used OER materials	118
Used OER materials together with purchased course materials	6
Provided course materials through inclusive access	0

Other Textbook Affordability Practices

What other practices, if any, does your institution utilize to improve college textbook affordability?

NCSC Foundation supports students in the LPN and LPN to RN Transition program with textbooks. Total support provided this year was \$13,118.22.

Trio Services provides a lending library of textbooks to Trio enrolled students. Total textbook costs for the Trio lending library this year were \$1915.11.

North Central State College covers the cost of textbooks for high school based CCP courses taught by the high school teachers. The total cost of the CCP textbooks for this year was \$59,628.50.



Please provide contact information for the person completing this section of the Efficiency Report, so that we may follow up if we have questions.

Dr. Kelly Gray, Vice President for Academic and Student Services at kgray@ncstatecollege.edu

Some IHE's may implement practices that make college more affordable and efficient, but which have not been the topic of a specific question in this reporting template. This section invites your institution to share any positive practices you have implemented that benefit student affordability and/or institutional efficiency.

1. Please share any additional best practices your institution is implementing or has implemented.

Thank you for completing the FY26 Efficiency Reporting Template. We appreciate the important role Ohio's colleges and universities play in supporting Ohio students, economic growth, world-class research and the overall success for our state.

Semester	Instructor	Instructor Email	Course Level 1	Course Level 2	Course Level 3	Course Start Date	Course End Date	Course Name	Expected Enrollment	ISBN	No Text	Text TBD	OER and/or library content required for this course?	REQ	REQ New	New Price	Title	Author	Copyright	Edition	Media Type	Publisher
-Fall 2025			ACCT	1010	01	08/11/2025	12/12/2025	Financial Accounting	25	9780137858590	No	no	NO	Required	No	\$159.18	MyLab Accounting with Pearson eText for Horngren's Financial & Managerial Accounting, The Financial Chapters	Tracie Miller-Nobles; Brenda Mattison	09/15/2023	8th	Access Code	PEARSON
-Fall 2025			ACCT	1010	920	08/11/2025	12/12/2025	Financial Accounting	25	9780137858590	No	no	NO	Required	No	\$159.18	MyLab Accounting with Pearson eText for Horngren's Financial & Managerial Accounting, The Financial Chapters	Tracie Miller-Nobles; Brenda Mattison	09/15/2023	8th	Access Code	PEARSON
-Fall 2025			ACCT	1010	921	08/11/2025	12/12/2025	Financial Accounting	25	9780137858590	No	no	NO	Required	No	\$159.18	MyLab Accounting with Pearson eText for Horngren's Financial & Managerial Accounting, The Financial Chapters	Tracie Miller-Nobles; Brenda Mattison	09/15/2023	8th	Access Code	PEARSON
-Fall 2025			ACCT	1030	920	08/11/2025	12/12/2025	Managerial Accounting	25	9780138079025	No	no	NO	Required	No	\$172.41	Horngren's Financial & Managerial Accounting, The Managerial Chapters – MyLab Accounting with Pearson eText Access Code	Tracie Miller-Nobles; Brenda Mattison	04/25/2023	8th	Access Code	Pearson Education (US)
-Fall 2025			ACCT	2012	920	08/11/2025	10/03/2025	Taxation I	25	9781266836022	No	no	NO	Required	No	\$226.22	Connect Access Card for Fundamentals of Taxation Evergreen Edition	Ana Cruz; Michael Deschamps; Frederick Niswander; Debra Prendergast; Dan Schlader; Jinhee Trone	12/01/2023	Annual Ed.	Access Code	MCGRAW
-Fall 2025			ACCT	2016	920	10/13/2025	12/12/2025	Taxation II	25	9781266836022	No	no	NO	Required	No	\$226.22	Connect Access Card for Fundamentals of Taxation Evergreen Edition	Ana Cruz; Michael Deschamps; Frederick Niswander; Debra Prendergast; Dan Schlader; Jinhee Trone	12/01/2023	Annual Ed.	Access Code	MCGRAW
-Fall 2025			ACCT	2030	900	08/11/2025	12/12/2025	Intermediate Accounting I	25	9780136946033	No	no	NO	Required	No	\$172.41	MyLab Accounting with Pearson eText – Access Card – for Intermediate Accounting	Gordon, Elizabeth; Reedy, Jana; Sannella, Alexander	05/01/2021	3rd	Access Card	PEARSON
-Fall 2025			ACCT	2060	921	10/13/2025	12/12/2025	Governmental Accounting	20	9781307702439	No	no	NO	Required	Yes	\$75.72	ADKINS GOVERNMENTAL ACCOUNTING	Copley	01/01/2025	Custom	Paperback	PRIMS
-Fall 2025			ARTS	1010	01	08/11/2025	12/12/2025	Drawing I	20	9781585425202	No	no	NO	Required	No	\$21.98	Drawing on the Right Side of the Brain The Definitive, 4th Edition	Edwards, Betty	04/26/2012	4th	Paperback	Taicher
-Fall 2025			ARTS	1070	30	08/11/2025	12/12/2025	Digital Photography	20	9781465446666	No	no	NO	Required	No	\$19.93	The Beginner's Photography Guide	Getzsum, Chris	06/10/2016	2nd	Paperback	Dk Pub
-Fall 2025			BIOC	1230	910	08/11/2025	12/12/2025	Biology I	28	9780134473468	No	no	NO	Required	Yes	\$179.09	Investigating Biology Laboratory Manual	Urry, Lisa A.; Cain, Michael L.; Wasserman, Steven A.; Minorsky, Peter V.; Reece, Jane B.; Morgan, Judith Giles; Carter, M. Elise Brown	01/04/2017	9th	Lab Manual	Pearson
-Fall 2025			BIOC	1230	910	08/11/2025	12/12/2025	Biology I	28	9780135188743	No	no	NO	Required	No	\$174.82	Campbell Biology (Rental Edition)	Urry, Lisa A.	01/17/2020	12th	Hardcover	Pearson Rental Program
-Fall 2025			BIOC	1230	912	08/11/2025	12/12/2025	Biology I	38	9780134473468	No	no	NO	Required	Yes	\$179.09	Investigating Biology Laboratory Manual	Urry, Lisa A.; Cain, Michael L.; Wasserman, Steven A.; Minorsky, Peter V.; Reece, Jane B.; Morgan, Judith Giles; Carter, M. Elise Brown	01/04/2017	9th	Lab Manual	Pearson
-Fall 2025			BIOC	1230	912	08/11/2025	12/12/2025	Biology I	38	9780135188743	No	no	NO	Required	No	\$174.82	Campbell Biology (Rental Edition)	Urry, Lisa A.	01/17/2020	12th	Hardcover	Pearson Rental Program
-Fall 2025			BIOC	1730	910	08/11/2025	12/12/2025	Basic Anatomy & Physiology	36	9780135624340	No	no	NO	Optional	No	\$43.74	Essentials of Human Anatomy & Physiology, 13th edition - Pearson+ Subscription	Marieb, Elaine; Keller, Suzanne	06/15/2021	13th	Subscription	PEARSON
-Fall 2025			BIOC	1730	910	08/11/2025	12/12/2025	Basic Anatomy & Physiology	36	9780137375061	No	no	NO	Optional	No	\$174.82	Essentials of Human Anatomy & Physiology (Rental Edition)	Marieb, Elaine N.	01/06/2021	13	Textbook	Pearson Rental Program
-Fall 2025			BIOC	2751	01	08/11/2025	12/12/2025	Human Anatomy & Physiology I	66	9780134394695	No	no	NO	Required	No	\$344.91	Visual Anatomy & Physiology	Martini, Frederic H.; Ober, William C.; Nath, Judi L.; Bartholomew, Elnet F.; Pelti, Kevin F.	01/19/2017	3rd	Hardcover	Pearson
-Fall 2025			BIOC	2751	01	08/11/2025	12/12/2025	Human Anatomy & Physiology I	66	9780321832016	No	no	NO	Optional	Yes	\$32.96	The Anatomy Coloring Book	Kapit, Wynn; Elson, Lawrence	03/01/2013	4th	Coloring Book	PEARSON
-Fall 2025			BIOC	2751	01	08/11/2025	12/12/2025	Human Anatomy & Physiology I	66	9780321940728	No	no	NO	Optional	No	\$72.95	Martini's Atlas of the Human Body	Martini, Frederic H.	04/18/2014	10th	Spiral Bound	Pearson
-Fall 2025			BIOC	2751	01	08/11/2025	12/12/2025	Human Anatomy & Physiology I	66	9781719642958	No	no	NO	Optional	No	\$44.71	Pocket Anatomy & Physiology	Jones, Shirley A.	11/16/2021	4th	Spiral Bound	F. A. Davis Company
-Fall 2025			BIOC	2751	911	08/11/2025	12/12/2025	Human Anatomy & Physiology I	49	9780134394695	No	no	NO	Required	No	\$344.91	Visual Anatomy & Physiology	Martini, Frederic H.; Ober, William C.; Nath, Judi L.; Bartholomew, Elnet F.; Pelti, Kevin F.	01/19/2017	3rd	Hardcover	Pearson
-Fall 2025			BIOC	2751	911	08/11/2025	12/12/2025	Human Anatomy & Physiology I	49	9780321832016	No	no	NO	Optional	Yes	\$32.96	The Anatomy Coloring Book	Kapit, Wynn; Elson, Lawrence	03/01/2013	4th	Coloring Book	PEARSON
-Fall 2025			BIOC	2751	911	08/11/2025	12/12/2025	Human Anatomy & Physiology I	49	9780321940728	No	no	NO	Optional	No	\$72.95	Martini's Atlas of the Human Body	Martini, Frederic H.	04/18/2014	10th	Spiral Bound	Pearson
-Fall 2025			BIOC	2751	911	08/11/2025	12/12/2025	Human Anatomy & Physiology I	49	9781719642958	No	no	NO	Optional	No	\$44.71	Pocket Anatomy & Physiology	Jones, Shirley A.	11/16/2021	4th	Spiral Bound	F. A. Davis Company
-Fall 2025			BIOC	2751	913	08/11/2025	12/12/2025	Human Anatomy & Physiology I	47	9780134394695	No	no	NO	Required	No	\$344.91	Visual Anatomy & Physiology	Martini, Frederic H.; Ober, William C.; Nath, Judi L.; Bartholomew, Elnet F.; Pelti, Kevin F.	01/19/2017	3rd	Hardcover	Pearson
-Fall 2025			BIOC	2751	913	08/11/2025	12/12/2025	Human Anatomy & Physiology I	47	9780321832016	No	no	NO	Optional	Yes	\$32.96	The Anatomy Coloring Book	Kapit, Wynn; Elson, Lawrence	03/01/2013	4th	Coloring Book	PEARSON
-Fall 2025			BIOC	2751	913	08/11/2025	12/12/2025	Human Anatomy & Physiology I	47	9780321940728	No	no	NO	Optional	No	\$72.95	Martini's Atlas of the Human Body	Martini, Frederic H.	04/18/2014	10th	Spiral Bound	Pearson
-Fall 2025			BIOC	2751	913	08/11/2025	12/12/2025	Human Anatomy & Physiology I	47	9781719642958	No	no	NO	Optional	No	\$44.71	Pocket Anatomy & Physiology	Jones, Shirley A.	11/16/2021	4th	Spiral Bound	F. A. Davis Company
-Fall 2025			BIOC	2752	31	08/11/2025	12/12/2025	Anatomy & Physiology II	36	9780134394695	No	no	NO	Required	No	\$344.91	Visual Anatomy & Physiology	Martini, Frederic H.; Ober, William C.; Nath, Judi L.; Bartholomew, Elnet F.; Pelti, Kevin F.	01/19/2017	3rd	Hardcover	Pearson
-Fall 2025			BIOC	2752	31	08/11/2025	12/12/2025	Anatomy & Physiology II	36	9780321832016	No	no	NO	Optional	Yes	\$32.96	The Anatomy Coloring Book	Kapit, Wynn; Elson, Lawrence	03/01/2013	4th	Coloring Book	PEARSON
-Fall 2025			BIOC	2752	31	08/11/2025	12/12/2025	Anatomy & Physiology II	36	9780321940728	No	no	NO	Optional	No	\$72.95	Martini's Atlas of the Human Body	Martini, Frederic H.	04/18/2014	10th	Spiral Bound	Pearson
-Fall 2025			BIOC	2752	31	08/11/2025	12/12/2025	Anatomy & Physiology II	36	9781719642958	No	no	NO	Optional	No	\$44.71	Pocket Anatomy & Physiology	Jones, Shirley A.	11/16/2021	4th	Spiral Bound	F. A. Davis Company
-Fall 2025			BIOC	1010	910	08/11/2025	12/12/2025	Intro to Bioscience Lab Tech	16	9780134650197	No	no	NO	Required	No	\$205.61	Introduction to Biotechnology	Thiemann, William J.; Palladino, Michael A.	07/06/2018	4th	Paperback	Pearson
-Fall 2025			BIOC	1010	910	08/11/2025	12/12/2025	Intro to Bioscience Lab Tech	16	9780321644022	No	no	NO	Required	Yes	\$99.49	Laboratory Manual for Biotechnology and Laboratory Science The Basics	Sedman, Lisa A.; Kraus, Mary Ellen; Brander, Diana; Minorsky, Jennifer	10/27/2010	1st	Lab Manual	Pearson
-Fall 2025			BIOC	1030	01	08/11/2025	12/12/2025	Environmental Science	24	9780134204888	No	no	NO	Required	No	\$218.88	Wired: The Science Behind the Stories	Wilgord, Jay H.; Lapostola, Matthew	01/04/2017	4th	Paperback	Pearson
-Fall 2025			BIOC	2410	01	08/11/2025	12/12/2025	Advance Bioscience Techniques	16	9780198788652	No	no	NO	Required	No	\$120.41	Molecular Biology Principles of Genome Function	Craig, Nancy L.; Green, Rachel R.; Greider, Carol C.; Storz, Gisela G.; Wobeser, Cynthia	04/19/2021	3rd	Paperback	Oxford University Press
-Fall 2025			BUSM	1010	01	08/11/2025	12/12/2025	Intro to Business & Entrepreneur	25	9781453341247	No	no	NO	Required	No	\$81.91	Exploring Business v5.0 (Silver Level Online Access)	Karen Collins	11/01/2023		Access Code	Flatworld Knowledge
-Fall 2025			BUSM	1010	30	08/11/2025	12/12/2025	Intro to Business & Entrepreneur	25	9781453341247	No	no	NO	Required	No	\$81.91	Exploring Business v5.0 (Silver Level Online Access)	Karen Collins	11/01/2023		Access Code	Flatworld Knowledge
-Fall 2025			BUSM	1010	800	08/11/2025	12/12/2025	Intro to Business & Entrepreneur	1	9781453341247	No	no	NO	Required	No	\$81.91	Exploring Business v5.0 (Silver Level Online Access)	Karen Collins	11/01/2023		Access Code	Flatworld Knowledge
-Fall 2025			BUSM	1010	920	08/11/2025	10/03/2025	Intro to Business & Entrepreneur	25	9781453341247	No	no	NO	Required	No	\$81.91	Exploring Business v5.0 (Silver Level Online Access)	Karen Collins	11/01/2023		Access Code	Flatworld Knowledge
-Fall 2025			BUSM	1010	921	10/13/2025	12/12/2025	Intro to Business & Entrepreneur	25	9781453341247	No	no	NO	Required	No	\$81.91	Exploring Business v5.0 (Silver Level Online Access)	Karen Collins	11/01/2023		Access Code	Flatworld Knowledge
-Fall 2025			BUSM	1010	922	08/11/2025	10/03/2025	Intro to Business & Entrepreneur	25	9781453341247	No	no	NO	Required	No	\$81.91	Exploring Business v5.0 (Silver Level Online Access)	Karen Collins	11/01/2023		Access Code	Flatworld Knowledge
-Fall 2025			BUSM	1010	CN1	08/11/2025	12/12/2025	Intro to Business & Entrepreneur	23	9781453341247	No	no	NO	Required	No	\$81.91	Exploring Business v5.0 (Silver Level Online Access)	Karen Collins	11/01/2023		Access Code	Flatworld Knowledge
-Fall 2025			BUSM	1010	CN2	08/11/2025	12/12/2025	Intro to Business & Entrepreneur	21	9781453341247	No	no	NO	Required	No	\$81.91	Exploring Business v5.0 (Silver Level Online Access)	Karen Collins	11/01/2023		Access Code	Flatworld Knowledge
-Fall 2025			BUSM	1030	920	08/11/2025	10/03/2025	Supervision	25	9781285866376	No	no	NO	Required	No	\$322.32	Supervision: Concepts and Practices of Management	Leonard, Edwin C.; Truaty, Kelly A.	01/01/2015	13th	Paperback	Cengage
-Fall 2025			BUSM	1110	920	08/11/2025	12/12/2025	Business Law & Ethics	25	9780136527993	No	no	NO	Required	No	\$152.51	MyLab Business Law with Pearson eText – Access Card – for Business Law, 11th	Cheeseman, Henry	01/01/2021	11th	Access Card	PEARSON
-Fall 2025			BUSM	1150	920	08/11/2025	10/03/2025	Marketing	25	9781734688863	No	no	NO	Required	Yes	\$173.14	Modern Marketing Principles Courseware & Student Marketing Principles Sintermathp	Wilson	01/01/2021		Access Card	Student Inc.
-Fall 2025			BUSM	1150	921	10/13/2025	12/12/2025	Marketing	25	9781734688863	No	no	NO	Required	Yes	\$173.14	Modern Marketing Principles Courseware & Student Marketing Principles Sintermathp	Wilson	01/01/2021		Access Card	Student Inc.
-Fall 2025			BUSM	1150	CN1	08/11/2025	12/12/2025	Marketing	20	9781734688863	No	no	NO	Required	Yes	\$173.14	Modern Marketing Principles Courseware & Student Marketing Principles Sintermathp	Wilson	01/01/2021		Access Card	Student Inc.
-Fall 2025			BUSM	1150	CN2	08/11/2025	12/12/2025	Marketing	21	9781734688863	No	no	NO	Required	Yes	\$173.14	Modern Marketing Principles Courseware & Student Marketing Principles Sintermathp	Wilson	01/01/2021		Access Card	Student Inc.
-Fall 2025			BUSM	1270	30	08/11/2025	12/12/2025	Quality	24	9781576811139	No	no	NO	Required	No	\$19.93	The Memory Jogger 2: Tools for Continuous Improvement and Effective Planning	Brassard, Michael	03/16/2010	2nd	Spiral Bound	GOLQJP
-Fall 2025			BUSM	1270	30	08/11/2025	12/12/2025	Quality	24	9781636941332	No	no	NO	Required	No	\$31.97	The ASQ Quality Improvement Pocket Guide: Basic History, Concepts, Tools, and Relationships	Duffy, Grace L.	04/13/2013		Paperback	ASQ QUALITY PRESS
-Fall 2025			BUSM	1270	920	08/11/2025	10/03/2025	Quality	25	9781576811139	No	no	NO	Required	No	\$19.93	The Memory Jogger 2: Tools for Continuous Improvement and Effective Planning	Brassard, Michael	03/16/2010	2nd	Spiral Bound	GOLQJP
-Fall 2025			BUSM	1270	920	08/11/2025	10/03/2025	Quality	25	9781636941332	No	no	NO	Required	No	\$31.97	The ASQ Quality Improvement Pocket Guide: Basic History, Concepts, Tools, and Relationships	Duffy, Grace L.	04/13/2013		Paperback	ASQ QUALITY PRESS
-Fall 2025			BUSM	1270	921	08/11/2025	10/03/2025	Quality	25	9781576811139	No	no	NO	Required	No	\$19.93	The Memory Jogger 2: Tools for Continuous Improvement and Effective Planning	Brassard, Michael	03/16/2010	2nd	Spiral Bound	GOLQJP
-Fall 2025			BUSM	1270	921	08/11/2025	10/03/2025	Quality	25	9781636941332	No	no	NO	Required	No	\$31.						

Semester	Instructor	Instructor Email	Course Level 1	Course Level 2	Course Level 3	Course Start Date	Course End Date	Course Name	Expected Enrollment	ISBN	No Text	Text TBD	OER and/or library content required for this course?	REQ	REQ New	New Price	Title	Author	Copyright	Edition	Media Type	Publisher
-Fall 2025			CHEM	1030	920	08/11/2025	12/12/2025	Chemistry	27	9781453311097	No	No	YES	Required	Yes	\$46.95	The Basics of General, Organic, and Biological Chemistry v1.0 Online Access (Silver Level Pass)	Unknown	03/01/2011	1st	Access Card	FLAT WORLD KNOWLEDGE
-Fall 2025			CHEM	1210	01	08/11/2025	12/12/2025	Chemistry: Atoms First	24	9781947172630	No	No	YES	Required	Yes	\$65.44	Chemistry: Atoms First	OpenStax	02/14/2019	2nd	PDF	ECAMPUS
-Fall 2025			CISS	1020	920	08/11/2025	12/12/2025	Chemistry 102 with Technology in Action 19e	25	9780135464892	No	No	NO	Required	Yes	\$198.98	MyLab IT with Pearson eText Instant Access for GOI Microsoft 365: 2025 Edition	Pearson	05/15/2025	18th	Access Code	PEARSON
-Fall 2025			CISS	1210	920	08/11/2025	10/03/2025	Microsoft Word	25	9780135418673	No	No	NO	Required	No	\$159.18	MyLab IT with Pearson eText Access Code for GOI Microsoft 365: 2025 Edition	Pearson	05/15/2025		Access Code	PEARSON
-Fall 2025			CISS	1210	921	10/13/2025	12/12/2025	Microsoft Word	25	9780135418673	No	No	NO	Required	No	\$159.18	MyLab IT with Pearson eText Access Code for GOI Microsoft 365: 2025 Edition	Pearson	05/15/2025		Access Code	PEARSON
-Fall 2025			CISS	1220	920	08/11/2025	10/03/2025	Microsoft Excel	25	9780135418673	No	No	NO	Required	No	\$159.18	MyLab IT with Pearson eText Access Code for GOI Microsoft 365: 2025 Edition	Pearson	05/15/2025		Access Code	PEARSON
-Fall 2025			CISS	1220	921	08/11/2025	10/03/2025	Microsoft Excel	25	9780135418673	No	No	NO	Required	No	\$159.18	MyLab IT with Pearson eText Access Code for GOI Microsoft 365: 2025 Edition	Pearson	05/15/2025		Access Code	PEARSON
-Fall 2025			CISS	1250	920	08/11/2025	12/12/2025	Microsoft PowerPoint	20	9780135418673	No	No	NO	Required	No	\$159.18	MyLab IT with Pearson eText Access Code for GOI Microsoft 365: 2025 Edition	Pearson	05/15/2025		Access Code	PEARSON
-Fall 2025			CISS	1280	920	10/13/2025	12/12/2025	Microsoft Excel Advanced	25	9780135418673	No	No	NO	Required	No	\$159.18	MyLab IT with Pearson eText Access Code for GOI Microsoft 365: 2025 Edition	Pearson	05/15/2025		Access Code	PEARSON
-Fall 2025			CISS	1280	921	10/13/2025	12/12/2025	Microsoft Excel Advanced	25	9780135418673	No	No	NO	Required	No	\$159.18	MyLab IT with Pearson eText Access Code for GOI Microsoft 365: 2025 Edition	Pearson	05/15/2025		Access Code	PEARSON
-Fall 2025			CRMJ	1010	25	08/11/2025	12/12/2025	Intro to Crim Just & US Just	18	9780137910472	No	No	NO	Required	No	\$174.82	Criminal Justice Today [Rental Edition]	Schnalleger, Frank	02/02/2023	17th	Textbook	Pearson Rental Program
-Fall 2025			CRMJ	1010	800	08/11/2025	10/03/2025	Intro to Crim Just & US Just	28	9780137910472	No	No	NO	Required	No	\$174.82	Criminal Justice Today [Rental Edition]	Schnalleger, Frank	02/02/2023	17th	Textbook	Pearson Rental Program
-Fall 2025			CRMJ	1050	920	08/11/2025	10/03/2025	Criminal & Constitutional Law	30	9781138601819	No	No	NO	Required	No	\$170.49	Constitutional Law for Criminal Justice	Karowitz, Jacqueline R; Ingram, Jefferson L; Devine, Christopher J	09/21/2018	15th	Paperback	LexisNexis
-Fall 2025			CRMJ	1050	920	08/11/2025	10/03/2025	Criminal & Constitutional Law	30	9781663363459	No	No	NO	Required	No	\$120.41	Ohio Criminal Law Handbook 2023-1	LexisNexis	01/01/2023		Paperback	LEXIS LAW PUBLISHER
-Fall 2025			CRMJ	1050	920	08/11/2025	10/03/2025	Criminal & Constitutional Law	30	9783417110979	No	No	NO	Required	No	\$140.66	Ohio Criminal Law Handbook 2023-1	LexisNexis	01/01/2025		Paperback	Lexis-Nexis
-Fall 2025			CRMJ	1070	25	08/11/2025	12/12/2025	Family Violence	18	9781138363342	No	No	NO	Required	No	\$181.15	Family Violence: Legal, Medical, and Social Perspectives	Roberson, Cliff	08/15/2019	9th	Paperback	Routledge
-Fall 2025			CRMJ	1070	920	08/11/2025	10/03/2025	Family Violence	26	9781138363342	No	No	NO	Required	No	\$181.15	Family Violence: Legal, Medical, and Social Perspectives	Roberson, Cliff	08/15/2019	9th	Paperback	Routledge
-Fall 2025			CRMJ	1130	920	10/13/2025	12/12/2025	Introduction to Corrections	25	9780135186190	No	No	NO	Required	No	\$225.51	Corrections An Introduction	Selter, Richard P	01/01/2019	6th	Paperback	Pearson
-Fall 2025			CRMJ	2010	923	10/13/2025	12/12/2025	Criminology	30	9780357624807	No	No	NO	Required	No	\$118.07	MiniTap for Siegel's Criminology, 1 term Printed Access Card	Larry J. Siegel	01/01/2023	8th	Access Card	Cengage
-Fall 2025			CRMJ	2050	921	10/13/2025	12/12/2025	Drug Recognition	30	9780135389968	No	No	NO	Required	No	\$124.69	Drugs, Behavior, and Modern Society – Revel	Charles F. Livertahl	08/11/2022		Access Code	Pearson Education (US)
-Fall 2025			CRMJ	2230	25	08/11/2025	12/12/2025	Police Skills I	18	9781663363459	No	No	NO	Required	No	\$120.41	Ohio Criminal Law Handbook 2023-1	LexisNexis	01/01/2023		Paperback	LEXIS LAW PUBLISHER
-Fall 2025			ECON	1010	920	08/11/2025	12/12/2025	Introduction to Economics	25	9781453313036	No	No	NO	Required	Yes	\$45.22	Economic Analysis of Social Issues v3.0 Online Access (Bronze Level Pass)	Alan Grant	12/01/2023	3rd	Access Code	Pearson Knowledge
-Fall 2025			ECON	1510	920	08/11/2025	12/12/2025	Microeconomics	25	9781319407940	No	No	NO	Required	Yes	\$56.61	Achieve Essentials for OpenStax Principles of Economics (1-Term Access)	Macmillan Learning	03/02/2021	2	Access Code	MACMILLAN
-Fall 2025			ECON	1510	920	08/11/2025	12/12/2025	Microeconomics	25	9781711471501	No	No	NO	Required	No	\$31.97	Principles of Microeconomics 3e	David Shapiro, Daniel MacDonald, Steven A. Greenlaw	12/14/2022	3rd	Paperback	OPENSTAX
-Fall 2025			ECON	1510	921	08/11/2025	12/12/2025	Microeconomics	25	9781319407940	No	No	NO	Required	Yes	\$56.61	Achieve Essentials for OpenStax Principles of Economics (1-Term Access)	Macmillan Learning	03/02/2021	2	Access Code	MACMILLAN
-Fall 2025			ECON	1510	921	08/11/2025	12/12/2025	Microeconomics	25	9781711471501	No	No	NO	Required	No	\$31.97	Principles of Microeconomics 3e	David Shapiro, Daniel MacDonald, Steven A. Greenlaw	12/14/2022	3rd	Paperback	OPENSTAX
-Fall 2025			ECON	1510	CN1	08/11/2025	12/12/2025	Microeconomics	24	9781319407940	No	No	NO	Required	Yes	\$56.61	Achieve Essentials for OpenStax Principles of Economics (1-Term Access)	Macmillan Learning	03/02/2021	2	Access Code	MACMILLAN
-Fall 2025			ECON	1510	CN1	08/11/2025	12/12/2025	Microeconomics	24	9781711471501	No	No	NO	Required	No	\$31.97	Principles of Microeconomics 3e	David Shapiro, Daniel MacDonald, Steven A. Greenlaw	12/14/2022	3rd	Paperback	OPENSTAX
-Fall 2025			ECON	1510	CN2	08/11/2025	12/12/2025	Microeconomics	21	9781319407940	No	No	NO	Required	Yes	\$56.61	Achieve Essentials for OpenStax Principles of Economics (1-Term Access)	Macmillan Learning	03/02/2021	2	Access Code	MACMILLAN
-Fall 2025			ECON	1510	CN2	08/11/2025	12/12/2025	Microeconomics	21	9781711471501	No	No	NO	Required	No	\$31.97	Principles of Microeconomics 3e	David Shapiro, Daniel MacDonald, Steven A. Greenlaw	12/14/2022	3rd	Paperback	OPENSTAX
-Fall 2025			ECON	2510	920	08/11/2025	12/12/2025	Macroeconomics	25	9781365405592	No	No	NO	Required	Yes	\$159.67	Loose Leaf for Macroeconomics	Colander, David C	03/06/2023	12th	Loose-leaf	McGraw Hill
-Fall 2025			EDUT	1010	921	10/13/2025	12/12/2025	Introduction to Education	25	9780136874812	No	No	NO	Required	No	\$43.52	Introduction to Teaching, 7th edition - Pearson+ Subscription	Kauchak, Don; Eggen, Paul	07/15/2020		Subscription	Pearson
-Fall 2025			EDUT	1070	920	08/11/2025	10/03/2025	Intro to Child Development	26	9780137848911	No	No	NO	Required	No	\$174.82	Effective Practices in Early Childhood Education: Building a Foundation [Rental Edition]	Bredenkamp, Sue	01/01/2023	5th	Textbook	Pearson Rental Program
-Fall 2025			EDUT	2080	920	08/11/2025	10/03/2025	Individuals With Exceptional	25	9780134984339	No	No	NO	Required	No	\$119.39	Exceptional Lives Practice, Progress, & Dignity in Today's Schools	Turnbull, Ann; Turnbull, H. Rutherford; Wetmeyer, Michael L.; Shogren, Karie A	03/01/2019	9th	Paperback	Pearson
-Fall 2025			EDUT	2080	920	08/11/2025	10/03/2025	Individuals With Exceptional	25	9780137848896	No	No	NO	Required	No	\$174.82	Exceptional Lives: Practice, Progress, & Dignity in Today's Schools [Rental Edition]	Turnbull, Ann	01/01/2023	10	Textbook	Pearson Rental Program
-Fall 2025			EDUT	2190	920	08/11/2025	10/03/2025	Educational Psychology	25	9780130206065	No	No	NO	Required	Yes	\$198.98	Educational Psychology: Active Learning Edition Plus MyLab Education with Pearson eText – Access Card Package	Woolfolk, Anita	01/01/2019	14th	Paperback w/ Access Card	PEARSON
-Fall 2025			EDUT	2190	920	08/11/2025	10/03/2025	Educational Psychology	25	9780138124328	No	No	NO	Required	No	\$174.82	Educational Psychology: Active Learning Edition [Rental Edition]	Woolfolk, Anita	03/01/2023	15	Textbook	Pearson Rental Program
-Fall 2025			ELET	1510	900	08/11/2025	12/12/2025	DC Electricity	18	9781418005375	No	No	NO	Optional	No	\$387.99	Foundations of Electronics Circuits & Devices, Electron Flow Version	Meade, Russell	04/24/2006	5th	Hardcover	Cengage Learning
-Fall 2025			ELET	1510	900	08/11/2025	12/12/2025	DC Electricity	18	9781418041830	No	No	NO	Optional	Yes	\$192.98	Lab Manual for Meade's Foundations of Electronics, 5th	Meade, Russell; Diffenderfer, Robert	05/29/2006	5th	Lab Manual	Cengage Learning
-Fall 2025			ELET	1510	CN1	08/11/2025	12/12/2025	DC Electricity	20	9781418005375	No	No	NO	Optional	No	\$387.99	Foundations of Electronics Circuits & Devices, Electron Flow Version	Meade, Russell	04/24/2006	5th	Hardcover	Cengage Learning
-Fall 2025			ELET	1510	CN1	08/11/2025	12/12/2025	DC Electricity	20	9781418041830	No	No	NO	Optional	Yes	\$192.98	Lab Manual for Meade's Foundations of Electronics, 5th	Meade, Russell; Diffenderfer, Robert	05/29/2006	5th	Lab Manual	Cengage Learning
-Fall 2025			ELET	1510	CN2	08/11/2025	12/12/2025	DC Electricity	20	9781418005375	No	No	NO	Optional	No	\$387.99	Foundations of Electronics Circuits & Devices, Electron Flow Version	Meade, Russell	04/24/2006	5th	Hardcover	Cengage Learning
-Fall 2025			ELET	1510	CN2	08/11/2025	12/12/2025	DC Electricity	20	9781418041830	No	No	NO	Optional	Yes	\$192.98	Lab Manual for Meade's Foundations of Electronics, 5th	Meade, Russell; Diffenderfer, Robert	05/29/2006	5th	Lab Manual	Cengage Learning
-Fall 2025			ELET	1530	901	08/11/2025	12/12/2025	Digital Principles	18	9780132543033	No	No	NO	Required	No	\$291.84	Digital Electronics A Practical Approach with VHDL	Kleitz, William	07/18/2011	9th	Hardcover	Pearson
-Fall 2025			EMMT	2300	900	08/11/2025	12/12/2025	The National Electric Code	20	9781450529078	No	No	NO	Required	No	\$310.97	NFPA 70, National Electrical Code Handbook, 2023 Edition	NFPA	12/01/2022		Hardcover	Cengage
-Fall 2025			EMTP	1010	30	09/02/2025	12/11/2025	Emergency Med Tech - Basic	20	9781284243758	No	No	NO	Required	Yes	\$309.63	Emergency Care and Transportation of the Sick and Injured Advantage Package	American Academy of Orthopaedic Surgeons (AAOS),	02/06/2021	12th	Paperback w/ Access Card	Jones & Bartlett Learning
-Fall 2025			EMTP	2030	01	08/20/2025	12/01/2025	EMT Paramedic	20	9781284259840	No	No	NO	Required	Yes	\$867.06	Nancy Caroline's Emergency Care in the Streets Premier Edition	American Academy of Orthopaedic Surgeons (AAOS),	09/02/2022	9th	Hardcover w/ Access Code	Jones & Bartlett Learning
-Fall 2025			ENGL	2090	920	08/11/2025	10/03/2025	Introduction to Fiction	25	9781319525422	No	No	NO	Required	No	\$104.22	The Story and Its Writer Compact An Introduction to Short Fiction	Charters, Ann	09/01/2023	10th	Paperback	Bedford/St. Martin's
-Fall 2025			ENGL	2190	40	08/11/2025	12/12/2025	British Literature II	1	9780309030132	No	No	NO	Required	Yes	\$97.90	The Norton Anthology of English Literature (Tenth Edition) (Vol. Package 2: Volumes D, E, F - Physical Text Only)	Greenblatt, Stephen	06/11/2018	10th	Package	W. W. Norton & Company
-Fall 2025			ENGR	2990	920	08/11/2025	12/12/2025	Cooperative Work Exp Seminar I	18	9781337119269	No	No	NO	Required	No	\$64.63	Illustrated Course Guides: Professionalism - Soft Skills for a Digital Workplace	Butterfield, Jeff	05/23/2016	2nd	Paperback	Cengage Learning
-Fall 2025			ENGR	2990	920	08/11/2025	12/12/2025	Cooperative Work Exp Seminar I	18	9781337119263	No	No	NO	Required	No	\$65.14	Illustrated Course Guides: Verbal Communication - Soft Skills for a Digital Workplace	Butterfield, Jeff	05/27/2016	3rd	Paperback	Cengage Learning
-Fall 2025			ENGR	2990	920	08/11/2025	12/12/2025	Cooperative Work Exp Seminar I	18	9781337119290	No	No	NO	Required	No	\$65.14	Illustrated Course Guides: Written Communication - Soft Skills for a Digital Workplace	Butterfield, Jeff	05/27/2016	3rd	Paperback	Cengage Learning
-Fall 2025			ENGR	2990	920	08/11/2025	12/12/2025	Cooperative Work Exp Seminar I	18	9781337342131	No	No	NO	Required	Yes	\$53.00	Illustrated Course Guides: Verbal Communication - Soft Skills for a Digital Workplace	Jeff Butterfield	05/27/2016	3rd	eBook	ITP
-Fall 2025			ENGR	3990	920	08/11/2025	12/12/2025	Coop Work Exper Seminar II	18	9781337119269	No	No	NO	Required	No	\$64.63	Illustrated Course Guides: Professionalism - Soft Skills for a Digital Workplace	Butterfield, Jeff	05/23/2016	2nd	Paperback	Cengage Learning
-Fall 2025			ENGR	3990	920	08/11/2025	12/12/2025	Coop Work Exper Seminar II	18	9781337119263	No	No	NO	Required	No	\$65.14	Illustrated Course Guides: Verbal Communication - Soft Skills for a Digital Workplace	Butterfield, Jeff	05/27/2016	3rd	Paperback	Cengage Learning
-Fall 2025			ENGR	3990	920	08/11/2025	12/12/2025	Coop Work Exper Seminar II	18	9781337119290	No	No	NO	Required	No	\$65.14	Illustrated Course Guides: Written Communication - Soft Skills for a Digital Workplace	Butterfield, Jeff	05/27/2016	3rd	Paperback	Cengage Learning
-Fall 2025			GEOG	101																		

Semester	Instructor	Instructor Email	Course Level 1	Course Level 2	Course Level 3	Course Start Date	Course End Date	Course Name	Expected Enrollment	ISBN	No Text	Text TBD	OER and/or library content required for this course?	REQ	REQ New	New Price	Title	Author	Copyright	Edition	Media Type	Publisher
-Fall 2025			HMSV	2050	920	10/13/2025	12/12/2025	Social Problems	26	9781265781859	No	no	NO	Required	Yes	\$159.67	Loose-leaf for Social Problems and the Quality of Life	Robert Lauer	01/18/2022	15th	Loose-leaf	McGraw Hill
-Fall 2025			HMSV	2150	920	08/11/2025	10/03/2025	Substance Abuse & Treatment	25	9780134387642	No	no	NO	Required	No	\$119.39	Substance Abuse Information for School Counselors, Social Workers, Therapists, and Counselors	Fisher, Gary L., Harrison, Thomas C.	01/08/2017	6th	Paperback	Pearson
-Fall 2025			HUMA	1010	800	08/11/2025	12/12/2025	Intro to the Humanities	0	9780205161621	No	no	NO	Required	No	\$126.02	Handbook for the Humanities	Benton, Janetta Rebold, DiYanni, Robert J.	01/07/2013	1st	Spiral Bound	Pearson
-Fall 2025			HUMA	1010	800	08/11/2025	12/12/2025	Intro to the Humanities	0	9780205965143	No	no	NO	Required	No	\$92.85	A Beginner's Guide to the Humanities	Bishop, Philip E.	01/21/2009	3rd	Paperback	Pearson
-Fall 2025			HUMA	1010	920	08/11/2025	10/03/2025	Intro to the Humanities	25	9780205161621	No	no	NO	Required	No	\$126.02	Handbook for the Humanities	Benton, Janetta Rebold, DiYanni, Robert J.	01/07/2013	1st	Paperback	Pearson
-Fall 2025			HUMA	1010	920	08/11/2025	10/03/2025	Intro to the Humanities	25	9780205965143	No	no	NO	Required	No	\$92.85	A Beginner's Guide to the Humanities	Bishop, Philip E.	01/21/2009	3rd	Paperback	Pearson
-Fall 2025			HUMA	1010	921	10/13/2025	12/12/2025	Intro to the Humanities	25	9780205965143	No	no	NO	Required	No	\$126.02	Handbook for the Humanities	Benton, Janetta Rebold, DiYanni, Robert J.	01/07/2013	1st	Spiral Bound	Pearson
-Fall 2025			HUMA	1010	921	10/13/2025	12/12/2025	Intro to the Humanities	25	9780205965143	No	no	NO	Required	No	\$92.85	A Beginner's Guide to the Humanities	Bishop, Philip E.	01/21/2009	3rd	Paperback	Pearson
-Fall 2025			ITEC	1420	920	08/11/2025	10/03/2025	Intro to Information Security	25	9781284158714	No	no	NO	Required	Yes	\$191.76	Fundamentals of Information Systems Security Print Bundle with Virtual Lab Access 3.0	Kim, D. and Solomon, M.	01/01/2018	3rd	Package	Jones & Bartlett
-Fall 2025			ITEC	1430	920	10/13/2025	12/12/2025	Unified Ethical Hacker CEH	25	9781935080695	No	no	NO	Required	No	\$198.46	TestOut Ethical Hacker Pro	TestOut	08/13/2019		Access Code	Test Out
-Fall 2025			ITEC	1650	910	10/13/2025	12/12/2025	Linux Fundamentals (Linux+)	25	9781935080381	No	no	NO	Required	No	\$171.83	LabSim TestOut Linux Pro Powered by LPI	TestOut	01/01/2012	1st	Access Code	Test Out
-Fall 2025			ITEC	1660	920	10/13/2025	12/12/2025	Linux Fundamentals (Linux+)	25	9781935080381	No	no	NO	Required	No	\$171.83	LabSim TestOut Linux Pro Powered by LPI	TestOut	01/01/2012	1st	Access Code	Test Out
-Fall 2025			ITEC	1810	920	08/11/2025	12/12/2025	Microsoft Office for IT Prof	25	9780135418673	No	no	NO	Required	No	\$159.18	MyLab IT with Pearson eText Access Code for GO! Microsoft 365: 2025 Edition	Pearson	05/15/2025		Access Code	PEARSON
-Fall 2025			ITEC	1860	920	08/11/2025	12/12/2025	Introduction to Programming	26	8780000191138	No	no	NO	Required	Yes	\$199.78	Crucial X6 1TB Portable SSD - Up to 800MB/s - PC and Mac - USB 3.2 USB-C External Solid State Drive - CT1000XSSD9 (808FSZTJ7) (NO RETURNS ALLOWED)	The Crucial Store	03/04/2025		Supplies	AMAZON
-Fall 2025			ITEC	2420	920	08/11/2025	10/03/2025	Advanced Network Security	25	9781935080732	No	no	NO	Required	No	\$171.83	TestOut CyberDefense Pro	TestOut	05/01/2021		Access Code	Test Out
-Fall 2025			ITEC	2610	900	08/11/2025	12/12/2025	Implementing Window Server	18	8780000191138	No	no	NO	Required	Yes	\$199.78	Crucial X6 1TB Portable SSD - Up to 800MB/s - PC and Mac - USB 3.2 USB-C External Solid State Drive - CT1000XSSD9 (808FSZTJ7) (NO RETURNS ALLOWED)	The Crucial Store	03/04/2025		Supplies	AMAZON
-Fall 2025			ITEC	2610	900	08/11/2025	12/12/2025	Implementing Window Server	18	9781935080648	No	no	NO	Required	No	\$171.83	TestOut Hybrid Server Pro: Core	TestOut	11/06/2022		Access Code	Test Out
-Fall 2025			ITEC	2665	900	08/11/2025	12/12/2025	Wireless & Business Technology	18	9781119734505	No	no	NO	Required	No	\$68.93	CWNA Certified Wireless Network Administrator Study Guide Exam CWNA-109	Coleman, David D.; Westcott, David A.	03/09/2021	6th	Paperback	Sybex
-Fall 2025			ITEC	2990	920	08/11/2025	12/12/2025	Seminar	10	9781337119269	No	no	NO	Required	No	\$64.63	Illustrated Course Guides: Professionalism - Soft Skills for a Digital Workplace	Butterfield, Jeff	05/23/2016	2nd	Paperback	Cengage Learning
-Fall 2025			ITEC	2990	920	08/11/2025	12/12/2025	Seminar	10	9781337119263	No	no	NO	Required	No	\$65.14	Illustrated Course Guides: Verbal Communication - Soft Skills for a Digital Workplace	Butterfield, Jeff	05/27/2016	3rd	Paperback	Cengage Learning
-Fall 2025			ITEC	2990	920	08/11/2025	12/12/2025	Seminar	10	9781337119290	No	no	NO	Required	No	\$65.14	Illustrated Course Guides: Written Communication - Soft Skills for a Digital Workplace	Butterfield, Jeff	05/27/2016	3rd	Paperback	Cengage Learning
-Fall 2025			MATH	0084	920	08/11/2025	10/03/2025	Intro and Intermediate Algebra	25	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	0084	920	08/11/2025	10/03/2025	Intro and Intermediate Algebra	25	9780134753300	No	no	NO	Required	No	\$205.57	MyLab Math with Pearson eText - 24 Month Standalone Access Card - for Elementary & Intermediate Algebra	Sullivan, Michael, Ji, Shuve, Katherine, Mazzarella, Janet	05/04/2017	4th	Access Card	Pearson
-Fall 2025			MATH	1110	815	08/11/2025	12/12/2025	College Algebra	0	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	828	08/11/2025	12/12/2025	College Algebra	0	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	829	08/14/2025	12/20/2025	College Algebra	0	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	830	08/26/2025	01/16/2026	College Algebra	0	9781640872912	No	no	NO	Required	No	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	831	08/26/2025	01/16/2026	College Algebra	0	9781640872912	No	no	NO	Required	No	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	832	08/21/2025	12/19/2025	College Algebra	0	9781640872912	No	no	NO	Required	No	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	833	08/21/2025	12/19/2025	College Algebra	0	9781640872912	No	no	NO	Required	No	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	920	08/11/2025	10/03/2025	College Algebra	25	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1110	920	08/11/2025	10/03/2025	College Algebra	25	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	921	10/13/2025	12/12/2025	College Algebra	25	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1110	921	10/13/2025	12/12/2025	College Algebra	25	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	922	08/18/2025	12/12/2025	College Algebra	5	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1110	922	08/18/2025	12/12/2025	College Algebra	5	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	CN1	08/11/2025	12/12/2025	College Algebra	32	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1110	CN1	08/11/2025	12/12/2025	College Algebra	32	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	CN2	08/11/2025	12/12/2025	College Algebra	17	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1110	CN2	08/11/2025	12/12/2025	College Algebra	17	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	CN3	08/11/2025	12/12/2025	College Algebra	21	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1110	CN3	08/11/2025	12/12/2025	College Algebra	21	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	CN4	08/11/2025	12/12/2025	College Algebra	20	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1110	CN4	08/11/2025	12/12/2025	College Algebra	20	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1110	CNAU	08/11/2025	12/12/2025	College Algebra	7	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1110	CNAU	08/11/2025	12/12/2025	College Algebra	7	9781640872912	No	no	NO	Required	Yes	\$46.62	College Algebra with Corequisite Support	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1130	920	08/11/2025	10/03/2025	Trigonometry	25	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1130	920	08/11/2025	10/03/2025	Trigonometry	25	9781640870284	No	no	NO	Required	Yes	\$46.62	Trigonometry / PreCalculus II	Lumen Learning et al.	01/01/2020		Access Code	Lumen Learning
-Fall 2025			MATH	1150	801	08/11/2025	12/12/2025	Calculus I	0	9781640873582	No	no	NO	Required	Yes	\$46.62	Calculus I w/ Desmos (OHM Bundle)	Lumen Learning et al.	01/01/2022		Access Code	Lumen Learning
-Fall 2025			MATH	1150	806	08/13/2025	12/19/2025	Calculus I	0	9781640873582	No	no	NO	Required	No	\$46.62	Calculus I w/ Desmos (OHM Bundle)	Lumen Learning et al.	01/01/2022		Access Code	Lumen Learning
-Fall 2025			MATH	1150	811	08/21/2025	12/19/2025	Calculus I	0	9781640873582	No	no	NO	Required	No	\$46.62	Calculus I w/ Desmos (OHM Bundle)	Lumen Learning et al.	01/01/2022		Access Code	Lumen Learning
-Fall 2025			MATH	1150	920	08/11/2025	10/03/2025	Calculus I	25	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1150	920	08/11/2025	10/03/2025	Calculus I	25	9781640873582	No	no	NO	Required	Yes	\$46.62	Calculus I w/ Desmos (OHM Bundle)	Lumen Learning et al.	01/01/2022		Access Code	Lumen Learning
-Fall 2025			MATH	1150	CN1	08/11/2025	12/12/2025	Calculus I	30	8780000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YY68TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Ecampus Direct
-Fall 2025			MATH	1150	CN1	08/11/2025	12/12/2025	Calculus I	30	9781640873582	No	no	NO	Required	Yes	\$46.62	Calculus I w/ Desmos (OHM Bundle)	Lumen Learning et al.	01/01/2022		Access Code	Lumen Learning
-Fall 2025			MATH	1151	921	10/13/2025	12/12/2025	Calculus II	25	9781640873629	No	no	NO	Required	No	\$46.62	Calculus II w/ Desmos (OHM Bundle)	Lumen Learning et al.	01/01/2022		Access Code	Lumen Learning
-Fall 2025			MECT	1150	901	08/11/2025	12/12/2025	Fundamental Engineering Design	20	9781630574352	No	no	NO	Required	No	\$79.92	Autodesk Inventor 2022 and Engineering Graphics	Randy H. Shih	07/			

Semester	Instructor	Instructor Email	Course Level 1	Course Level 2	Course Level 3	Course Start Date	Course End Date	Course Name	Expected Enrollment	ISBN	No Text	Text TBD	OER and/or library content required for this course?	REQ	REQ New	New Price	Title	Author	Copyright	Edition	Media Type	Publisher
-Fall 2025			MECT	3010	30	08/11/2025	12/12/2025	Applied Dynamics	18	9780134867267	No	no	NO	Required	No	\$198.98	Mastering Engineering with Pearson eText for Engineering Mechanics: Statics & Dynamics, 10th edition	Russel C. Hibbeler	01/15/2022	15th	Subscription	PEARSON
-Fall 2025			MECT	3031	30	08/11/2025	12/12/2025	Technical Thermodynamics I	18	9781264925742	No	no	NO	Required	Yes	\$289.80	Connect Online Access for Thermodynamics: An Engineering Approach	Yunus Cengel, Michael Boles	03/01/2023	10th	Loose-leaf w/ Access Card	McGraw-Hill Higher Education (US)
-Fall 2025			MECT	4010	30	10/13/2025	12/12/2025	Applied Fluid Mechanics	18	9780132559281	No	no	NO	Required	No	\$271.94	Applied Fluid Mechanics	Robert L. Hytner, Joseph A.	01/02/2014	7th	Hardcover	Pearson
-Fall 2025			MECT	4090	30	08/11/2025	10/03/2025	Mechanical Design II	18	9781266731716	No	no	NO	Required	Yes	\$198.45	Loose Leaf for Shipley's Mechanical Engineering Design: 2024 Release	Nisbett, Keith Budnyas, Richard	01/24/2024		Loose-leaf	McGRAW HILL
-Fall 2025			MF-GT	1010	920	08/11/2025	12/12/2025	Industrial Blueprint Reading	25	9781285419619	No	no	NO	Required	No	\$164.45	Print Reading for Machinists	Taylor, David L.	01/01/2018	6th	Paperback	Cengage Learning
-Fall 2025			MF-GT	1110	901	08/11/2025	12/12/2025	Manufacturing Processes	20	9780831130794	No	no	NO	Optional	No	\$54.90	Shop Reference for Students and Apprentices	Christopher J. McCauley, Edward G Hoffman	08/01/2001	2nd	Paperback	INDUSTRIAL PRESS
-Fall 2025			MF-GT	1110	902	08/11/2025	12/12/2025	Manufacturing Processes	20	9780831130794	No	no	NO	Optional	No	\$54.90	Shop Reference for Students and Apprentices	Christopher J. McCauley, Edward G Hoffman	08/01/2001	2nd	Paperback	INDUSTRIAL PRESS
-Fall 2025			MF-GT	1550	01	08/11/2025	12/12/2025	CNC Setup and Operations	20	9781337795302	No	no	NO	Required	No	\$173.07	Precision Machining Technology	Hoffman, Peter; Hopewell, Eric	01/04/2019	3rd	Hardcover	Cengage Learning
-Fall 2025			MF-GT	1550	01	08/11/2025	12/12/2025	CNC Setup and Operations	20	9781637787023	No	no	NO	Required	No	\$138.50	CNC Programmer's Guide	Calverley, Rick	10/01/2024		Paperback	GOOD&HEART WILCOX COMPANY
-Fall 2025			MF-GT	1640	30	08/11/2025	12/12/2025	Comp Aided Manufacturing I	20	9781637787023	No	no	NO	Required	No	\$138.50	CNC Programmer's Guide	Calverley, Rick	10/01/2024		Paperback	GOOD&HEART WILCOX COMPANY
-Fall 2025			MF-GT	1640	30	08/11/2025	12/12/2025	Comp Aided Manufacturing I	20	9781959504832	No	no	NO	Required	No	\$106.55	Autodesk Inventor CAM 2024: Milling Fundamentals	Ascend - Center for Technical Knowledge	11/02/2023		Paperback	Ascend
-Fall 2025			MF-GT	2100	800	08/11/2025	12/12/2025	Quality Control & Spc	14	9781119399308	No	no	NO	Required	No	\$71.64	Introduction to Statistical Quality Control	Montgomery, Douglas C.	08/01/2019	8th	eBook	Wiley
-Fall 2025			MF-GT	2250	30	08/11/2025	12/12/2025	Stamping Opns & Die Design	20	9780831131197	No	no	NO	Required	No	\$74.88	Die Design Fundamentals	Vukota Bojanovic, J R Paquin, Robert E Crowley	12/28/2005	3rd	Hardcover	INDUSTRIAL PRESS
-Fall 2025			MUSC	1010	920	08/11/2025	10/03/2025	Music Appreciation	25	9780135571873	No	no	NO	Required	No	\$174.82	Understanding Music [Retail Edition]	Yudin, Jeremy	05/01/2019		Textbook	Pearson Rental Program
-Fall 2025			MUSC	1010	921	10/13/2025	12/12/2025	Music Appreciation	25	9780135571873	No	no	NO	Required	No	\$174.82	Understanding Music [Retail Edition]	Yudin, Jeremy	05/01/2019		Textbook	Pearson Rental Program
-Fall 2025			MUSC	1010	CN1	08/11/2025	12/12/2025	Music Appreciation	25	9780135571873	No	no	NO	Required	No	\$174.82	Understanding Music [Retail Edition]	Yudin, Jeremy	05/01/2019		Textbook	Pearson Rental Program
-Fall 2025			PHIL	1010	920	08/11/2025	10/03/2025	Western Philosophy	25	9781465445643	No	no	NO	Required	No	\$24.93	The Story of Philosophy	Mayes, Bryan	05/17/2016	Revised	Paperback	DK Pub.
-Fall 2025			PHTA	1010	910	08/11/2025	10/03/2025	Intro to Physical Therapy	17	9780322673488	No	no	NO	Required	No	\$90.20	Introduction to Physical Therapy	Paglarulo, Michael A.	12/01/2020	6th	Paperback	Elsevier
-Fall 2025			PHTA	1010	910	08/11/2025	10/03/2025	Intro to Physical Therapy	17	9780830611411	No	no	NO	Required	No	\$46.56	Documentation for Physical Therapist Assistants	Bircher, Wendy D.	09/29/2017	5th	Paperback	F. A. Davis Company
-Fall 2025			PHTA	1040	01	10/13/2025	12/12/2025	Physical Agents Theory & Pract	17	9780830675671	No	no	NO	Required	No	\$111.83	Biophysical Agents	Behrens, Barbara J.	09/29/2020	4th	Paperback	F. A. Davis Company
-Fall 2025			PHTA	1040	01	10/13/2025	12/12/2025	Physical Agents Theory & Pract	17	9781630919986	No	no	NO	Required	No	\$71.38	Entry-Level Skill Checklists for Physical Therapist Assistants	Terry Larson	03/09/2023	1st	Paperback	Slack Incorporated
-Fall 2025			PHTA	1040	01	10/13/2025	12/12/2025	Physical Agents Theory & Pract	17	9781719542866	No	no	NO	Required	No	\$124.82	Mobility in Context: Principles of Patient Care Skills	Johansson, Charly; Chirnow, Susan A.; Ramsey, Crystal	02/01/2022	3rd	Spiral Bound	F. A. Davis Company
-Fall 2025			PHTA	1040	01	10/13/2025	12/12/2025	Physical Agents Theory & Pract	17	9780830675671	No	no	NO	Required	Yes	\$118.54	PTA Exam Review & Study Guide	O'Sullivan, Susan; Siegelman, Raymond; & McGinly, Patrick	01/01/2024	7th	Study Guide	Therapy Ed Ltd.
-Fall 2025			PHTA	1070	01	08/11/2025	10/03/2025	Functional Anatomy	17	920064022222	No	no	NO	Required	No	\$321.51	Physi! Access Plan (2-Year Access)	O'Sullivan, Susan; Siegelman, Raymond; & McGinly, Patrick	01/01/2024		Access Code	PhysiU
-Fall 2025			PHTA	1070	01	08/11/2025	10/03/2025	Functional Anatomy	17	9780996785096	No	no	NO	Optional	No	\$90.52	Trail Guide to the Body: A hands-on guide to locating muscles, bones, and more	Bel, Andrew	06/28/2023	6th	Spiral Bound	Books of Discovery
-Fall 2025			PHTA	1070	01	08/11/2025	10/03/2025	Functional Anatomy	17	9789989231416	No	no	NO	Required	Yes	\$118.54	PTA Exam Review & Study Guide	O'Sullivan, Susan; Siegelman, Raymond; & McGinly, Patrick	01/01/2024	7th	Study Guide	Therapy Ed Ltd.
-Fall 2025			PHTA	2070	01	08/18/2025	10/03/2025	Pathophysiology	5	9780830607866	No	no	NO	Required	No	\$87.59	Pathology for the Physical Therapist Assistant	Lescher, Penelope J.	03/02/2011	1st	Paperback	F. A. Davis Company
-Fall 2025			PHTA	2070	01	08/18/2025	10/03/2025	Pathophysiology	5	9789989231416	No	no	NO	Required	Yes	\$118.54	PTA Exam Review & Study Guide	O'Sullivan, Susan; Siegelman, Raymond; & McGinly, Patrick	01/01/2024	7th	Study Guide	Therapy Ed Ltd.
-Fall 2025			PHTA	2090	01	10/13/2025	12/12/2025	Orthopedic Conditions & Interv	5	9780830607866	No	no	NO	Required	No	\$87.59	Pathology for the Physical Therapist Assistant	Lescher, Penelope J.	03/02/2011	1st	Paperback	F. A. Davis Company
-Fall 2025			PHTA	2090	01	10/13/2025	12/12/2025	Orthopedic Conditions & Interv	5	9780996785096	No	no	NO	Required	No	\$90.52	Trail Guide to the Body: A hands-on guide to locating muscles, bones, and more	Bel, Andrew	06/28/2023	6th	Spiral Bound	Books of Discovery
-Fall 2025			PHTA	2090	01	10/13/2025	12/12/2025	Orthopedic Conditions & Interv	5	9781284139310	No	no	NO	Required	No	\$101.85	Orthopaedics for the Physical Therapist Assistant	Dutton, Mark	03/30/2018	2nd	Paperback	Jones & Bartlett Learning
-Fall 2025			PHTA	2090	01	10/13/2025	12/12/2025	Orthopedic Conditions & Interv	5	9789989231416	No	no	NO	Required	Yes	\$118.54	PTA Exam Review & Study Guide	O'Sullivan, Susan; Siegelman, Raymond; & McGinly, Patrick	01/01/2024	7th	Study Guide	Therapy Ed Ltd.
-Fall 2025			PHTA	2170	910	10/13/2025	12/12/2025	Professional Research	5	9789989231416	No	no	NO	Required	Yes	\$118.54	PTA Exam Review & Study Guide	O'Sullivan, Susan; Siegelman, Raymond; & McGinly, Patrick	01/01/2024	7th	Study Guide	Therapy Ed Ltd.
-Fall 2025			PHYS	1010	920	08/11/2025	12/12/2025	Introductory Physics	25	9780135745847	No	no	NO	Required	No	\$152.51	Modified Mastering Physics with Pearson eText -- Access Card -- for Conceptual Physics - 18 months	Hewitt, Paul E	01/01/2022	13th	Access Card	PEARSON
-Fall 2025			PHYS	1010	921	08/11/2025	12/12/2025	Introductory Physics	25	9780135745847	No	no	NO	Required	No	\$152.51	Modified Mastering Physics with Pearson eText -- Access Card -- for Conceptual Physics - 18 months	Hewitt, Paul E	01/01/2022	13th	Access Card	PEARSON
-Fall 2025			PHYS	1010	CN1	08/11/2025	12/12/2025	Introductory Physics	25	9780135745847	No	no	NO	Required	No	\$152.51	Modified Mastering Physics with Pearson eText -- Access Card -- for Conceptual Physics - 18 months	Hewitt, Paul E	01/01/2022	13th	Access Card	PEARSON
-Fall 2025			PHYS	1110	800	08/11/2025	12/12/2025	General Physics I	0	9780134724744	No	no	NO	Required	No	\$205.57	Modified Mastering Physics with Pearson eText for College Physics A Strategic Approach	Knight, Randall D., (Professor Emeritus); Jones, Brian; Field, Stuart	01/05/2018	4th	Access Card	Pearson
-Fall 2025			PHYS	1110	CN1	08/11/2025	12/12/2025	General Physics I	16	9780134724744	No	no	NO	Required	No	\$205.57	Modified Mastering Physics with Pearson eText for College Physics A Strategic Approach	Knight, Randall D., (Professor Emeritus); Jones, Brian; Field, Stuart	01/05/2018	4th	Access Card	Pearson
-Fall 2025			PHYS	1130	30	08/11/2025	12/12/2025	General Physics II	18	9780134724744	No	no	NO	Required	No	\$205.57	Modified Mastering Physics with Pearson eText for College Physics A Strategic Approach	Knight, Randall D., (Professor Emeritus); Jones, Brian; Field, Stuart	01/05/2018	4th	Access Card	Pearson
-Fall 2025			PHYS	2010	CN1	08/11/2025	12/12/2025	College Physics I	12	9780137319497	No	no	NO	Required	No	\$205.57	Modified Mastering Physics with Pearson eText -- Access Card -- for Physics for Scientists and Engineers: A Strategic Approach with Modern Physics 24 months	Knight, Randall	07/03/2021	5th	Access Card	PEARSON EDUCATION
-Fall 2025			PNUR	1012	01	08/11/2025	12/12/2025	Fundamentals of Practical Nurs	32	9780323810326	No	no	NO	Required	No	\$69.64	Comprehensive Review for the NCLEX-PN Examination	HEBI; Denise M. Korneiewicz	02/01/2023		Paperback	HHS
-Fall 2025			PNUR	1012	01	08/11/2025	12/12/2025	Fundamentals of Practical Nurs	32	9780323812030	No	no	NO	Required	No	\$104.00	Foundations of Nursing	Cooper, Kim; Gosnell, Kelly	03/01/2022	9th	Paperback	Elsevier
-Fall 2025			PNUR	1012	01	08/11/2025	12/12/2025	Fundamentals of Practical Nurs	32	9780323812047	No	no	NO	Optional	No	\$43.50	Study Guide for Foundations of Nursing	Kim Cooper; Kelly Gosnell	05/27/2022		Paperback	HHS
-Fall 2025			PNUR	1012	01	08/11/2025	12/12/2025	Fundamentals of Practical Nurs	32	9780323827973	No	no	NO	Required	No	\$133.72	Pharmacology and the Nursing Process	Lilley, Linda Lane; Collins, Shelly Raintorf; Snyder, Julie S	01/19/2022	10th	Paperback	HHS
-Fall 2025			PNUR	1012	01	08/11/2025	12/12/2025	Fundamentals of Practical Nurs	32	9781719544587	No	no	NO	Optional	Yes	\$160.85	Davis Advantage for Understanding Medical-Surgical Nursing	Williams, Linda S.; Hopper, Paula D.	09/30/2022	7th	Paperback w/ Access Code	F. A. Davis Company
-Fall 2025			PNUR	1012	01	08/11/2025	12/12/2025	Fundamentals of Practical Nurs	32	9781719544594	No	no	NO	Optional	No	\$47.90	Study Guide for Understanding Medical-Surgical Nursing	Hopper, Paula D.; Williams, Linda S.	09/27/2022	7th	Paperback	F. A. Davis Company
-Fall 2025			PNUR	1012	01	08/11/2025	12/12/2025	Fundamentals of Practical Nurs	32	9781719547243	No	no	NO	Required	No	\$56.42	Test Success Clinical Judgment and Test-Taking Strategies	F A Davis; Nugent, Patricia M; Vitale, Barbara A	04/11/2023	10th	Paperback	F. A. Davis Company
-Fall 2025			PNUR	1030	01	08/11/2025	12/12/2025	Pharmacology	25	9780323827973	No	no	NO	Required	No	\$133.72	Pharmacology and the Nursing Process	Lilley, Linda Lane; Collins, Shelly Raintorf; Snyder, Julie S	01/19/2022	10th	Paperback	HHS
-Fall 2025			PNUR	1030	01	08/11/2025	12/12/2025	Pharmacology	25	9781284248623	No	no	NO	Required	Yes	\$113.84	Dimensional Analysis for Meds	Curren, Anna M	02/17/2022	6th	Paperback w/ Access Code	Jones & Bartlett Learning
-Fall 2025			PNUR	1030	01	08/11/2025	12/12/2025	Pharmacology	25	9781719544604	No	no	NO	Optional	Yes	\$59.62	Davis's Drug Guide for Nurses	Vakeland, April Hazard; Sancioli, Cynthia A.	05/18/2022	18th	Paperback w/ Access Code	F. A. Davis Company
-Fall 2025			PNUR	2012	30	08/25/2025	10/18/2025	Adv Concept of Pract Nursing I	32	9780323810326	No	no	NO	Required	No	\$69.64	Comprehensive Review for the NCLEX-PN Examination	HEBI; Denise M. Korneiewicz	02/01/2023		Paperback	HHS
-Fall 2025			PNUR	2012	30	08/25/2025	10/18/2025	Adv Concept of Pract Nursing	32	9780323812030	No	no	NO	Required	No	\$104.00	Foundations of Nursing	Cooper, Kim; Gosnell, Kelly	03/01/2022	9th	Paperback	Elsevier
-Fall 2025			PNUR	2012	30	08/25/2025	10/18/2025	Adv Concept of Pract Nursing	32	9780323812047	No	no	NO	Optional	No	\$43.50	Study Guide for Foundations of Nursing	Kim Cooper; Kelly Gosnell	05/27/2022		Paperback	HHS
-Fall 2025			PNUR	2012	30	08/25/2025	10/18/2025	Adv Concept of Pract Nursing	32	9780323828698	No	no	NO	Required	Yes	\$114.61	Introduction to Maternity and Pediatric Nursing (w/ Evolve Resources for Introduction to Maternity and Pediatric Nursing)	Leifer, Gloria	08/01/2022	9th	Paperback w/ Access Code	Elsevier
-Fall 2025			PNUR	2012	30	08/25/2025	10/18/2025	Adv Concept of Pract Nursing	32	9780323827973	No	no	NO	Required	No	\$133.72	Pharmacology and the Nursing Process	Lilley, Linda Lane; Collins, Shelly Raintorf; Snyder, Julie S	01/19/2022	10th	Paperback	HHS
-Fall 2025			PNUR	2012	30	08/25/2025	10/18/2025	Adv Concept of Pract Nursing	32	9780323830911	No	no	NO	Optional	Yes	\$88.08	Introduction to Maternity and Pediatric Nursing, 9th Ed	Leifer, Gloria	09/21/2022	9th	Paperback w/ Access Code	Elsevier
-Fall 2025			PNUR	2012	30	08/25/2025	10/18/2025	Adv Concept of Pract Nursing														

Semester	Instructor	Instructor Email	Course Level 1	Course Level 2	Course Level 3	Course Start Date	Course End Date	Course Name	Expected Enrollment	ISBN	No Text	Text TBD	OER and/or library content required for this course?	REQ	REQ New	New Price	Title	Author	Copyright	Edition	Media Type	Publisher	
-Fall 2025			PNUR	2032	30	10/27/2025	12/20/2025	Adv Concept Pract Nursing I	32	9780323830911	No	no	NO	Optional	Yes	\$88.08	Introduction to Maternity and Pediatric Nursing, 9th Ed	Leifer, Gloria	09/21/2022	9th	Paperback w/ Access Code	Elsevier	
-Fall 2025			PNUR	2032	30	10/27/2025	12/20/2025	Adv Concept Pract Nursing I	32	9781719644587	No	no	NO	Required	Yes	\$160.85	Davis Advantage for Understanding Medical-Surgical Nursing	Williams, Linda S.; Hopper, Paula D.	09/20/2022	7th	Paperback w/ Access Code	F.A. Davis Company	
-Fall 2025			PNUR	2032	30	10/27/2025	12/20/2025	Adv Concept Pract Nursing II	32	9781719644594	No	no	NO	Optional	No	\$47.90	Study Guide for Understanding Medical-Surgical Nursing	Hopper, Paula D.; Williams, Linda S.	09/27/2022	7th	Paperback	F.A. Davis Company	
-Fall 2025			PNUR	2032	30	10/27/2025	12/20/2025	Adv Concept Pract Nursing II	32	9781719647243	No	no	NO	Required	No	\$56.42	Test Success Clinical Judgment and Test-Taking Strategies	F A Davis; Nugent, Patricia M.; Vialle, Barbara A	04/11/2023	10th	Paperback	F.A. Davis Company	
-Fall 2025			PSYC	2170	921	10/13/2025	12/12/2025	Forensic Psychology	25	9781319244880	No	no	NO	Required	No	\$239.69	Forensic and Legal Psychology	Costanzo, Mark	12/15/2020	4th	Paperback	MACMILLAN	
-Fall 2025			RADS	1151	910	08/11/2025	12/12/2025	Radiologic Procedures I	24	9780323883955	No	no	NO	Required	No	\$81.71	Quick & Easy Medical Terminology, 10th Edition	Peggy C. Leonard	09/01/2023	10th	Paperback	Elsevier Health Sciences (US)	
-Fall 2025			RADS	1151	910	08/11/2025	12/12/2025	Radiologic Procedures I	24	9780443116919	No	no	NO	Optional	Yes	\$145.39	Workbook for Merrill's Atlas of Radiographic Positioning and Procedures	Robins, Jeanean Hall; Curtis, Tammy	10/28/2024	16th	Workbook	Elsevier	
-Fall 2025			RADS	1151	910	08/11/2025	12/12/2025	Radiologic Procedures I	24	9780443116933	No	no	NO	Optional	No	\$61.68	Merrill's Pocket Guide to Radiography	Robins, Jeanean Hall	02/17/2025	16th	Spiral Bound	Elsevier Limited (UK)	
-Fall 2025			RADS	1151	910	08/11/2025	12/12/2025	Radiologic Procedures I	24	9780443120411	No	no	NO	Required	Yes	\$353.40	Merrill's Atlas of Radiographic Positioning and Procedures 3-Volume Set - Elsevier 16th Edition	Robins, Jeanean Hall; Curtis, Tammy	03/26/2025	16th	Multi-Volume Set	Elsevier	
-Fall 2025			RADS	1151	910	08/11/2025	12/12/2025	Radiologic Procedures I	24	9781951294038	No	no	NO	Required	Yes	\$292.71	26-Month Clover Learning Student Plan	Clover Learning	01/01/2023		Access Code	CloverLeaf Learning	
-Fall 2025			RADS	1170	910	08/11/2025	10/03/2025	IntroRad & Pt. Care	24	9780323872201	No	no	NO	Required	Yes	\$107.18	Introduction to Radiologic & Imaging Sciences & Patient Care	Adler, Arlene; Carlton, Richard; Kori, Stewart	11/01/2022	8th	Paperback	Elsevier	
-Fall 2025			RADS	1170	910	08/11/2025	10/03/2025	IntroRad & Pt. Care	24	9780323930697	No	no	NO	Optional	No	\$125.22	Radiographic Image Analysis	McQuillen-Martensen, Kathy	02/01/2024	6th	Hardcover	Elsevier Health Sciences (US)	
-Fall 2025			RADS	1170	910	08/11/2025	10/03/2025	IntroRad & Pt. Care	24	9781951294038	No	no	NO	Required	Yes	\$292.71	26-Month Clover Learning Student Plan	Clover Learning	01/01/2023		Access Code	CloverLeaf Learning	
-Fall 2025			RADS	1175	910	10/13/2025	12/12/2025	Radiation Protection	24	9780323635030	No	no	NO	Required	Yes	\$106.12	Radiation Protection in Medical Radiography (w/ Evolve Resources)	Stankiewicz Sherer, Visconti, Ritzenour, Welch Haynes	10/15/2021	9th	Paperback	Elsevier	
-Fall 2025			RADS	1175	910	10/13/2025	12/12/2025	Radiation Protection	24	9781951294038	No	no	NO	Required	Yes	\$292.71	26-Month Clover Learning Student Plan	Clover Learning	01/01/2023		Access Code	CloverLeaf Learning	
-Fall 2025			RADS	2440	910	08/11/2025	12/12/2025	Radiologic Procedures/Sem 4	22	9780323791298	No	no	NO	Required	No	\$107.18	Radiographic Pathology for Technologists	Nina Kowalczyk	10/01/2021		Paperback	HHS	
-Fall 2025			RADS	2440	910	08/11/2025	12/12/2025	Radiologic Procedures/Sem 4	22	9780443116919	No	no	NO	Optional	Yes	\$145.39	Workbook for Merrill's Atlas of Radiographic Positioning and Procedures	Robins, Jeanean Hall; Curtis, Tammy	10/28/2024	16th	Workbook	Elsevier	
-Fall 2025			RADS	2440	910	08/11/2025	12/12/2025	Radiologic Procedures/Sem 4	22	9780443116933	No	no	NO	Optional	No	\$61.68	Merrill's Pocket Guide to Radiography	Robins, Jeanean Hall	02/17/2025	16th	Spiral Bound	Elsevier Limited (UK)	
-Fall 2025			RADS	2440	910	08/11/2025	12/12/2025	Radiologic Procedures/Sem 4	22	9780443120411	No	no	NO	Required	Yes	\$353.40	Merrill's Atlas of Radiographic Positioning and Procedures 3-Volume Set - Elsevier 16th Edition	Robins, Jeanean Hall; Curtis, Tammy	03/26/2025	16th	Multi-Volume Set	Elsevier	
-Fall 2025			RADS	2440	910	08/11/2025	12/12/2025	Radiologic Procedures/Sem 4	22	9781951294038	No	no	NO	Required	Yes	\$292.71	26-Month Clover Learning Student Plan	Clover Learning	01/01/2023		Access Code	CloverLeaf Learning	
-Fall 2025			RADS	2460	910	08/11/2025	12/12/2025	Imaging Science 4	22	9780323661348	No	no	NO	Required	Yes	\$160.24	Radiologic Science for Technologists, 12th ed	Bushong, Stewart C.	12/11/2020	12th	Hardcover w/ Access Code	Mosby Inc	
-Fall 2025			RADS	2460	910	08/11/2025	12/12/2025	Imaging Science 4	22	9780323930697	No	no	NO	Optional	No	\$125.22	Radiographic Image Analysis	McQuillen-Martensen, Kathy	02/01/2024	6th	Hardcover	Elsevier Health Sciences (US)	
-Fall 2025			RADS	2460	910	08/11/2025	12/12/2025	Imaging Science 4	22	9781337711067	No	no	NO	Required	No	\$232.77	Principles of Radiographic Imaging An Art and a Science	Carlton, Richard; Adler, Arlene; Balci, Vesna	01/03/2019	6th	Hardcover	Cengage Learning	
-Fall 2025			RADS	2460	910	08/11/2025	12/12/2025	Imaging Science 4	22	9781951294038	No	no	NO	Required	Yes	\$292.71	26-Month Clover Learning Student Plan	Clover Learning	01/01/2023		Access Code	CloverLeaf Learning	
-Fall 2025			RESP	1110	01	08/11/2025	12/12/2025	RC Equip and Proc I	20	9780323553696	No	no	NO	Required	No	\$145.39	Clinical Manifestations and Assessment of Respiratory Disease	Des Jardins, Terry; Burton, George G., M.D.; Phelps, Timothy H.	03/12/2019	8th	Paperback	Mosby Inc	
-Fall 2025			RESP	1110	01	08/11/2025	12/12/2025	RC Equip and Proc I	20	9780323931991	No	no	NO	Required	No	\$170.86	Egan's Fundamentals of Respiratory Care	James K. Stoller; Albert J. Heuer; David L. Vines; Robert L. Chaburn; Eduardo Mireles-Cabodevila	01/01/2024	13th	Paperback	Elsevier Health Sciences (US)	
-Fall 2025			RESP	1110	01	08/11/2025	12/12/2025	RC Equip and Proc I	20	9780323932004	No	no	NO	Required	Yes	\$58.36	Workbook for Egan's Fundamentals of Respiratory Care	Hinksi, Sandra T.	01/01/2024	13th	Workbook	Elsevier	
-Fall 2025			RESP	1140	01	08/11/2025	12/12/2025	Pharmacology	20	9781284139792	No	no	NO	Required	Yes	\$104.85	Principles of Pharmacology for Respiratory Care	Bills, Georgine; Rose, Christine	09/27/2019	3rd	Paperback w/ Access Code	Jones & Bartlett Learning	
-Fall 2025			RESP	2410	01	08/11/2025	12/12/2025	Resp Care Equip & Proc IV	16	9780323931991	No	no	NO	Required	No	\$170.86	Egan's Fundamentals of Respiratory Care	James K. Stoller; Albert J. Heuer; David L. Vines; Robert L. Chaburn; Eduardo Mireles-Cabodevila	01/01/2024	13th	Paperback	Elsevier Health Sciences (US)	
-Fall 2025			RNUR	1012	01	08/11/2025	10/03/2025	Fundamentals I	88	9780323795302	No	no	NO	Optional	Yes	\$75.91	Saunders Comprehensive Review for the NCLEX-RN Examination (w/ Evolve Resources)	Silvestri, Linda Anne; Silvestri, Angela Elizabeth	09/01/2022	9th	Paperback w/ Access Code	Elsevier	
-Fall 2025			RNUR	1012	01	08/11/2025	10/03/2025	Fundamentals I	88	9781719647243	No	no	NO	Required	No	\$56.42	Test Success Clinical Judgment and Test-Taking Strategies	F A Davis; Nugent, Patricia M.; Vialle, Barbara A	04/11/2023	10th	Paperback	F.A. Davis Company	
-Fall 2025			RNUR	1012	01	08/11/2025	10/03/2025	Fundamentals I	88	978195186814	No	no	NO	Required	Yes	\$340.97	Lippincott CoursePoint- Enhanced for Brunner & Tardiff's Textbook of Medical-Surgical Nursing (24 Month - Ecommerce Digital Code)	Hinkle, Janice L.; PND, RN, CNRN; Cheever, Kerry H.; PND, RN	01/01/2022	15th	Access Card	LWW	
-Fall 2025			RNUR	1014	01	10/13/2025	12/12/2025	Fundamentals II	88	9780323795302	No	no	NO	Optional	Yes	\$75.91	Saunders Comprehensive Review for the NCLEX-RN Examination (w/ Evolve Resources)	Silvestri, Linda Anne; Silvestri, Angela Elizabeth	09/01/2022	9th	Paperback w/ Access Code	Elsevier	
-Fall 2025			RNUR	1014	01	10/13/2025	12/12/2025	Fundamentals II	88	9780323827973	No	no	NO	Required	No	\$133.72	Pharmacology and the Nursing Process	Libby, Linda Lane; Collins, Shelly Raintorf; Snyder, Julie S	01/19/2022	10th	Paperback	HHS	
-Fall 2025			RNUR	1014	01	10/13/2025	12/12/2025	Fundamentals II	88	9781284248623	No	no	NO	Required	Yes	\$113.84	Dimensional Analysis for Meds	Curran, Anna M	02/17/2022	6th	Paperback w/ Access Code	Jones & Bartlett Learning	
-Fall 2025			RNUR	1014	01	10/13/2025	12/12/2025	Fundamentals II	88	9781719647243	No	no	NO	Required	No	\$56.42	Test Success Clinical Judgment and Test-Taking Strategies	F A Davis; Nugent, Patricia M.; Vialle, Barbara A	04/11/2023	10th	Paperback w/ Access Code	F.A. Davis Company	
-Fall 2025			RNUR	1014	01	10/13/2025	12/12/2025	Fundamentals II	88	978195186814	No	no	NO	Required	Yes	\$340.97	Lippincott CoursePoint- Enhanced for Brunner & Tardiff's Textbook of Medical-Surgical Nursing (24 Month - Ecommerce Digital Code)	Hinkle, Janice L.; PND, RN, CNRN; Cheever, Kerry H.; PND, RN	01/01/2022	15th	Access Card	LWW	
-Fall 2025			RNUR	1030	01	08/11/2025	12/12/2025	Pharmacology	42	9780323827973	No	no	NO	Required	No	\$133.72	Pharmacology and the Nursing Process	Libby, Linda Lane; Collins, Shelly Raintorf; Snyder, Julie S	01/19/2022	10th	Paperback	HHS	
-Fall 2025			RNUR	1030	01	08/11/2025	12/12/2025	Pharmacology	42	9781284248623	No	no	NO	Required	Yes	\$113.84	Dimensional Analysis for Meds	Curran, Anna M	02/17/2022	6th	Paperback w/ Access Code	Jones & Bartlett Learning	
-Fall 2025			RNUR	1030	03	08/11/2025	12/12/2025	Pharmacology	40	9780323827973	No	no	NO	Required	No	\$133.72	Pharmacology and the Nursing Process	Libby, Linda Lane; Collins, Shelly Raintorf; Snyder, Julie S	01/19/2022	10th	Paperback w/ Access Code	HHS	
-Fall 2025			RNUR	1030	03	08/11/2025	12/12/2025	Pharmacology	40	9781284248623	No	no	NO	Required	Yes	\$113.84	Dimensional Analysis for Meds	Curran, Anna M	02/17/2022	6th	Paperback w/ Access Code	Jones & Bartlett Learning	
-Fall 2025			RNUR	2030	01	08/11/2025	12/12/2025	Advanced Nursing I	48	9780134868189	No	no	NO	Required	No	\$225.52	Lefkowitz and Butler's Medical-Surgical Nursing: Clinical Reasoning in Patient Care	Quadrini, Paula; Camo, Margaret; Boudoff, Gerene; RN, PhD; FAN	02/21/2019	7th	Paperback	Pearson	
-Fall 2025			RNUR	2030	01	08/11/2025	12/12/2025	Advanced Nursing I	48	9780323683166	No	no	NO	Required	Yes	\$50.94	Prioritization, Delegation, and Assignment: Practice Exercises for the NCLEX-RN Examination (w/ Evolve Resources)	Lacharity, Linda A.; Kumagai, Candice K.; Hosler, Shirley M	05/14/2021	5th	Workbook	Elsevier	
-Fall 2025			RNUR	2030	01	08/11/2025	12/12/2025	Advanced Nursing I	48	9780323776714	No	no	NO	Required	No	\$168.74	Maternal Child Nursing Care	Perry, Shannon E.; Hockenberry, Marilyn J.; Wilson, David; Cashion, Mary Catherine; Allen, Kathy Rhodes; Rodgers, Cheryl C.; Olschansky, Ellen; Lowdermilk, Debra Leonard	04/08/2022	7th	Paperback	HHS	
-Fall 2025			RNUR	2030	01	08/11/2025	12/12/2025	Advanced Nursing II	48	9781975184773	No	no	NO	Required	Yes	\$119.33	Psychiatric-Mental Health Nursing	Videbeck, Sheila L.	09/14/2022	9th	Paperback	LWW	
-Fall 2025			RNUR	2050	01	08/11/2025	12/12/2025	Advanced Nursing II	56	9780323581257	No	no	NO	Optional	No	\$72.12	Critical Thinking, Clinical Reasoning, and Clinical Judgment	Alfaro-LeFevre, Rosalinda, R.N.	09/25/2019	7th	Paperback	Elsevier Science Health Science	
-Fall 2025			RNUR	2050	01	08/11/2025	12/12/2025	Advanced Nursing II	56	9780323683166	No	no	NO	Optional	Yes	\$50.94	Prioritization, Delegation, and Assignment: Practice Exercises for the NCLEX-RN Examination (w/ Evolve Resources)	Lacharity, Linda A.; Kumagai, Candice K.; Hosler, Shirley M	05/14/2021	5th	Workbook	Elsevier	
-Fall 2025			RNUR	2050	01	08/11/2025	12/12/2025	Advanced Nursing II	56	9781975184773	No	no	NO	Required	Yes	\$119.33	Psychiatric-Mental Health Nursing	Videbeck, Sheila L.	09/14/2022	9th	Paperback	LWW	
-Fall 2025			RNUR	3010	910	08/11/2025	10/03/2025	Professional Nursing Practice	15	9781433832161	No	no	YES	Required	No	\$37.28	Publication Manual of the American Psychological Association	American Psychological Association	10/01/2019	7th	Paperback	American Psychological Association	
-Fall 2025			RNUR	3010	910	08/11/2025	10/03/2025	Professional Nursing Practice	15	9781641760904	No	no	YES	Required	No	\$22.38	Transitions to Professional Nursing Practice	Janie Murphy	06/01/2020	2nd	Paperback	STATE UNIVERSITY OF NEW YORK PRESS	
-Fall 2025			STAT	0086	902	08/11/2025	10/03/2025	Algebra for Prob & Stats	10	8780000100595	No	Yes	NO	Required	No	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07VY8TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Calculator	Ecampus Direct
-Fall 2025			STAT	0086	905	10/13/2025	12/12/2025	Algebra for Prob & Stats	2	8780000100595	No	Yes	NO	Required	No	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07VY8TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Calculator	Ecampus Direct
-Fall 2025			STAT	0086	920	08/11/2025	10/03/2025	Algebra for Prob & Stats	14	8780000100595	No	Yes	NO	Required	No	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07VY8TV1) (No Returns Allowed)	Texas Instruments	01/01/2011		Supplies	Calculator	Ecampus Direct
-Fall 2025			STAT	1010	803	08/21/2025	12/19/2025	Probability & Statistics	0	9781337777186	No	no	NO	Required	No	\$56.98	WebAssign for Boswky/Dean's OpenStax Introductory Statistics, 1st Edition (Instant Access), Single-Term	Barbara Boswky; Susan Dean	06/01/2017		Access Code	ITP	
-Fall 2025			STAT	1010	902	08/11/2025	10/03/2025	Probability & Statistics	23	87800001005													

Semester	Instructor	Instructor Email	Course Level 1	Course Level 2	Course Level 3	Course Start Date	Course End Date	Course Name	Expected Enrollment	ISBN	No Text	Text TBD	OER and/or library content required for this course?	REQ	REQ New	New Price	Title	Author	Copyright	Edition	Media Type	Publisher
-Fall 2025			STAT	1010	911	10/13/2025	12/12/2025	Probability & Statistics	25	9781337777186	No	No	YES	Required	No	\$56.98	WebAssign for Iowesky/Dean's OpenStax Introductory Statistics, 1st Edition (Instant Access), Single-Term	Barbara Iowesky; Susan Dean	06/01/2017		Access Code	ITP
-Fall 2025			STAT	1010	920	08/11/2025	10/03/2025	Probability & Statistics	31	878000100956	No	No	YES	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YYV87V1) (No Returns Allowed)	Texas Instruments	01/01/2011	Supplies	Calculator	Ecampus Direct
-Fall 2025			STAT	1010	920	08/11/2025	10/03/2025	Probability & Statistics	31	9781337777186	No	No	YES	Required	No	\$56.98	WebAssign for Iowesky/Dean's OpenStax Introductory Statistics, 1st Edition (Instant Access), Single-Term	Barbara Iowesky; Susan Dean	06/01/2017		Access Code	ITP
-Fall 2025			STAT	1010	922	08/11/2025	10/03/2025	Probability & Statistics	31	878000100956	No	no	NO	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YYV87V1) (No Returns Allowed)	Texas Instruments	01/01/2011	Supplies	Calculator	Ecampus Direct
-Fall 2025			STAT	1010	922	08/11/2025	10/03/2025	Probability & Statistics	31	9781337777186	No	no	NO	Required	No	\$56.98	WebAssign for Iowesky/Dean's OpenStax Introductory Statistics, 1st Edition (Instant Access), Single-Term	Barbara Iowesky; Susan Dean	06/01/2017		Access Code	ITP
-Fall 2025			STAT	1010	923	10/13/2025	12/12/2025	Probability & Statistics	30	8780000100956	No	No	YES	Required	Yes	\$194.71	Texas Instruments TI-84 Plus Silver Edition Graphing Calculator(Renewed) (ASIN B07YYV87V1) (No Returns Allowed)	Texas Instruments	01/01/2011	Supplies	Calculator	Ecampus Direct
-Fall 2025			STAT	1010	923	10/13/2025	12/12/2025	Probability & Statistics	30	9781337777186	No	No	YES	Required	No	\$56.98	WebAssign for Iowesky/Dean's OpenStax Introductory Statistics, 1st Edition (Instant Access), Single-Term	Barbara Iowesky; Susan Dean	06/01/2017		Access Code	ITP
-Fall 2025			STAT	1010	924	08/11/2025	10/03/2025	Probability & Statistics	27	9781337777186	No	no	NO	Required	No	\$56.98	WebAssign for Iowesky/Dean's OpenStax Introductory Statistics, 1st Edition (Instant Access), Single-Term	Barbara Iowesky; Susan Dean	06/01/2017		Access Code	ITP
-Fall 2025			STAT	1010	925	10/13/2025	12/12/2025	Probability & Statistics	40	9781337777186	No	no	NO	Required	No	\$56.98	WebAssign for Iowesky/Dean's OpenStax Introductory Statistics, 1st Edition (Instant Access), Single-Term	Barbara Iowesky; Susan Dean	06/01/2017		Access Code	ITP
-Fall 2025			STAT	1040	920	10/13/2025	12/12/2025	Statistics for Business Analyst	25	9780137342105	No	no	NO	Required	No	\$165.78	MyLab Statistics with Pearson eText -- Access Card -- for Statistics for Business and Economics (18 weeks)	James McClaveP. Benson	02/06/2021		Access Card	PEARSON
-Fall 2025			STNA	1110	01	09/08/2025	10/07/2025	State Tested Nurse Assistant	4	9781604250145	No	no	NO	Required	No	\$73.26	Hartman's Nursing Assistant Care: The Basics	Hartman Publishing Inc., Jetta Fazy RN MS	04/26/2010	3rd	Paperback	Hartman Pub Inc
-Fall 2025			STNA	1110	01	09/08/2025	10/07/2025	State Tested Nurse Assistant	4	9781604250152	No	no	NO	Required	No	\$17.05	HARTMAN'S NURSING ASSISTANT CARE: BASICS WKBK	Unknown	01/01/2010		Paperback	Hartman Pub Inc
-Fall 2025			STNA	1110	02	10/27/2025	11/20/2025	State Tested Nurse Assistant	4	9781604250145	No	no	NO	Required	No	\$73.26	Hartman's Nursing Assistant Care: The Basics	Hartman Publishing Inc., Jetta Fazy RN MS	04/26/2010	3rd	Paperback	Hartman Pub Inc
-Fall 2025			STNA	1110	02	10/27/2025	11/20/2025	State Tested Nurse Assistant	4	9781604250152	No	no	NO	Required	No	\$17.05	HARTMAN'S NURSING ASSISTANT CARE: BASICS WKBK	Unknown	01/01/2010		Paperback	Hartman Pub Inc
-Fall 2025			STNA	1110	31	09/02/2025	10/30/2025	State Tested Nurse Assistant	5	9781604250145	No	no	NO	Required	No	\$73.26	Hartman's Nursing Assistant Care: The Basics	Hartman Publishing Inc., Jetta Fazy RN MS	04/26/2010	3rd	Paperback	Hartman Pub Inc
-Fall 2025			STNA	1110	31	09/02/2025	10/30/2025	State Tested Nurse Assistant	5	9781604250152	No	no	NO	Required	No	\$17.05	HARTMAN'S NURSING ASSISTANT CARE: BASICS WKBK	Unknown	01/01/2010		Paperback	Hartman Pub Inc
-Fall 2025			STNA	1110	39	08/04/2025	09/10/2025	State Tested Nurse Assistant	4	9781604250145	No	no	NO	Required	No	\$73.26	Hartman's Nursing Assistant Care: The Basics	Hartman Publishing Inc., Jetta Fazy RN MS	04/26/2010	3rd	Paperback	Hartman Pub Inc
-Fall 2025			STNA	1110	39	08/04/2025	09/10/2025	State Tested Nurse Assistant	4	9781604250152	No	no	NO	Required	No	\$17.05	HARTMAN'S NURSING ASSISTANT CARE: BASICS WKBK	Unknown	01/01/2010		Paperback	Hartman Pub Inc
-Fall 2025			STNA	1150	01	09/08/2025	10/07/2025	STNA CPRFirst Aid	4	9780874934823	No	no	NO	Required	No	\$28.46	HeartSaver Pediatric First Aid	AHA	01/01/2006	1st	Paperback	Amer Heart Assn Inc
-Fall 2025			STNA	1150	02	10/27/2025	11/20/2025	STNA CPRFirst Aid	4	9780874934823	No	no	NO	Required	No	\$28.46	HeartSaver Pediatric First Aid	AHA	01/01/2006	1st	Paperback	Amer Heart Assn Inc
-Fall 2025			STNA	1150	31	09/02/2025	10/30/2025	STNA CPRFirst Aid	4	9780874934823	No	no	NO	Required	No	\$28.46	HeartSaver Pediatric First Aid	AHA	01/01/2006	1st	Paperback	Amer Heart Assn Inc
-Fall 2025			STNA	1250	01	09/08/2025	10/07/2025	STNA Directed Practice	4	9781604250145	No	no	NO	Required	No	\$73.26	Hartman's Nursing Assistant Care: The Basics	Hartman Publishing Inc., Jetta Fazy RN MS	04/26/2010	3rd	Paperback	Hartman Pub Inc
-Fall 2025			STNA	1250	01	09/08/2025	10/07/2025	STNA Directed Practice	4	9781604250152	No	no	NO	Required	No	\$17.05	HARTMAN'S NURSING ASSISTANT CARE: BASICS WKBK	Unknown	01/01/2010		Paperback	Hartman Pub Inc
-Fall 2025			STNA	1250	02	10/27/2025	11/20/2025	STNA Directed Practice	4	9781604250145	No	no	NO	Required	No	\$73.26	Hartman's Nursing Assistant Care: The Basics	Hartman Publishing Inc., Jetta Fazy RN MS	04/26/2010	3rd	Paperback	Hartman Pub Inc
-Fall 2025			STNA	1250	02	10/27/2025	11/20/2025	STNA Directed Practice	4	9781604250152	No	no	NO	Required	No	\$17.05	HARTMAN'S NURSING ASSISTANT CARE: BASICS WKBK	Unknown	01/01/2010		Paperback	Hartman Pub Inc
-Fall 2025			STNA	1250	31	09/02/2025	10/30/2025	STNA Directed Practice	4	9781604250145	No	no	NO	Required	No	\$73.26	Hartman's Nursing Assistant Care: The Basics	Hartman Publishing Inc., Jetta Fazy RN MS	04/26/2010	3rd	Paperback	Hartman Pub Inc
-Fall 2025			STNA	1250	31	09/02/2025	10/30/2025	STNA Directed Practice	4	9781604250152	No	no	NO	Required	No	\$17.05	HARTMAN'S NURSING ASSISTANT CARE: BASICS WKBK	Unknown	01/01/2010		Paperback	Hartman Pub Inc
-Fall 2025			VCMT	1050	01	08/11/2025	12/12/2025	Imaging I	20	9781138804647	No	no	NO	Required	No	\$48.47	White Space Is Not Your Enemy: A Beginner's Guide to Communicating Visually through Graphic, Web & Multimedia Design	Golombasky; Kim	10/03/2016	3rd	Paperback	ROUTLEDGE
-Fall 2025			VCMT	1085	01	08/11/2025	12/12/2025	Visual Communications I	20	9781138804647	No	no	NO	Required	No	\$48.47	White Space Is Not Your Enemy: A Beginner's Guide to Communicating Visually through Graphic, Web & Multimedia Design	Golombasky; Kim	10/03/2016	3rd	Paperback	ROUTLEDGE
-Fall 2025			VCMT	2070	800	08/11/2025	12/12/2025	Web Design I	20	9781138804647	No	no	NO	Required	No	\$48.47	White Space Is Not Your Enemy: A Beginner's Guide to Communicating Visually through Graphic, Web & Multimedia Design	Golombasky; Kim	10/03/2016	3rd	Paperback	ROUTLEDGE
-Fall 2025			VCMT	2280	01	08/11/2025	12/12/2025	Editing & Publishing for Visua	20	9781138804647	No	no	NO	Required	No	\$48.47	White Space Is Not Your Enemy: A Beginner's Guide to Communicating Visually through Graphic, Web & Multimedia Design	Golombasky; Kim	10/03/2016	3rd	Paperback	ROUTLEDGE
-Fall 2025			VCMT	2550	01	08/11/2025	12/12/2025	Imaging III	20	9781138804647	No	no	NO	Required	No	\$48.47	White Space Is Not Your Enemy: A Beginner's Guide to Communicating Visually through Graphic, Web & Multimedia Design	Golombasky; Kim	10/03/2016	3rd	Paperback	ROUTLEDGE

Fall 2025 - SL 04/24/2025 Spring 2026 - SL 11/30/2025 Summer 2026 - SL 4/6/2026

4/24/2025 - 9/27/2025 11/30/2025 - 4/6/2026 4/6/2026 - 8/15/2026

Sales History Sales History Sales History

Shipped	\$285,433.56	Shipped	\$189,711.25	Shipped	\$100,924.65
Returned	(\$4,948.98)	Returned	(\$2,086.65)	Returned	(\$1,125.29)
Net	280,484.58	Net	187,624.60	Net	99,799.36

567,908.54

Unit Breakdown	Unit Breakdown	Unit Breakdown	Total Units	Percentage	% Cost
New	951	New	926	New	700
Used	206	Used	115	Used	61
Rentals	182	Rentals	189	Rentals	74
eBooks	844	eBooks	1209	eBooks	243
Total	2183	Total	2439	Total	1078
				5,700	100%

Course ID		Course Title							
	Book Title	Author	Publisher	Copy	Edition	ISBN	Comment	Act	Req
ACCT									
ACCT-2016		Taxation II							
	Taxation of Individuals and Business Entities w/Connect	Spilker, Ayers, Barrick, Lewis, Robinson, Weaver, Worsham	McGraw Hill	2025	Evergreen	9781265354442	Purchased in ACCT2012. Used in ACCT2012 and ACCT2016	A	R
BIOL									
BIOL-1231		Biology II							
	Investigating Biology Laboratory Manual	Morgan and Carter	Benjamin Cummings	2017	9th	9780134473468	Purchased in BIOL 1230	A	R
	Campbell Biology	Reece, Urry, et al	Benjamin Cummings	2020	12th	9780135188743	Purchased in BIOL 1230	A	R
CISS									
CISS-1220		Microsoft Excel							
	MyLab IT with Pearson eText Access Code for GO! Microsoft 365: 2025 Edition	Gaskin, Vargas	Pearson	2025	2025	9780135418673	For courses: CISS 1210, 1220, 1230, 1250, 1270, 1280, and ITEC 1810	A	R
CISS-1230		Microsoft Access							
	MyLab IT with Pearson eText Access Code for GO! Microsoft 365: 2025 Edition	Gaskin, Vargas	Pearson	2025	2025	9780135418673	For courses: CISS 1210, 1220, 1230, 1250, 1270, 1280, and ITEC 1810	A	R
CISS-1250		Microsoft PowerPoint							

MyLab IT with Pearson eText Access Code for GO! Microsoft 365: 2025 Edition	Gaskin, Vargas	Pearson	2025	2025	9780135418 673	For courses: CIS 1210, 1220, 1230, 1250, 1270, 1280, and ITEC 1810	A	R
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CISS-1270		Microsoft Word Advanced							
	MyLab IT with Pearson eText Access Code for GO! Microsoft 365: 2025 Edition	Gaskin, Vargas	Pearson	2025	2025	9780135418 673	For courses: CISS 1210, 1220, 1230, 1250, 1270, 1280, and ITEC 1810	A	R

CISS-1280		Microsoft Excel Advanced							
	MyLab IT with Pearson eText Access Code for GO! Microsoft 365: 2025 Edition	Gaskin, Vargas	Pearson	2025	2025	9780135418 673	For courses: CISS 1210, 1220, 1230, 1250, 1270, 1280, and ITEC 1810	A	R

CRMJ

CRMJ-1110	Criminal Investigation I								
	Criminal Investigation: The Art and the Science 9th edition	Lyman	Pearson	2020	9th	9780135234839	Used in CRMJ1110 & CRMJ2115	A	R
	OPOTA Curriculum (Provided by Instructor)	OPOTA	OPOTA	2026				A	R

CRMJ-2032	Gangs Cults and Terrorism								
	Terrorism and Homeland Security	White	Wadsworth/Cengage	2021	10th Edition	9780357633847	Used in CRMJ2032 & CRMJ2170	A	R
	American Street Gangs	Tim Delaney	Pearson	2014	2nd Edition	9780133056051		A	R

CRMJ-2115	Criminal Investigations II
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Criminal Investigation: The Art and the Science 9th edition	Lyman	Pearson	2020	9th	9780135234839	Used in CRMJ1110 & CRMJ2115	A	R
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CRMJ-2152	Forensic Science/Criminalistics II								
	Criminalistics: An Introduction to Forensic Science	Saferstein	Pearson	2021	13th Edition	9780135218310	Used in CRMJ2150, CRMJ2152, CRMJ2154 (might not be previous purchased)	A	R

CRMJ-2154	Forensic Science/Criminalistics III								
	Criminalistics: An Introduction to Forensic Science	Saferstein	Pearson	2021	13th Edition	9780135218310	Used in CRMJ2150, CRMJ2152, CRMJ2154 (might not be previous purchased)	A	R

CRMJ-2230		Police Skills I								
	Ohio Criminal Law Handbook	Anderson	LexisNexis	2025	2nd	9798341710 979	Used in CRMJ1050 and CRMJ2230 (Including Police Academy)	A	R	
	OPOTA Curriculum (Provided by Instructor)	OPOTA	OPOTA	2026				A	R	

ELET

ELET-1520	AC Electricity
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Foundations of Electronics Circuits and Devices Electron Flow Version-5th Ed eBook	Meade	Delmar Cengage Learning	2007	5th Edition	9781337670081	eBook - Previously purchased in ELET1510, used in ELET1520, ELET2450	A	O
Lab Manual for Meade's Foundations of Electronics	Meade	Delmar Cengage Learning	2006	5th Edition	9781418041830	Previously purchased in ELET1510, used in ELET1520, ELET2450	A	O

ELET-2450		Electronics								
Foundations of Electronics Circuits and Devices Electron Flow Version-5th Ed eBook	Meade	Delmar Cengage Learning	2007	5th Edition	9781337670081	eBook - Previously purchased in ELET1510, used in ELET1520, ELET2450	A	O		
Lab Manual for Meade's Foundations of Electronics	Meade	Delmar Cengage Learning	2006	5th Edition	9781418041830	Previously purchased in ELET1510, used in ELET1520, ELET2450	A	O		

EMTP

EMTP-2031		EMT Paramedic							
	Nancy Caroline's Emergency Care in the Streets Premier Hybrid Access	American Academy of Orthopaedic Surgeons (AAOS)	AAOS	2022	9th	9781284256840	Used in EMTP 2030, 2031, 2032, 2033	A	R

EMTP-2032	EMT Paramedic
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Nancy Caroline's Emergency Care in the Streets Premier Hybrid Access	American Academy of Orthopaedic Surgeons (AAOS)	AAOS	2022	9th	9781284256840	Used in EMTP 2030, 2031, 2032, 2033	A	R
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EMTP-2033		EMT Paramedic							
	Nancy Caroline's Emergency Care in the Streets Premier Hybrid Access	American Academy of Orthopaedic Surgeons (AAOS)	AAOS	2022	9th	9781284256840	Used in EMTP 2030, 2031, 2032, 2033	A	R

ENGR									
ENGR-3990		Cooperative Work Experience Seminar II							
	Illustrated Course Guides: Verbal Communication	Butterfield	Cengage	2017	3rd Edition	9781337119283	Used in ITEC2500, 2700, 2990, ENGR2990, 3990	A	R
	Illustrated Course Guides: Written Communication	Butterfield	Cengage	2017	3rd Edition	9781337119290	Print Copy, Used in ITEC 2500, 2700, 2990, ENGR2990, 3990	A	R
	Illustrated Course Guides: Professionalism	Butterfield	Cengage	2017	2nd Edition	9781337119269	Used in ITEC2500, 2700, 2990, ENGR2990, 3990	A	R

ITEC									
ITEC-1810		Microsoft Office for IT Professional							
	MyLab IT with Pearson eText Access Code for GO! Microsoft 365: 2025 Edition	Gaskin, Vargas	Pearson	2025	2025	9780135418673	For courses: CISS 1210, 1220, 1230, 1250, 1270, 1280, and ITEC 1810	A	R

ITEC-2500	Capstone for Cyber Security Professional
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Illustrated Course Guides: Verbal Communication	Butterfield	Cengage	2017	3rd Edition	9781337119283	Used in ITEC2500, 2700, 2990, ENGR2990, 3990	A	O
Illustrated Course Guides: Professionalism	Butterfield	Cengage	2017	2nd Edition	9781337119269	Used in ITEC2500, 2700, 2990, ENGR2990, 3990	A	O
Illustrated Course Guides: Written Communication	Butterfield	Cengage	2017	3rd Edition	9781337119290	Print Copy, Used in ITEC 2500, 2700, 2990, ENGR2990, 3990	A	O

ITEC-2610		Implementing Window Server							
	External USB 3.0 Solid State Drive					8780000191138	500 Gigabytes or larger	A	R
	LabSim for TestOut Hybrid Server Pro: Core	Test Out	Test Out	2023	1st	9781935080848	Used in ITEC2610, ITEC2707	A	R

ITEC-2650		Data Center Virtualization (VMware-VCA)							
Ascend Training Series: Virtualization		Ascend Education	2026	1st	9780692176160		A	R	
Instructor Handouts Provided					9999	No textbook needed	A	R	
External USB 3.0 Solid State Drive					8780000191138	500 Gigabytes or larger	A	R	

ITEC-2670		Administering Windows Server							
	LabSim for TestOut Hybrid Server Pro: Advanced	TestOut	TestOut			9781935080855	Used in ITEC2670, ITEC2708	A	R

ITEC-2700	Capstone for Networking Professionals
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Illustrated Course Guides: Verbal Communication	Butterfield	Cengage	2017	3rd Edition	9781337119283	Used in ITEC2500, 2700, 2990, ENGR2990, 3990	A	R
Illustrated Course Guides: Professionalism	Butterfield	Cengage	2017	2nd Edition	9781337119269	Used in ITEC2500, 2700, 2990, ENGR2990, 3990	A	R
Illustrated Course Guides: Written Communication	Butterfield	Cengage	2017	3rd Edition	9781337119290	Print Copy, Used in ITEC 2500, 2700, 2990, ENGR2990, 3990	A	R

ITEC-2707	Certification Preparation for Windows Server Exam (I)							
LabSim for TestOut Hybrid Server Pro: Core	Test Out	Test Out	2023	1st	9781935080848	Used in ITEC2610, ITEC2707	A	R

ITEC-2708	Certification Preparation for Windows Server Exam (II)							
LabSim for TestOut Hybrid Server Pro: Advanced	TestOut	TestOut			9781935080855	Used in ITEC2670, ITEC2708	A	R

ITEC-2990	Seminar							
Illustrated Course Guides: Professionalism	Butterfield	Cengage	2017	2nd Edition	9781337119269	Used in ITEC2500, 2700, 2990, ENGR2990, 3990	A	R
Illustrated Course Guides: Written Communication	Butterfield	Cengage	2017	3rd Edition	9781337119290	Print Copy, Used in ITEC 2500, 2700, 2990, ENGR2990, 3990	A	R
Illustrated Course Guides: Verbal Communication	Butterfield	Cengage	2017	3rd Edition	9781337119283	Used in ITEC2500, 2700, 2990, ENGR2990, 3990	A	R

MECT

MECT-2440	Strength of Materials								
	Applied Statics and Strength of Materials	Limbrunner, D'Allaird, Spiegel	Pearson	2022	7th Edition	9780135716 762	Used in MECT2330 and MECT2440	A	R

MECT-3031	Technical Thermodynamics
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	Thermodynamics: An Engineering Approach with Connect Access	Cengel, Boles, Kanoglu	McGraw Hill	2024	10th Edition	9781264925742	Text purchased in MECT3031, also used in MECT3171	A	R
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MECT-3171	Applied Thermodynamics
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	Thermodynamics: An Engineering Approach with Connect Access	Cengel, Boles, Kanoglu	McGraw Hill	2024	10th Edition	9781264925742	Text purchased in MECT3031, also used in MECT3171	A	R
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MECT-4050	Mechanical Design II
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	Shigley's Mechanical Engineering Design	Nisbet-Budynas	McGraw Hill	2024		9781266731716	Textbook Used in MECT3050, MECT4050	A	R
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MFGT

MFGT-1120		Advanced Machining							
	Precision Machining Technology	Precision Machining Technology	Cengage	2020	3rd	9781337795302	used in MFGT 1550 & 1120	A	R
	Engineer's Black Book	Pat Raff	Engineers Black Book	2018	3rd	9780958057141		A	R

MFGT-1550	CNC Setup and Operations
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CNC Programmer's Guide	Rick Calverley	Goodheart-Willcox	2024		9781637767023	used in MFGT 1150	A	R
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MSCI

MSCI-1070	Thanatology							
Hndbk of Thanatology: The Essential Body of Knowledge for the Study of Death,	Meagher/Balk	Routledge	2013	2nd	9780415630559	Used in MSCI 1010, 1030, 1050, 1070	A	R

PHTA

PHTA-2110	Practicum I							
PTA Examination Review & Study Guide	O'Sullivan, Siegelman & McGinty	TherapyEd	2024	7th	9798989231416	Purchased PHTA 1040	A	R

PHTA-2115	Seminar I							
PTA Examination Review & Study Guide	O'Sullivan, Siegelman & McGinty	TherapyEd	2024	7th	9798989231416	Purchased PHTA 1040	A	R

PHTA-2130	Practicum II							
PTA Examination Review & Study Guide	O'Sullivan, Siegelman & McGinty	TherapyEd	2024	7th	9798989231416	Purchased PHTA 1040	A	R

PHTA-2135	Seminar II							
PTA Examination Review & Study Guide	O'Sullivan, Siegelman & McGinty	TherapyEd	2024	7th	9798989231416	Purchased PHTA 1040	A	R

PHTA-2150	Directed Practice							
PTA Examination Review & Study Guide	O'Sullivan, Siegelman & McGinty	TherapyEd	2024	7th	9798989231416	Purchased PHTA 1040	A	R

PHTA-2155	Seminar III							
PTA Examination Review & Study Guide	O'Sullivan, Siegelman & McGinty	TherapyEd	2024	7th	9798989231416	Purchased PHTA 1040	A	R

PHTA-2170	Professional Research								
	PTA Examination Review & Study Guide	O'Sullivan, Siegelman & McGinty	TherapyEd	2024	7th	9798989231416	Purchased PHTA 1040	A	R

PHYS									
PHYS-1130	General Physics II								
	College Physics: A Strategic Approach with Mastering Physics w/ Pearson eText	Knight, Jones, Field	Pearson	2020	4th Edition	9780134724744	Purchased in PHYS1110. Used in PHYS1110 & PHYS1130	A	R

PHYS-2030	College Physics II								
	Physics for Scientists and Engineers: A Strategic Approach with Modern Physic	Knight	Pearson	2022	5	9780137319497	Purchased in PHYS2010; Used in PHYS2010 and PHYS2030	A	R

PNUR

PNUR-2012	Advanced Concepts of Practical Nursing I								
	Pharmacology and the Nursing Process	Lilley, Rainforth-Collins, Harrington & Snyder	Elsevier	2026	11th	9780443119415	Purchased in PNUR/RNUR 1030	A	R
	Study Guide for Understanding Medical-Surgical Nursing	Hopper, Paula D.; Williams, Linda S.	F.A. Davis Company	2022	7th	9781719644594	Purchased in PNUR 1012 beginning FA2024	A	O
	Foundations of Nursing	Cooper & Gosnell	Elsevier	2022	9th	9780323812030	Purchased in PNUR 1012	A	R

Study Guide for Introduction to Maternity & Pediatric Nursing	Leifer, Gloria	Elsevier	2023	9th	9780323830911	Optional in PNUR2012 & 2032	A	O
Introduction to Maternity & Pediatric Nursing	Leifer, Gloria	Elsevier	2023	9th	9780323826808	Required in PNUR 2012 & 2032	A	R
Test Success: Clinical Judgment and Test-Taking Strategies	Nugent, Davis and Vitale	FA Davis	2023	10th	9781719647243	Purchased in RNUR 1012	A	R
Understanding Med-Surg Nursing	Williams and Hopper	FA Davis	2022	7th	9781719644587	Purchased in PNUR 1012	A	R
NCSC Kaplan PN Program					8780000203435	Required for all PN courses and should only be purchased once per semester	A	R
HESI Comprehensive Review for the NCLEX-PN Examination	HESI	Elsevier	2023	7th	9780323810326	Used in PNUR 1012, PNUR 2012, PNUR 2032	A	R
Study Guide for Foundations of Nursing	Cooper & Gosnell	Elsevier	2022	9th	9780323812047	Purchased in PNUR 1012	A	O

PNUR-2050	Professionalism & Trends in Practical Nursing							
NCSC Kaplan PN Program					8780000203435	Required for all PN courses and should only be purchased once per semester	A	R
Success in Practical Nursing/Vocational Nursing	Carroll & Collier	Saunders	2023	10th	9780323810173	Purchased in PNUR 2050	A	R

RADS

RADS-1175		Radiation Protection							
	RadTechBootCamp - Clover Learning Student Plan, electronic resource	Vendor - Clover Learning Inc.	CloverLeaf Learning	2026	n/a	9781951294038	Purchased RADS 1151 as of FA2025 Electronic resource used entire program-26 month access	A	R
	Radiation Protection in Medical Radiography	Statkiewicz, Visconti, Ritenour, Haynes	Elsevier	2022	9th	9780323825030	Beginning Fall 2025, Purchased in RADS 1170	A	R

RADS-1251		Radiologic Procedures 2							
	RadTechBootCamp - Clover Learning Student Plan, electronic resource	Vendor - Clover Learning Inc.	CloverLeaf Learning	2026	n/a	9781951294038	Purchased RADS 1151 as of FA2025 Electronic resource used entire program-26 month access	A	R
	Radiographic Pathology for Tech.	Mace-Kowalczyk	Elsevier	2021	8th	9780323791298	Beginning FA2022, Purchased in RADS 1240, E-book: 9780323791304	A	R
	Quick and Easy Medical Terminology	Leonard	Elsevier	2024	10th	9780323883955	Purchased in RADS 1151	A	R

Quick and Easy Medical Terminology	Leonard	Elsevier	2024	10th	9780323883 955	Purchased in RADS 1151	A	R
Merrill's Atlas of Radiographic Positioning and Procedures 3-volume set	Rollins and Curtis	Elsevier	2026	16th	9780443120 411	Beginning Fall 2025, Purchased in RADS 1151	A	R
Merrill's Atlas of Radiographic Positioning and Procedures Workbook	Rollins and Curtis	Elsevier	2026	16th	9780443116 919	Beginning Fall 2025, Purchased in RADS 1151	A	O
Merrills Pocket Guide to Radiology	Rollins	Elsevier	2026	16th	9780443116 933	Beginning Fall 2025, Purchased in RADS 1151	A	O
RadTechBootCamp - Clover Learning Student Plan, electronic resource	Vendor - Clover Learning Inc.	CloverLeaf Learning	2026	n/a	9781951294 038	Purchased RADS 1151 as of FA2025 Electronic resource used entire program-26 month access	A	R
Radiographic Pathology for Tech.	Mace- Kowalczyk	Elsevier	2021	8th	9780323791 298	Beginning FA2022, Purchased in RADS 1240, E-book: 9780323791 304	A	R

RADS-2450	Radiologic Procedures 4							
Quick and Easy Medical Terminology	Leonard	Elsevier	2024	10th	9780323883 955	Purchased in RADS 1151	A	R

Merrill's Atlas of Radiographic Positioning and Procedures Workbook	Rollins and Curtis	Elsevier	2026	16th	9780443116919	Beginning Fall 2025, Purchased in RADS 1151	A	O
Merrills Pocket Guide to Radiology	Rollins	Elsevier	2026	16th	9780443116933	Beginning Fall 2025, Purchased in RADS 1151	A	O
Radiographic Pathology for Technologists	Kowalczyk	Elsevier	2026	9th	9780443224300	Purchased in RADS 1151	A	R
RadTechBootCamp - Clover Learning Student Plan, electronic resource	Vendor - Clover Learning Inc.	CloverLeaf Learning	2026	n/a	9781951294038	Purchased RADS 1151 as of FA2025 Electronic resource used entire program-26 month access	A	R
Merrill's Atlas of Radiographic Positioning and Procedures 3-volume set	Rollins and Curtis	Elsevier	2026	16th	9780443120411	Beginning Fall 2025, Purchased in RADS 1151	A	R

RADS-2470		Radiation Equipment Physics						
Principles of Radiographic Imaging - An Art and a Science	Carlton, Adler and Balac	Cengage Learning	2026	7th	9780443384158	Purchased in RADS 1270	A	R
RadTechBootCamp - Clover Learning Student Plan, electronic resource	Vendor - Clover Learning Inc.	CloverLeaf Learning	2026	n/a	9781951294038	Purchased RADS 1151 as of FA2025 Electronic resource used entire program-26 month access	A	R

Egan's Fundamentals of Respiratory Care	Kacmarek, Stoller, and Heuer	Elsevier	2024	13th	9780323931991	FA2024 Purchased in RESP 1110	A	R
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RESP-2590		Practicum V							
	Oakes' Respiratory Care Pocket Guide	Scot Jones, Dana Oakes	Mosby	2026	11th	9780932887 702	Purchased in RESP 1190	A	R
	Oakes' Ventilator Management Pocket Guide	Dana Oakes, Sean P. Shortall, Scot Jones	Health Educator Publications	2022	5th	9780932887 498	Purchased in RESP 1220	A	R

RNUR									
RNUR-1014		Nursing Fundamentals II							
	Lippicott CoursePoint+ Enhanced for Brunner & Suddarth's Textbook of Medical-Surgical Nursing	Hinkle, Cheever, Overbaugh	Wolter's Kluwer	2025	16th	9781975274467	Purchased in RNUR 1012	A	R
	NCSC Kaplan RN Program					8780000203428	Required for all RN courses and should only be purchased once per semester.	A	R
	Comprehensive Review for the NCLEX-RN Examination	Saunders	Saunders	2023	9th	9780323795302	Purchased in RNUR1012, PNUR1012	A	C
	Test Success: Clinical Judgment and Test-Taking Strategies	Nugent, Davis and Vitale	FA Davis	2023	10th	9781719647243	Purchased in RNUR 1012	A	R
	Dimensional analysis for meds: refocusing on essential metric calculations	Curren, Anna M.	Jones & Bartlett Learning	2022	6th	9781284248623	Purchased in RNUR 1030	A	R
	Pharmacology and the Nursing Process	Lilley, Rainforth-Collins, Harrington & Snyder	Elsevier	2026	11th	9780443119415	Purchased in PNUR/RNUR 1030	A	R

Nursing Health Alterations	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	1st		*OER	A	R
Nursing Management and Professional Concepts	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R
Nursing Assistant	Reuter, Myra Sandquist	WisTech Open	2023	1st		*OER	A	R
Nursing Skills	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2023	2nd		*OER	A	R
Nursing Fundamentals	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R

RNUR-1052		Health Alterations I							
	Pharmacology and the Nursing Process	Lilley, Rainforth-Collins, Harrington & Snyder	Elsevier	2026	11th	9780443119415	Purchased in PNUR/RNUR 1030	A	R
	Test Success: Clinical Judgment and Test-Taking Strategies	Nugent, Davis and Vitale	FA Davis	2023	10th	9781719647243	Purchased in RNUR 1012	A	R
	NCSC Kaplan RN Program					8780000203428	Required for all RN courses and should only be purchased once per semester.	A	R
	Prioritization, Delegation & Assignment: Practice Exercises for NCLEX-RN Exam	LaCharity, Kumagai and Hosler	Elsevier	2025	6th	9780443112638	Purchased in RNUR 2032/2034, RNUR 2052/2054	A	R

Comprehensive Review for the NCLEX-RN Examination	Saunders	Saunders	2023	9th	9780323795302	Purchased in RNUR1012, PNUR1012	A	R
Lippicott CoursePoint+ Enhanced for Brunner & Suddarth's Textbook of Medical-Surgical Nursing	Hinkle, Cheever, Overbaugh	Wolter's Kluwer	2025	16th	9781975274467	Purchased in RNUR 1012	A	R
Nursing Fundamentals	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R
Dimensional analysis for meds: refocusing on essential metric calculations	Curren, Anna M.	Jones & Bartlett Learning	2022	6th	9781284248623	Purchased in RNUR 1030	A	R

STAT

STAT-0086

Algebra for Probability & Statistics

Instructor Handouts Provided					9999	No textbook needed	A	R
Calculator					8780000100116	Check course syllabus for calculator requirements	A	R

STNA

STNA-1110

State Tested Nurse Assistant

Hartman's Nursing Assistant Care: The Basics Workbook	Hartman Publishing	Hartman	2022	6th	9781604251425	Book will be given to student on the first day of class.	A	R
Hartman's Nursing Assistant Care: The Basics	Hartman Publishing	Hartman	2022	6th	9781604251418	Book will be given to student on the 1st day of class.	A	R

STNA-1250

State Tested Nurse Assistant Directed Practice

Hartman's Nursing Assistant Care: The Basics Workbook	Hartman Publishing	Hartman	2022	6th	9781604251425	Book will be given to student on the first day of class.	A	R
Hartman's Nursing Assistant Care: The Basics	Hartman Publishing	Hartman	2022	6th	9781604251418	Book will be given to student on the 1st day of class.	A	R

VCMT

VCMT-1085		Visual Communications I						
White Space Is Not Your Enemy	Hagen, Golombisky	Taylor & Francis	2025	4th Edition	9781032104348	Purchased in 1050, Also used in 1085, 1190, 1280, 1550, 2070, 2280, 2550	A	R

VCMT-1190		Video Production I						
White Space Is Not Your Enemy	Hagen, Golombisky	Taylor & Francis	2025	4th Edition	9781032104348	Purchased in 1050, Also used in 1085, 1190, 1280, 1550, 2070, 2280, 2550	A	R

VCMT-1280		Visual Communication II & Typography						
White Space Is Not Your Enemy	Hagen, Golombisky	Taylor & Francis	2025	4th Edition	9781032104348	Purchased in 1050, Also used in 1085, 1190, 1280, 1550, 2070, 2280, 2550	A	R

None		No Publisher			1000000000 000	OER free	A	R
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BUSM

BUSM-2280 Cooperative Work Experience

None		No Publisher			1000000000 000	OER free	A	R
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BUSM-2285 Seminar

None		No Publisher			1000000000 000	OER free	A	R
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CHEM

CHEM-1010 Introduction to Chemistry

CHEM 1010: Introductory Chemistry - chem.libretexts.org - OER Materials	under a not declared license, authored, remixed, and/or curated by T. Green	libretexts.org	2024	1st		*OER	A	R
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CHEM-1030 Chemistry

Basics of General, Organic, and Biological Chemistry - OER Materials	under a not declared license, authored, remixed, and/or curated by T. Green	libretexts.org	2011	1		*OER	A	R
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CHEM-1210 Chemistry I

Chemistry: Atoms First - OER Materials	Paul Flowers, Edward Neth, William Robinson, Klaus Theopold and Richard Lange	https://openstax.org/books-then-search-for-book	2019	2			*OER	A	R
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CHEM-1220	Chemistry II								
Chemistry: Atoms First - OER Materials	Paul Flowers, Edward Neth, William Robinson, Klaus Theopold and Richard Lange	https://openstax.org/books-then-search-for-book	2019	2			*OER	A	R

CISS-1240		Microsoft Office Workplace Technology Ms Office Workplace Technology							
	None		No Publisher			1000000000 000	OER free	A	R

CISS-1290		Microsoft Power Bi and Ai							
	None		No Publisher			1000000000 000	OER free	A	R

COMM									
COMM-1010	Speech								
Stand Up Speak Out	editors UM	University of Minnesota Libraries Publishing	2016				*OER	A	R

Exploring Public Speaking	editors UM	University of Minnesota libraries publishing	2016	2nd			*OER	A	R
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COMM-2010	Group Communication								
Robert's Rules of Order, Newly Revised in Brief Fully Updated 2nd Edition	Henry M. Robert, Daniel H. Homemann, Thomas J. Balch		2020	2nd	9780306820199			A	R
Small Group - OER Materials	Osborne, K. & Radtke, T.	College of the Canyons	2019	2nd			*OER	A	R

COMM-2030	Interpersonal Communication								
Interpersonal Communication OER Materials	Wrench, J.S., Punyanunt-Carter, N.M.	OER Materials	2020				*OER	A	R

COMM-2070	Intercultural Communication								
Intercultural Communication - OER Materials	Krumrey, K.	Pressbooks	2020				*OER	A	R

CRMJ-1030		Photography							
	None		No Publisher			1000000000000	OER free	A	R

CRMJ-2090		Defensive Tactics							
	None		No Publisher			1000000000000	OER free	A	R

CRMJ-2174		Current Issues in the Criminal Justice Profession								
	None		No Publisher			1000000000000	OER free	A	R	

CRMJ-2190		Practicum and Seminar								
	None		No Publisher			1000000000000	OER free	A	R	

CRMJ-2240	Police Skills II								
None			No Publisher			1000000000 000	OER free	A	R

CRMJ-2250	Peace Officer Academy Firearms								
None			No Publisher			1000000000 000	OER free	A	R

CRMJ-2900	Criminal Justice Capstone								
None			No Publisher			1000000000 000	OER free	A	R

ECED									
ECED-1330	Preschool Practicum								
None			No Publisher			1000000000 000	OER free	A	R

ECED-1350	Literacy Practicum								
None			No Publisher			1000000000 000	OER free	A	R

ECED-2110	Student Teaching Experience								
None			No Publisher			1000000000 000	OER free	A	R

EDUT									
EDUT-1120	Health, Safety and Nutrition								
Health, Safety, and Nutrition in Early childhood Education	Erin Vasishtah and Isabella Sebastiani	Washington State	2024				OER	A	R

EDUT-2240	Infant and Toddler Care and Education								
Infant and Toddler Education and CAre	Dr. Susan Eliason	Pressbooks	2017				OER	A	R

EDUT-2250	Early Childhood Classroom Organization a								
	Introduction to Curriculum for Early Childhood Education	Jennifer Paris, Kristin Beeve, & Clint Springer	Open Textbook Library	2019			OER	A	R

ELET									
ELET-2240	Programmable Logic Controllers								
	None		No Publisher			1000000000000	OER free	A	R

ELET-2570	Microcontrollers								
	None		No Publisher			1000000000000	OER free	A	R

ELET-2760	Instrumentation and Process Control								
	OER Book	OER	OER	2026			*OER	A	O

ELET-2930	Electrical Capstone Project								
	None		No Publisher			1000000000000	OER free	A	R

ELKG									
ELKG-1110	Electrocardiographic (EKG) Technician								
	None		No Publisher			1000000000000	OER free	A	R

EMMT									
EMMT-1020	Mechanical Systems								
	None		No Publisher			1000000000000	OER free	A	R

EMMT-1050	Fundamentals of Fluid Power Systems								
	None		No Publisher			1000000000000	OER free	A	R

Write What Matters	Minervini, A, Long, L., Gladd, J.	OER	2020	1st			*OER	A	R
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ENGL-1030		English Composition II							
Deliberate Rhetoric OER Materials	Kock, C.	University of Windsor	2017	Vol. 5			*OER	A	R
Write What Matters	Minervini, A, Long, L., Gladd, J.	OER	2020	1st			*OER	A	R

ENGL-2050		American Literature I							
Becoming America	Kurant, W.	Galileo Open Learning Materials	2019				*OER	A	R

ENGL-2070		American Literature II							
Writing the Nation	Bertke, A., Bleil, R.	Galileo Open Learning Materials	2015				*OER	A	R

ENGL-2150		Technical Writing							
Technical Writing	Gross, A., Hamlin, A. Merck, B., Rubio, C., Naas, J., Savage, M., DeSilva, M.	Open Textbooks	2016	1st			*OER	A	R

ENGL-9920		Combined ENGL1010 & ENGL0010							
Write What Matters	Minervini, A, Long, L., Gladd, J.	OER	2020	1st			*OER	A	R

ENGR									
ENGR-1010		Introduction to Engineering							
None		No Publisher				1000000000 000	OER free	A	R

External USB 3.0 Solid State Drive					8780000191 138	500 Gigabytes or larger	A	R
None		No Publisher			1000000000 000	OER free	A	R

ITEC-2703	Certification Prep for Linux+							
None		No Publisher			1000000000 000	OER free	A	R

ITEC-2710	Certification Preparation for CCNA Security							
None		No Publisher			1000000000 000	OER free	A	R

ITEC-2711	Certification Preparation for Certified Ethical Hacker (CEH)							
None		No Publisher			1000000000 000	OER free	A	R

ITEC-2712	Certification Preparation for Computer Hacking Forensic Investigator (CHFI)							
None		No Publisher			1000000000 000	OER free	A	R

ITEC-2713	Certification Preparation for Cloud+							
None		No Publisher			1000000000 000	OER free	A	R

ITEC-2980	Cooperative Work Experience							
None		No Publisher			1000000000 000	OER free	A	R

MATH								
MATH-0065	Algebra for Applied Geometry & Trigonometry							
None		No Publisher			1000000000 000	OER free	A	R

MECT								
MECT-1910	Introduction to Project Design							
None		No Publisher			1000000000 000	OER free	A	R

Intro to Ethics	Ohio Open Ed Collaborative	Ohio Link OER Commons	2018	1st		*OER	A	R
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POLT								
POLT-1010	American National Government							
American Government	Open Stax College	Open Stax	2019	2nd		*OER	A	R

PSYC								
PSYC-1010	Introduction to Psychology							
Introduction to Psychology 2nd Ed.	Open Stax College	Open Stax	2020	2nd		*OER	A	R

PSYC-2010	Human Growth and Development							
Lifespan Development	Lumen Learning	Lumen Learning	2019			*OER	A	R

PSYC-2030	Child Psychology							
Child Developmental Psychology	Pasadena City College	OER Digital	2024	1st		*OER Download Free Online materials with OER link	A	R

PSYC-2050	Psychopathology							
Abnormal Psychology	Lumen Learning	Lumen Learning	2019			*OER	A	R

PSYC-2090	Social Psychology							
Social Psychology	Jennifer Croyle	LibreTexts	2025	1st		*OER	A	R

PSYC-2100	Personality Theory							
Personality Theory	Allen, C.	Pressbooks	2020	1st		*OER	A	R
Personality Theory	Kelland, M.	OER commons	2017	1st		*OER	A	R

RADS									
RADS-1220		Clinical Practicum 2							
	None		No Publisher			1000000000 000	OER free	A	R

RADS-2321		Clinical Practicum 3							
	None		No Publisher			1000000000 000	OER free	A	R

RADS-2420		Clinical Practicum 4							
	None		No Publisher			1000000000 000	OER free	A	R

RNUR									
RNUR-1012		Nursing Fundamentals I							
	NCSC Kaplan RN Program					8780000203 428	Required for all RN courses and should only be purchased once per semester.	A	R
	Comprehensive Review for the NCLEX-RN Examination	Saunders	Saunders	2023	9th	9780323795 302	Purchased in RNUR1012, PNUR1012	A	O
	Test Success: Clinical Judgment and Test-Taking Strategies	Nugent, Davis and Vitale	FA Davis	2023	10th	9781719647 243	Purchased in RNUR 1012	A	R
	Nursing Health Alterations	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	1st		*OER	A	R
	Nursing Management and Professional Concepts	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R

Nursing Assistant	Reuter, Myra Sandquist	WisTech Open	2023	1st		*OER	A	R
Nursing Skills	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2023	2nd		*OER	A	R
Nursing Fundamentals	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R
Lippicott CoursePoint+ Enhanced for Brunner & Suddarth's Textbook of Medical-Surgical Nursing	Hinkle, Cheever, Overbaugh	Wolter's Kluwer	2025	16th	9781975274 467	Purchased in RNUR 1012	A	O

RNUR-1014		Nursing Fundamentals II								
	Lippicott CoursePoint+ Enhanced for Brunner & Suddarth's Textbook of Medical-Surgical Nursing	Hinkle, Cheever, Overbaugh	Wolter's Kluwer	2025	16th	9781975274 467	Purchased in RNUR 1012	A		R
	NCSC Kaplan RN Program					8780000203 428	Required for all RN courses and should only be purchased once per semester.	A		R
	Comprehensive Review for the NCLEX-RN Examination	Saunders	Saunders	2023	9th	9780323795 302	Purchased in RNUR1012, PNUR1012	A		C
	Test Success: Clinical Judgment and Test-Taking Strategies	Nugent, Davis and Vitale	FA Davis	2023	10th	9781719647 243	Purchased in RNUR 1012	A		R
	Dimensional analysis for meds: refocusing on essential metric calculations	Curren, Anna M.	Jones & Bartlett Learning	2022	6th	9781284248 623	Purchased in RNUR 1030	A		R
	Pharmacology and the Nursing Process	Lilley, Rainforth-Collins, Harrington & Snyder	Elsevier	2026	11th	9780443119 415	Purchased in PNUR/RNUR 1030	A		R

Nursing Health Alterations	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	1st		*OER	A	R
Nursing Management and Professional Concepts	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R
Nursing Assistant	Reuter, Myra Sandquist	WisTech Open	2023	1st		*OER	A	R
Nursing Skills	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2023	2nd		*OER	A	R
Nursing Fundamentals	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R

RNUR-1052		Health Alterations I							
	Pharmacology and the Nursing Process	Lilley, Rainforth-Collins, Harrington & Snyder	Elsevier	2026	11th	9780443119415	Purchased in PNUR/RNUR 1030	A	R
	Test Success: Clinical Judgment and Test-Taking Strategies	Nugent, Davis and Vitale	FA Davis	2023	10th	9781719647243	Purchased in RNUR 1012	A	R
	NCSC Kaplan RN Program					8780000203428	Required for all RN courses and should only be purchased once per semester.	A	R
	Prioritization, Delegation & Assignment: Practice Exercises for NCLEX-RN Exam	LaCharity, Kumagai and Hosler	Elsevier	2025	6th	9780443112638	Purchased in RNUR 2032/2034, RNUR 2052/2054	A	R

Comprehensive Review for the NCLEX-RN Examination	Saunders	Saunders	2023	9th	9780323795302	Purchased in RNUR1012, PNUR1012	A	R
Lippicott CoursePoint+ Enhanced for Brunner & Suddarth's Textbook of Medical-Surgical Nursing	Hinkle, Cheever, Overbaugh	Wolter's Kluwer	2025	16th	9781975274467	Purchased in RNUR 1012	A	R
Nursing Fundamentals	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R
Dimensional analysis for meds: refocusing on essential metric calculations	Curren, Anna M.	Jones & Bartlett Learning	2022	6th	9781284248623	Purchased in RNUR 1030	A	R

RNUR-1054		Health Alterations II								
	NCSC Kaplan RN Program					8780000203428	Required for all RN courses and should only be purchased once per semester.	A	R	
	Lippicott CoursePoint+ Enhanced for Brunner & Suddarth's Textbook of Medical-Surgical Nursing	Hinkle, Cheever, Overbaugh	Wolter's Kluwer	2025	16th	9781975274467	Purchased in RNUR 1012	A	R	
	Nursing Fundamentals	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R	
	Prioritization, Delegation & Assignment: Practice Exercises for NCLEX-RN Exam	LaCharity, Kumagai and Hosler	Elsevier	2025	6th	9780443112638	Purchased in RNUR 2032/2034, RNUR 2052/2054	A	R	
	Comprehensive Review for the NCLEX-RN Examination	Saunders	Saunders	2023	9th	9780323795302	Purchased in RNUR1012, PNUR1012	A	R	
	Dimensional analysis for meds: refocusing on essential metric calculations	Curren, Anna M.	Jones & Bartlett Learning	2022	6th	9781284248623	Purchased in RNUR 1030	A	R	

Pharmacology and the Nursing Process	Lilley, Rainforth-Collins, Harrington & Snyder	Elsevier	2026	11th	9780443119415	Purchased in PNUR/RNUR 1030	A	R
Test Success: Clinical Judgment and Test-Taking Strategies	Nugent, Davis and Vitale	FA Davis	2023	10th	9781719647243	Purchased in RNUR 1012	A	R

RNUR-1125		Transition Concepts in Nursing						
NCSC Kaplan RN Program					8780000203428	Required for all RN courses and should only be purchased once per semester.	A	R
Nursing Skills	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2023	2nd		*OER	A	R
Nursing Management and Professional Concepts	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R
Nursing Advanced Skills	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2023	1st		*OER	A	R
Nursing Pharmacology	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2023	2nd		*OER	A	R
Davis's Drug Guide for Nurses	Vallerand, April Hazard; Sanoski, Cynthia A.	F.A. Davis Company	2024	19th	9781719650038		A	R
Nursing Health Alterations	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	1st		*OER	A	R

Lippicott CoursePoint+ Enhanced for Brunner & Suddarth's Textbook of Medical-Surgical Nursing	Hinkle, Cheever, Overbaugh	Wolter's Kluwer	2025	16th	9781975274 467	Purchased in RNUR 1012	A	R
Test Success: Clinical Judgment and Test-Taking Strategies	Nugent, Davis and Vitale	FA Davis	2023	10th	9781719647 243	Purchased in RNUR 1012	A	O
Dimensional analysis for meds: refocusing on essential metric calculations	Curren, Anna M.	Jones & Bartlett Learning	2022	6th	9781284248 623	Purchased in RNUR 1030	A	O
Comprehensive Review for the NCLEX-RN Examination	Saunders	Saunders	2023	9th	9780323795 302	Purchased in RNUR1012, PNUR1012	A	R
Pharmacology and the Nursing Process	Lilley, Rainforth-Collins, Harrington & Snyder	Elsevier	2026	11th	9780443119 415	Purchased in PNUR/RNUR 1030	A	O
From LPN to RN Role Transitions	L. Claywell	Elsevier	2024	6th	9780443105 241		A	R
Nursing Fundamentals	Ernstmeyer, Kimberly & Christman, Elizabeth	WisTech Open	2024	2nd		*OER	A	R
Nursing Assistant	Reuter, Myra Sandquist	WisTech Open	2023	1st		*OER	A	R

RNUR-3010	Professional Nursing Practice								
	American Psychological Association Publication Manual	American Psychological Association	American Psychological Association	2020	7th	9781433832161	Purchased in RNUR 3010	A	R
	Transitions to Professional Nursing Practice-OER Materials	Murphy, Jamie	State University of New York OER Services	2020	2nd edition	9781641760904	*OER	A	R

RNUR-3040	Community Health Nursing
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Population Health for Nurses - OER Materials	Ochs, J., Roper, S.L., and Schwartz, S. M.	OpenStax	2024	1st		*OER	A	R
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SOCY

SOCY-1010		Introduction to Sociology							
	Intro to Sociology	Open Stax College	Open Stax	2021	3rd		*OER	A	R

SOCY-2010		Cultural Diversity and Racism							
	Racial & Ethnic Diversity	Matthew Hollander	Pressbooks	2021			*OER	A	R

SPAN

SPAN-1010		Beginning Spanish I							
	Chevere Introductory Spanish I	Erica Brown, Alejandra Escudero, María Cristina Montoya, & Elizabeth Small	OER SUNY	2025	1st		*OER Students download using link	A	R

SPAN-1020		Beginning Spanish II							
	Chevere Introductory Spanish II	Erica Brown, Alejandra Escudero, María Cristina Montoya, & Elizabeth Small	OER SUNY	2025	1st		*OER Student download using link	A	R

STAT

STAT-1010	Probability and Statistics
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Online Access Code thru WebAssign for Homework	Web Assign provider	Open Stax			9781337777186	For online, hybrid sections & M. Enders (CCP Colonel Crawford)	A	R
Introductory Statistics	Open Stax College	Open Stax	2013			*OER	A	O
Calculator					8780000100116	Check course syllabus for calculator requirements	A	R

STAT-9920		Algebra for Probability & Statistics and Probability and Statistic Co Requisite Lab						
Introductory Statistics	Open Stax College	Open Stax	2013			*OER	A	O
Calculator					8780000100116	Check course syllabus for calculator requirements	A	R
Online Access Code thru WebAssign for Homework	Web Assign provider	Open Stax			9781337777186	For online, hybrid sections & M. Enders (CCP Colonel Crawford)	A	R

VCMT									
VCMT-2060		Principles of Printing Technology							
	None		No Publisher			1000000000000	OER free	A	R

VCMT-2700		Capstone Multimedia Portfolio							
	None		No Publisher			1000000000 000	OER free	A	R

VCMT-2800		Cooperative Work Experience								
	None		No Publisher			1000000000 000	OER free	A	R	

VCMT-2850		Seminar								
	None		No Publisher			1000000000 000	OER free	A	R	

The Treasurer's Report

with Dashboard Analysis

for the Period Ending

September 30, 2026

North Central State College
Analysis of Current Revenue and Expenditures
Period Ending September 30, 2026

	<u>Jul-26</u>	<u>Aug-26</u>	<u>Sep-26</u>	<u>Current YTD</u>	<u>Budget Release</u>	<u>Variance Favorable / (Unfavorable)</u>	<u>Beginning Budget</u>	<u>Prior YTD</u>	<u>Current vs. Prior</u>
<u>Revenues:</u>									
State Share of Instruction	\$865,407	\$865,407	\$865,407	\$2,596,221	2,595,402	\$819	10,381,609	\$2,491,857	\$104,364
Student Tuition and Fees	5,698,096	\$807,625	\$218,204	6,723,925	7,221,339	(497,414)	12,450,584	6,596,306	127,618
Other Revenues	(13,170)	\$67,777	(\$17,544)	37,063	209,550	(172,487)	838,200	275,325	(238,262)
University Center	0	\$0	\$0	0	0	0	0	0	0
Capital Debt Service	0	\$0	\$0	0	0	0	20,000	0	0
Child Development Center	6,635	66,267	146,846	219,748	194,339	25,409	777,356	260,992	(41,244)
Workforce & Community Development	636	4,211	15,103	19,950	84,404	(64,454)	337,615	42,211	(22,262)
Facilities	0	2,973	\$3,935	6,908	0	6,908	0	15,775	(8,867)
Fund Balance	0	0	0	0	0	0	0	0	0
Total Revenues	\$6,557,603	\$1,814,260	\$1,231,951	\$9,603,814	\$10,305,034	(\$701,220)	\$24,805,364	\$9,682,467	(\$78,653)
<u>Expenditures:</u>									
Payroll	\$437,248	\$511,041	\$731,821	1,680,109.85	1,916,030	\$235,920	\$9,206,013	\$1,737,292	\$57,182
Fringes	203,863	\$278,788	\$279,652	762,302.90	1,082,151	\$319,848	4,689,321	767,942	5,639
Printing	2,214	\$1,233	\$1,851	5,297.25	8,463	\$3,165	33,850	13,724	8,426
Advertising	1,565	\$9,965	\$1,400	12,930.00	40,125	\$27,195	160,500	20,689	7,759
Postage	0	\$10,000	\$0	10,000.00	12,500	\$2,500	50,000	266	(9,734)
Shared Campus Expense	0	\$15,566	\$0	15,566.25	0	(\$15,566)	1,100,000	410	(15,157)
Professional Development	19,803	\$1,562	\$2,370	23,733.85	104,590	\$80,856	418,360	23,182	(552)
Grants and Scholarships	40,001	\$1,083	\$154,076	195,159.98	562,500	\$367,340	2,250,000	141,557	(53,603)
Equipment Lease and Rental	0	\$0	\$5,824	5,823.94	26,050	\$20,226	104,200	17,838	12,014
New Equipment	18,049	\$16,242	\$34,263	68,553.50	223,044	\$154,491	892,176	22,082	(46,472)
Professional Fees	16,884	\$13,659	\$671	31,214.04	112,006	\$80,791	448,022	51,663	20,449
All Other Expenses	249,377	929,785	262,392	1,441,554.54	762,723	(\$678,831)	3,050,893	1,663,203	221,648
Child Development Center	33,479	76,748	49,677	159,904.19	188,781	\$28,877	810,319	168,010	8,106
Corporate	6,225	10,166	12,086	28,477.37	25,439	(\$3,039)	165,544	41,138	12,660
Facilities	91,779	101,413	96,783	289,975.57	327,213	\$37,238	1,376,166	277,406	(12,569)
Total Expenditures	\$1,120,487	\$1,977,251	\$1,632,866	\$4,730,603	\$5,391,615	\$661,012	\$24,755,364	\$4,946,401	\$215,798
Excess (Deficit)	\$5,437,116	(\$162,991)	(\$400,915)	\$4,873,211	\$4,913,419	(\$40,208)	\$50,000	\$4,736,066	\$137,145

Total Investment Balance - \$15,024,942 (\$3,392,570 - Star Ohio and \$11,632,372 - Park National)

North Central State College
All Other Expenses
Period Ending September 30, 2026

	<u>Jul-26</u>	<u>Aug-26</u>	<u>Sep-26</u>	<u>Current</u> <u>YTD</u>	<u>Budget</u> <u>Release</u>	<u>Variance</u> <u>Favorable /</u> <u>(Unfavorable)</u>	<u>Beginning</u> <u>Budget</u>
Office Supplies	48.00	849.67	214.75	1,112.42	3,206.25	2,093.83	12,825.00
Instructional Supplies - Lecture	0.00	0.00	87.90	87.90	9,299.25	9,211.35	37,197.00
Paper Supplies	0.00	0.00	0.00	0.00	3,000.00	3,000.00	12,000.00
Other Supplies	1,667.80	(1,507.65)	16,016.92	16,177.07	7,403.75	(8,773.32)	29,615.00
Instructional Supplies - Lab	27,869.11	31,027.95	10,935.32	69,832.38	93,862.00	24,029.62	375,448.00
Travel	95.90	(95.90)	1,724.88	1,724.88	8,707.50	6,982.62	34,830.00
Non-Inventory Software (501)	0.00	7,000.00	1,858.20	8,858.20	3,408.75	(5,449.45)	13,635.00
Non-Inventory Books	0.00	0.00	0.00	0.00	375.00	375.00	1,500.00
Equipment Maintenance	5,295.00	0.00	3,898.70	9,193.70	16,802.75	7,609.05	67,211.00
Software Upgrade/Maintenance	94,051.30	774,047.98	104,594.40	972,693.68	318,350.25	(654,343.43)	1,273,401.00
Building Maintenance	20,286.90	(20,286.90)	4,269.67	4,269.67	3,750.00	(519.67)	15,000.00
Vehicle Maintenance	0.00	355.92	85.21	441.13	3,250.00	2,808.87	13,000.00
Telephone	0.00	1,405.14	1,208.67	2,613.81	31,750.00	29,136.19	127,000.00
Cell Phones	0.00	832.91	0.00	832.91	3,250.00	2,417.09	13,000.00
Pagers	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Security	0.00	439.45	0.00	439.45	750.00	310.55	3,000.00
Internet Connection	2,080.44	1,080.44	2,080.44	5,241.32	20,000.00	14,758.68	80,000.00
License Fees	0.00	0.00	157.00	157.00	1,034.25	877.25	4,137.00
Bank Fees - General	738.99	737.19	1,261.86	2,738.04	2,300.00	(438.04)	9,200.00
Bank Fees - Credit	0.00	1,827.99	5,618.40	7,446.39	13,000.00	5,553.61	52,000.00
Insurance	0.00	103,647.00	0.00	103,647.00	44,555.00	(59,092.00)	178,220.00
Shipping/Freight	0.00	0.00	0.00	0.00	1,000.00	1,000.00	4,000.00
Sponsored/Donated	800.00	800.00	0.00	1,600.00	2,800.00	1,200.00	11,200.00
Commencement	0.00	(632.55)	0.00	(632.55)	6,025.00	6,657.55	24,100.00
Catering	0.00	211.43	2,537.98	2,749.41	2,921.00	171.59	11,684.00
Subscriptions	2,443.00	0.00	99.99	2,542.99	2,300.00	(242.99)	9,200.00
Dues	94,497.81	14,486.00	520.50	109,504.31	38,814.50	(70,689.81)	155,258.00
Program Development	0.00	0.00	0.00	0.00	125.00	125.00	500.00
Recruitment	0.00	0.00	0.00	0.00	750.00	750.00	3,000.00
Other Expense	0.00	14,118.18	101,406.78	115,524.96	93,683.00	(21,841.96)	374,732.00
Bad Debt Expense	(0.01)	73.01	3,436.81	3,509.81	26,250.00	22,740.19	105,000.00
Collection Costs	(497.13)	(632.23)	378.02	(751.34)	0.00	751.34	0.00
	249,377.11	929,785.03	262,392.40	1,441,554.54	762,723.25	(678,831.29)	3,050,893.00

North Central State College
Period Ending September 30, 2026

	<u>Jul-26</u>	<u>Aug-26</u>	<u>Sep-26</u>	<u>Current YTD</u>	<u>Beginning Budget</u>	<u>Budget Release</u>	<u>Variance Favorable / (Unfavorable)</u>	<u>Prior YTD</u>	<u>Current vs. Prior</u>
Child Development Center									
Revenues	\$ 6,635	\$ 66,267	\$ 146,846	219,748	\$ 777,356	\$ 194,339	\$ 25,409	\$ 260,992	\$ (41,244)
Payroll	22,021	35,406	\$ 30,829	88,256	421,363	\$ 97,238	8,981	90,132	1,875
Fringes	9,261	39,691	\$ 13,346	62,298	296,166	\$ 68,346	6,048	63,662	1,364
Non-Payroll	2,197	1,652	\$ 5,502	9,350	92,790	\$ 23,198	13,847	14,217	4,867
Total Expenses	33,479	76,748	49,677	159,904	810,319	188,781	28,877	168,010	8,106
Excess (Deficit)	\$ (26,844)	\$ (10,482)	\$ 97,169	\$ 59,844	\$ (32,963)	\$ 5,558	\$ 54,286	\$ 92,982	\$ (33,138)
Non-Credit Training									
Workforce & Skills Max Training									
Revenues	\$ 636	\$ 4,211	\$ 6,953	11,800	\$ 235,351	\$ 58,838	\$ (47,038)	\$ 22,120	\$ (10,320)
Payroll	2,871	3,118	\$ 3,687	9,677	56,743	\$ 13,095	3,418	0	(9,677)
Fringes	1,205	1,653	\$ 1,740	4,598	24,534	\$ 5,662	1,064	0	(4,598)
Non-Payroll	2,150	1,963	\$ 608	4,721	26,730	\$ 6,683	1,962	1,601	(3,120)
	6,225	6,734	6,036	18,995	108,007	25,439	6,444	1,601	(17,394)
Excess (Deficit)	(5,589)	(2,523)	917	(7,195)	127,344	33,399	(40,594)	20,519	(27,714)
Engineering, Business & Criminal Justice									
Revenues	\$ -	\$ -	\$ 3,350	3,350	\$ 102,264	\$ 25,566	\$ (22,216)	\$ 20,092	\$ (16,742)
Payroll	0	764	\$ 2,087	2,852	6,240	\$ 1,440	(1,412)	21,919	19,067
Fringes	0	118	\$ 323	441	963	\$ 222	(218)	5,528	5,088
Non-Payroll	0	550	\$ -	550	0	\$ -	(550)	12,089	11,539
	0	1,433	2,410	3,843	7,203	1,662	(2,180)	39,537	35,694
Excess (Deficit)	0	(1,433)	940	(493)	95,061	23,904	(24,396)	(19,445)	18,952
Health Sciences									
Revenues	\$ -	\$ -	\$ 4,800	4,800	\$ -	\$ -	\$ 4,800	\$ -	\$ 4,800
Payroll	0	0	\$ 1,920	1,920	4,480	\$ 1,034	(886)	0	(1,920)
Fringes	0	0	\$ 297	297	627	\$ 145	(152)	0	(297)
Non-Payroll	0	2,000	\$ 1,423	3,423	8,300	\$ 2,075	(1,348)	0	(3,423)
	0	2,000	3,640	5,640	13,407	3,254	(2,386)	0	(5,640)
Excess (Deficit)	0	(2,000)	1,160	(840)	(13,407)	(3,254)	2,414	0	(840)
Turbo Cert - Crawford Success Center									
Revenues	\$ -	\$ -	\$ -	0	\$ -	\$ -	\$ -	\$ -	\$ -
Payroll	0	0	\$ -	0	13,713	\$ 3,164	3,164	0	0
Fringes	0	0	\$ -	0	2,119	\$ 489	489	0	0
Non-Payroll	0	0	\$ -	0	21,095	\$ 5,274	5,274	0	0
	0	0	0	0	36,926	8,927	8,927	0	0
Excess (Deficit)	0	0	0	0	(36,926)	(8,927)	8,927	0	0
Total Non-Credit Training	(5,589)	(5,955)	3,017	(8,528)	172,071	45,122	(53,650)	1,074	(9,601)



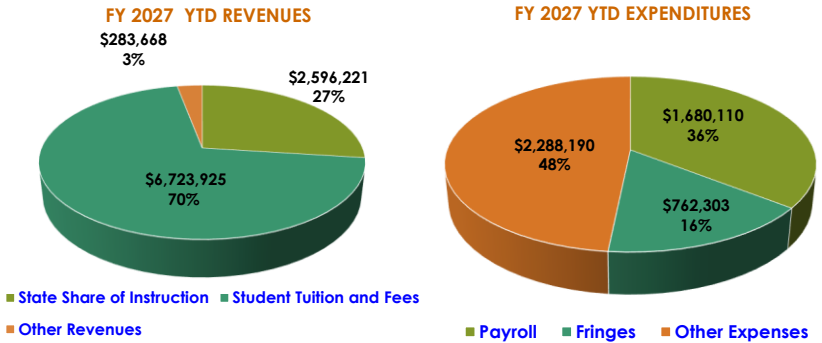
North Central State College

Fiscal Year 2027

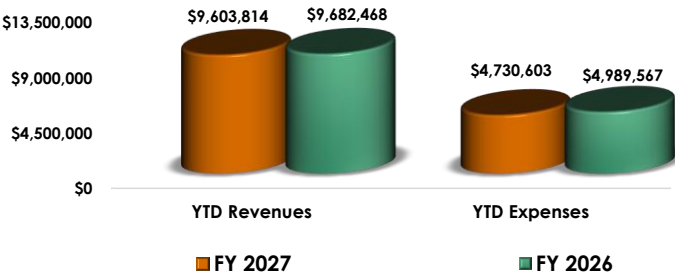
Financial Update

Revenues - Expenditures Summary

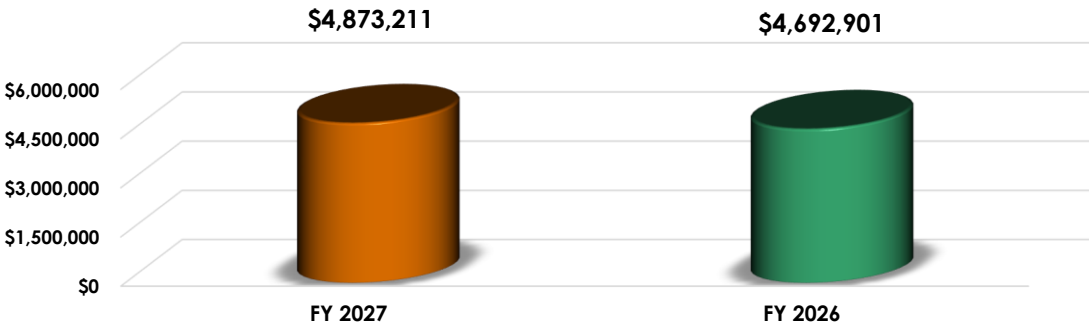
	Approved Budget	September	YTD	% of Total
REVENUES	\$24,805,364	\$1,231,951	\$9,603,814	38.7%
EXPENDITURES	\$24,755,364	\$1,632,866	\$4,730,603	19.1%
TOTAL MARGIN		(\$400,915)	\$4,873,211	



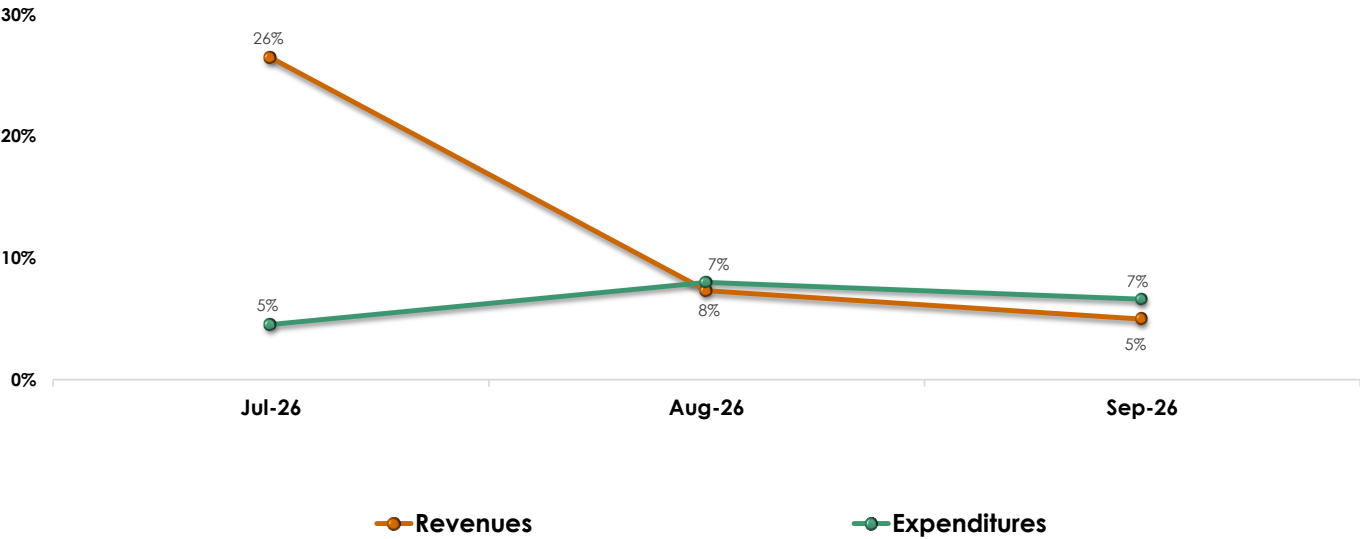
Year-To-Date Revenues & Expenditures Update



Total Margin



FY 2027 Percent of Revenues & Expenditures





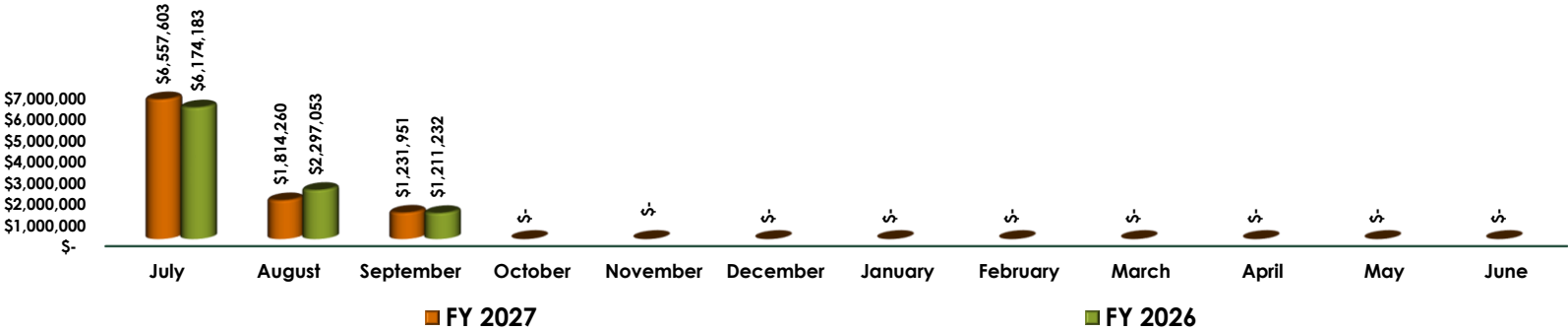
North Central State College

Fiscal Year 2027

YTD Thru September 2026 Financial Update

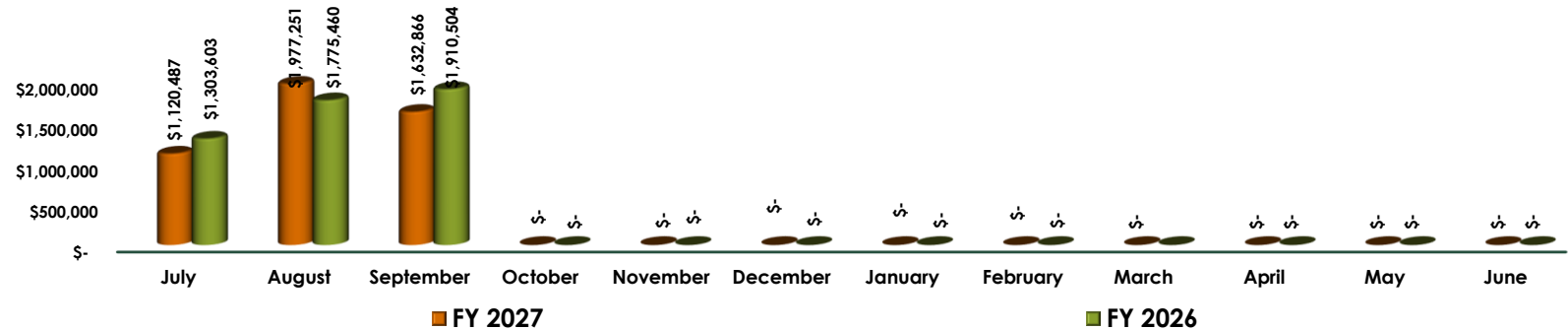
Revenues

	July	August	September	October	November	December	January	February	March	April	May	June
FY 2027	\$ 6,557,603	\$ 1,814,260	\$ 1,231,951	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FY 2026	\$ 6,174,183	\$ 2,297,053	\$ 1,211,232									
% Variation	6%	-21%	2%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!

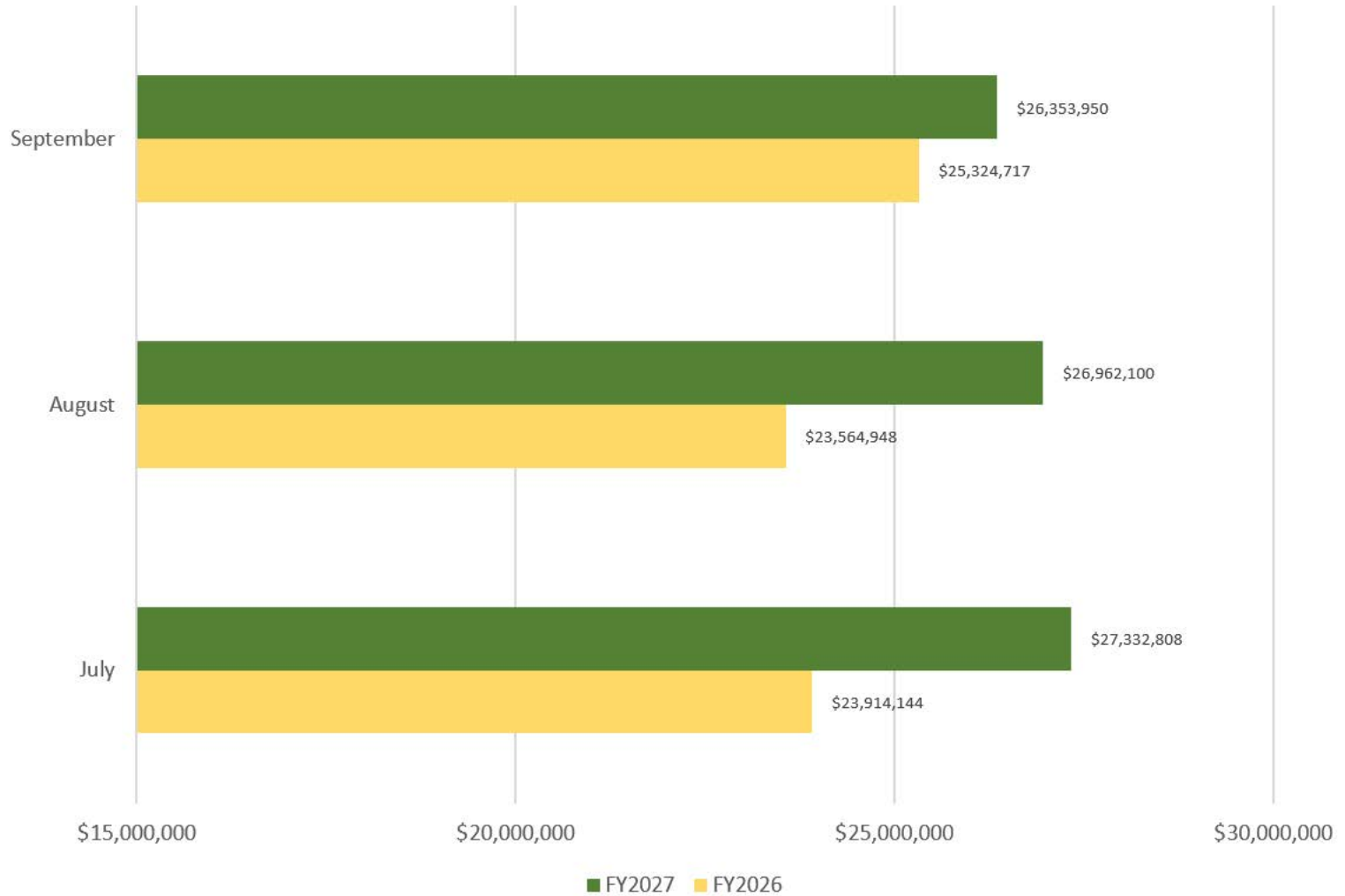


Expenditures

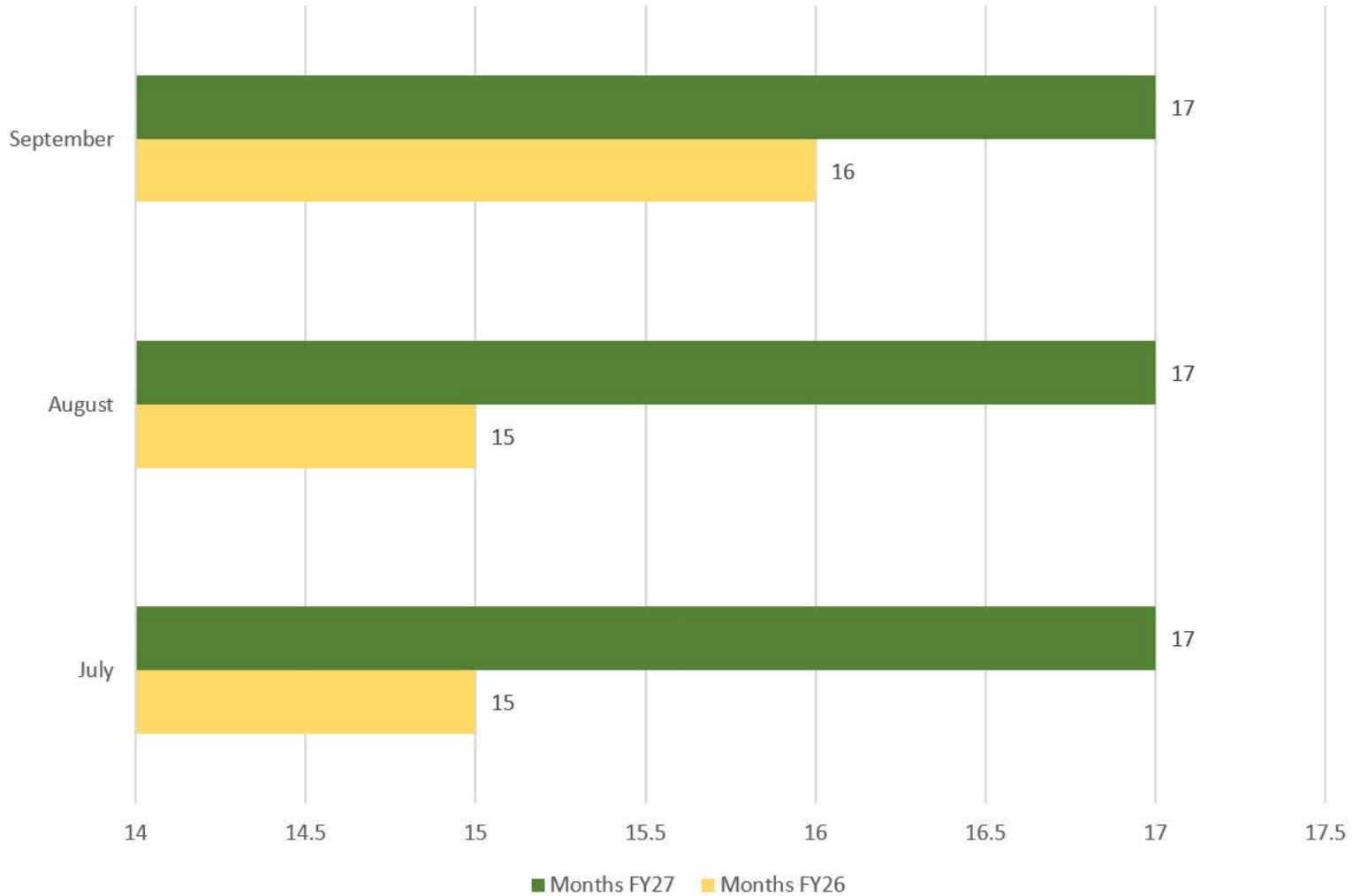
	July	August	September	October	November	December	January	February	March	April	May	June
FY 2027	\$ 1,120,487	\$ 1,977,251	\$ 1,632,866	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
FY 2026	\$ 1,303,603	\$ 1,775,460	\$ 1,910,504	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
% Variation	-14%	11%	-15%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!



Total Cash on Hand



Months of Cash on Hand



**NORTH CENTRAL STATE COLLEGE
GOVERNANCE PROCESS POLICY 2.7
BOARD OF TRUSTEES ANNUAL AGENDA/CALENDAR
Fiscal Year 2027**

NOTE: Highlighted areas are months/activities that have already passed

June 2026:	BOT does not meet in June for summer break
July 2026:	Campus Completion Plan Update (due in even-numbered years) Board of Trustees Annual Planning Retreat President/CEO's Monitoring Report/Sustainability Presentation PolGov Policy Review (1.0, 1.1, 1.2, 1.3, 1.4 & 1.5) Acceptance of Annual Monitoring Report Review Board Annual Self-Reflection Questionnaire Trends Results Development/Approval of Board Annual Agenda/Calendar for 2026-2027
August 2026:	President's Performance Evaluation/Contract/Compensation PolGov Rehearsal Scenario (3.19) PolGov Policy Review (3.3 & 3.4) BOT Self-Assessment Survey Trends Report (2 nd Quarter) Low Enrollment and Duplicative Courses and Program Report (every 3 years; Next Report Due in August of 2028) Board-Ownership Linkage Activity:
September 2026:	PolGov Rehearsal Scenario (5.9) PolGov Policy Review (4.0, 4.1 & 4.2) Review Remaining Annual Ethics/SB1 Training Requirements Board-Ownership Linkage Activity: Ohio Trustees Conference
October 2026 Rescheduled to November 2026	Nominating Committee reports <i>expiring terms</i> to the Board Nominating Committee reports <i>Confirmation of Officers</i> for 2027 Annual Report of Efficiency Review (every year, routinely in October) General Education Curriculum Review – HB96 (due December 2, 2026) PolGov Rehearsal Scenario (3.10) PolGov Policy Review (4.3, 4.4 & 4.5) BOT Self-Assessment Survey Trends Report (3 rd Quarter) Board-Ownership Linkage Activity: OACC Visit (Avi Zaffini) Board-Ownership Linkage Activity: Link-n-Learn (Avita HS, Ontario)
November 2026	OACC Annual Conference
December 2026	Audit Report presented to Board (privately) and (publicly) Conclude Confirmation of BOT Officers & Approvals for Reappointment Annual Report of Efficiency Review (every year, routinely in October) Approval of Curriculum for 2026 Fall Semester PolGov Rehearsal Scenario (3.17) PolGov Policy Review (4.6, 4.7 & 4.8) Board-Ownership Linkage Activity: Employee Appreciation Banquet Board-Ownership Linkage Activity: NCSC/OSU-M Joint Board Meeting Deadline for BOT Annual Ethics/SB1 Training Requirements

January 2027:	<p>All Board appointments are official and begin on the 17th</p> <p>Installation/Confirmation of BOT Officers (installation - odd year)</p> <p>Reorganization of Board Committees (Nominating & Executive)</p> <p>PolGov Rehearsal Scenario (TBD)</p> <p>PolGov Policy Review (4.9) Emergency Executive Succession Plan</p> <p>Emergency Executive Succession Plan Statement (President/CEO)</p> <p>BOT Self-Assessment Survey Trends Report (4th Quarter)</p> <p>Develop a Plan for Trustee Ethics & SB1 Training for 2027</p> <p>Board-Ownership Linkage Activity Discussion</p>
February 2027:	<p>PolGov Rehearsal Scenario (TBD)</p> <p>PolGov Policy Review (2.0, 2.1 & 2.2)</p> <p>Board-Ownership Linkage Activity Discussion</p>
March 2027:	<p>General Education Curriculum Changes – HB96</p> <p>PolGov Rehearsal Scenario (TBD)</p> <p>PolGov Policy Review (2.3, 2.4 & 2.5)</p> <p>Board-Ownership Linkage Activity Discussion</p>
April 2027:	<p>PolGov Rehearsal Scenario (TBD)</p> <p>PolGov Policy Review (2.7, 2.8 & 2.9)</p> <p>Community Connections Activity: NCO Hall of Excellence</p> <p>BOT Self-Assessment Survey Trends Report (1st Quarter)</p> <p>Determine BOT Annual Evaluation Tool to be used at retreat</p> <p>Board-Ownership Linkage Activity Discussion</p> <p>Student Interaction: Honors College Presentation(s)</p>
May 2027:	<p>Operating Budget Presentation/Approval for coming fiscal year</p> <p>Investment Policy Approval</p> <p>Approval of Curriculum for 2027 Spring Semester</p> <p>PolGov Rehearsal Scenario (TBD)</p> <p>PolGov Policy Review (3.0, 3.1 & 3.2)</p> <p>Distribute Board Annual Self-Assessment Tool</p> <p>Review/Draft Board Annual Calendar (Official adoption at July Retreat)</p> <p>Deadline for filing Annual Financial Disclosure Statements (May 15th)</p> <p>OACC Annual Event for Board Members</p> <p>Board-Ownership Linkage Activity Discussion</p>
June 2027:	<p>BOT will not meet in June for summer break</p>
July 2027:	<p>Approval/Submission: College Campus Completion Plan (even years)</p> <p>Board of Trustees Annual Planning Retreat</p> <p>President/CEO's Monitoring Report Presentation</p> <p>PolGov Policy Review (1.0, 1.1, 1.2, 1.3, 1.4 & 1.5)</p> <p>Review Board Self-Assessment Tool Results</p> <p>Development/Approval of Board Annual Calendar for coming year</p>

Board-Ownership Linkage Activities for Future Consideration:

1. University Hospitals Samaritan Medical Center (Ashland)
2. Avita Health Systems (Ontario) – November 4, 2026

Review of Actionable Items

	Topic	Action Date	POC/Resp.
1.	Whether attendance at the ODHE Trustee Conference satisfied SB1 Requirements	November 2026	S. Williams
2.	Follow up with Avi Zaffini and Sandy Barber about attending the next Board meeting	October 2026	S. Williams
3.	Avita board meeting logistics follow up	October 2026	S. Williams
4.	HB96: General Education Curriculum Review	December 2, 2026	D. Diab/K. Gray
5.	HB96: General Education Curriculum Changes	March 24, 2027 <i>Due: June 30, 2027</i>	D. Diab/K. Gray
6.			



North Central State College

BOARD OF TRUSTEES 2026 Policy Governance Training Schedule

<u>NCState Meeting Date</u>	<u>Principle Discussion</u>	<u>Discussion Leader</u>	<u>PolGov Policy Review</u>	<u>Discussion Leader</u>
January 21, 2026	Rehearsal Scenario 6.3	S. Stone	4.9 Executive Limitations	M. Masters
February 25, 2026	Rehearsal Scenario 5.5	P. Williams	2.0, 2.1, 2.2 Governance Process	K. Aspin
March 25, 2026	Rehearsal Scenario 4.2	E. Morando	2.3, 2.4, 2.5 Governance Process	L. Nelson
April 22, 2026	Rehearsal Scenario 3.7	K. Winkle	2.6, 2.7, 2.8, 2.9 Governance Process	D. Patton
May 27, 2026	Rehearsal Scenario 6.10	M. Masters	3.0, 3.1, 3.2 Board-CEO Relationship	D. McElfresh
<i>July 22, 2026</i>	<i>None Scheduled</i>	<i>Planning Retreat</i>	1.0, 1.1, 1.2, 1.3, 1.4, & 1.5	<i>Planning Retreat</i>
August 26, 2026	Rehearsal Scenario 3.19	K. Aspin	3.3, 3.4 Board-CEO Relationship	S. Stone
September 23, 2026	Rehearsal Scenario 5.9	L. Nelson	4.0, 4.1, 4.2 Board-CEO Relationship	P. Williams
October 28, 2026 November 4, 2026	Rehearsal Scenario 3.10	D. Patton L. Nelson	4.3, 4.4, 4.5 Executive Limitations	K. Winkle
December 2, 2026	Rehearsal Scenario 3.17	D. McElfresh	4.6, 4.7, 4.8 Executive Limitations	E. Morando
NOTE: ENDS Policies 1.0, 1.1, 1.2, 1.3, & 1.4 will be reviewed throughout the year and discussed at the July BOT Planning Retreat.				

REHEARSAL WORKSHEET

Rehearsal 3.10

TITLE: We Like and Trust Our CEO: Isn't That Governance?

SCENARIO: A board hired a CEO who was formerly the board chair and is a close personal friend of many board members. CEO actions that appear noncompliant with policy are rarely questioned, and when some board members raise concerns, the majority response is that "we trust her." What should the concerned board members do?

Resolve this scenario by answering the following questions:

1. What has the board already said in its relevant policies?

Ends: N/A

Executive Limitations: N/A

Board-Management Delegation: The board's sole official connection to operations is the CEO ([3.0](#)). The board will view CEO performance as identical to organizational performance ([3.2.3](#)). Systematic and rigorous monitoring of CEO performance will be solely against Ends and Executive Limitations policies ([3.4](#)).

Governance Process: The purpose of the board is to act on behalf of owners to assure appropriate organizational performance ([4.0](#)). The board will enforce upon itself whatever discipline is needed to govern with excellence, applying to matters such as respect of roles ([4.1.3](#)). The CGO assures the integrity of the board's process ([4.4.1](#)). Board members must be loyal to the ownership, unconflicted by loyalties to staff ([4.5.1](#)).

2. According to the board's policies, does this scenario refer to anything that has been delegated to the CEO?

(underline) Yes No

The board is responsible for assuring that CEO performance meets policy requirements.

IF YES:

- 2a. Does this scenario suggest that the CEO is in compliance with a reasonable interpretation of the board's Ends and Executive Limitations policies?

(underline) Yes No Unsure

(*Explain your answer.*)

IF NO:

2b. Does this scenario reflect behavior consistent with the board's Governance Process and Board-Management Delegation policies?

(underline) Yes No Unsure

(Explain your answer.) The board's obligation to the ownership requires that it not just "trust the CEO" but verify that the trust is merited by monitoring her performance against stated policy criteria.

3. What action, if any, should the board or board member now take? (*Specify the board or board member actions that you believe would be consistent with Governance Process and Board-Management Delegation policies.*) The board should recognize that although the person they hired may be a friend or peer in a personal context, the CEO works for the board. This separation of roles, and respect of such, is necessary for accountability. Concerned board members should raise the issue, either first with the CGO (who, if aware of this situation, should already have taken steps to reinforce board discipline and rigor) or with the board as a whole. The board should affirm its commitment to owners by clarifying that while it may have implicit trust due to the personal relationships, effective governance requires that the basis for the trust—policy compliance—be rigorously verified through the board's monitoring system.

4. If the action you propose involves a possible board policy change:

4a. What amendments or additions do you suggest?

4b. What further information, if any, does the board need before deciding on this change?

You are now ready for full board discussion and decision.

3357:13-04-30 Treatment of Employees (Executive Limitations)

With respect to the treatment of paid employees and volunteer staff, the CEO will not cause or allow conditions that are unfair, undignified, disorganized, unclear, or characterized by the non-uniform application of rules.

The CEO will not

- 4.31 Leave employees without an effective and unbiased method to deal with grievances.
- 4.32 Subject employees to preferential treatment based on personal reasons.
- 4.33 Retaliate against any staff member for non-disruptive expression of dissent.
- 4.34 Allow employees to be unprepared to deal with emergency situations.

Effective: August 25, 2010

Next Review: October 28, 2026

Review Dates: 8/25/10, 7/30/11, 10/24/12, 10/23/13, 12/3/14, 10/28/15, 10/19/16, 10/25/17,
10/31/18, 10/23/19, 10/28/20, 10/27/21, 10/19/22, 10/25/23, 10/16/24, 10/15/25

3357:13-04-40 Compensation and Benefits (Executive Limitations)

With respect to employment, compensation, and benefits to employees, consultants, contract workers and volunteers, the CEO will not cause or allow jeopardy to fiscal integrity or to public image.

The CEO will not

4.41 Establish current compensation and benefits that deviate materially from the geographic or professional market for the skills employed.

4.42 Create obligations over a longer term than revenues can be safely projected.

Effective: August 25, 2010

Next Review: October 28, 2026

Review Dates: 8/25/10, 7/30/11, 10/24/12, 10/23/13, 12/3/14, 10/28/15, 10/19/16, 10/25/17,
10/31/18, 10/23/19, 10/28/20, 10/27/21, 10/19/22, 10/25/23, 10/16/24, 10/15/25

3357:13-04-50 Financial Planning/Budgeting (Executive Limitations)

Financial planning for any fiscal year or the remaining part of any fiscal year will not deviate materially from board's Ends priorities, risk fiscal jeopardy, or fail to be derived from a multi-year plan.

The CEO will not allow budgeting that:

4.51 Risks incurring those situations or conditions described as unacceptable in the board policy "Financial Condition and Activities."

4.52 Omits credible projection of revenues and expenses, separation of capital and operational items, cash flow, and disclosure of planning assumptions.

4.53 Provides less for board prerogatives during the year than is set forth in the Cost of Governance policy.

4.54 Does not incorporate up to five percent in budget contingency.

Effective: January 15, 2014

Next Review: October 28, 2026

Review Dates: 8/25/10, 7/30/11, 10/24/12, 10/23/13, 12/3/14, 10/28/15, 10/19/16, 10/25/17,
10/31/18, 10/23/19, 10/28/20, 10/27/21, 10/19/22, 10/25/23, 10/16/24, 10/15/25

SEPARATION REPORT

Report for October 2026

Effective September 21, 2026

Cory Herrmann, Facility/Program Coordinator, Correctional Education

Reason: Resigned

Effective October 1, 2026

D'Ayjon Harris, Staff Accountant, Accounts Receivable

Reason: Resigned

Effective October 8, 2026

Morgan Lee-Barton, Academic Systems Specialist

Reason: Resigned

Effective October 19, 2026

Rocket Whisler, Special Events Specialist/Security

Reason: Terminated

Effective October 30, 2026

Julie Ihrig, Lead Academic Liaison

Reason: Resigned

2026

January

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

February

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28

March

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

April

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

May

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

June

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

July

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

August

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

September

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

October

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

November

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

December

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

2027

January

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

February

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28						

March

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

April

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

May

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

June

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

July

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

August

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

September

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

October

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

November

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

December

<i>S</i>	<i>M</i>	<i>T</i>	<i>W</i>	<i>T</i>	<i>F</i>	<i>S</i>
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

Policy Governance® Model

